



Central Coast Council
Supplementary Business Paper
Ordinary Council Meeting
23 June 2025





COMMUNITY STRATEGIC PLAN 2018-2028

ONE – CENTRAL COAST IS THE COMMUNITY STRATEGIC PLAN (CSP) FOR THE CENTRAL COAST LOCAL GOVERNMENT AREA

ONE – CENTRAL COAST DEFINES THE COMMUNITY'S VISION AND IS OUR ROADMAP FOR THE FUTURE

ONE – CENTRAL COAST BRINGS TOGETHER EXTENSIVE COMMUNITY FEEDBACK TO SET KEY DIRECTIONS AND PRIORITIES

One - Central Coast will shape and inform Council's business activities, future plans, services and expenditure. Where actions are the responsibility of other organisations, sectors and groups to deliver, Council will work with key partners to advocate on behalf of our community.

Ultimately, every one of us who live on the Central Coast has an opportunity and responsibility to create a sustainable future from which we can all benefit. Working together we can make a difference.

RESPONSIBLE

WE'RE A RESPONSIBLE COUNCIL AND COMMUNITY, COMMITTED TO BUILDING STRONG RELATIONSHIPS AND DELIVERING A GREAT CUSTOMER EXPERIENCE IN ALL OUR INTERACTIONS.

We value transparent and meaningful communication and use community feedback to drive strategic decision making and expenditure, particularly around the delivery of essential infrastructure projects that increase the safety, liveability and sustainability of our region. We're taking a strategic approach to ensure our planning and development processes are sustainable and accessible and are designed to preserve the unique character of the coast.

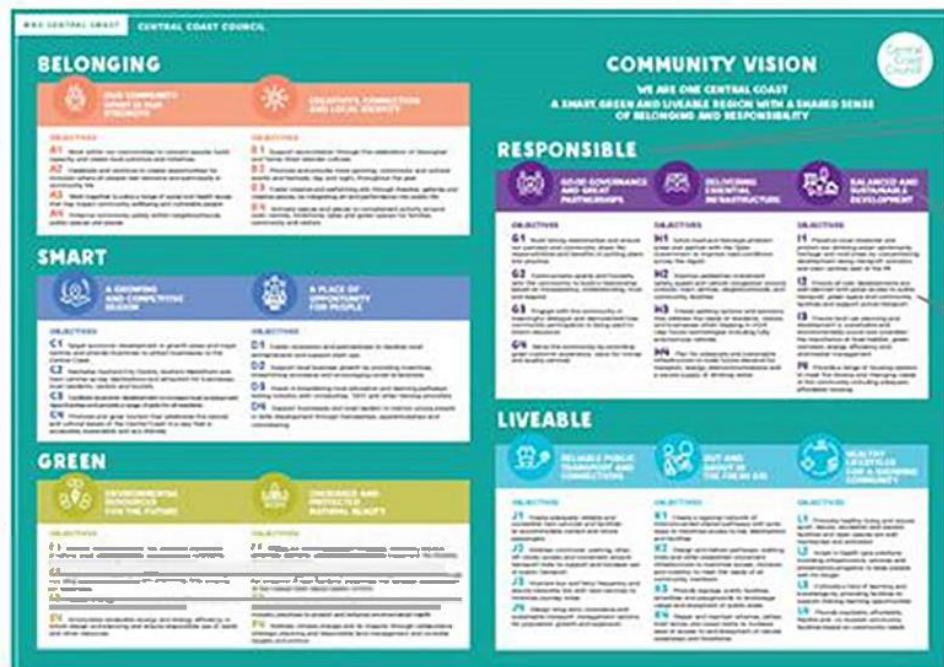
 **Good governance and great partnerships**

G2 Engage and communicate openly and honestly with the community to build a relationship based on trust, transparency, respect and use community participation and feedback to inform decision making

There are 5 themes, 12 focus areas and 48 objectives

COMMUNITY STRATEGIC PLAN 2018-2028 FRAMEWORK

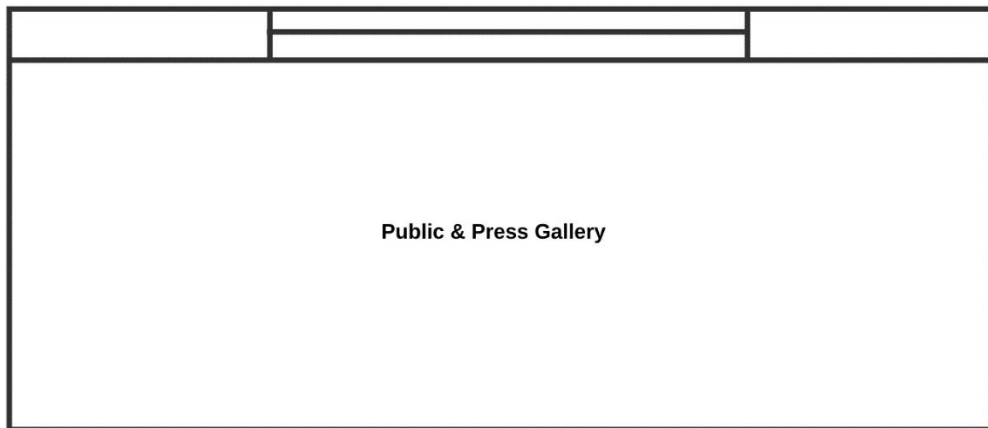
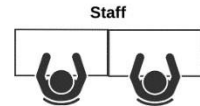
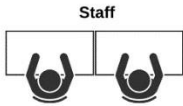
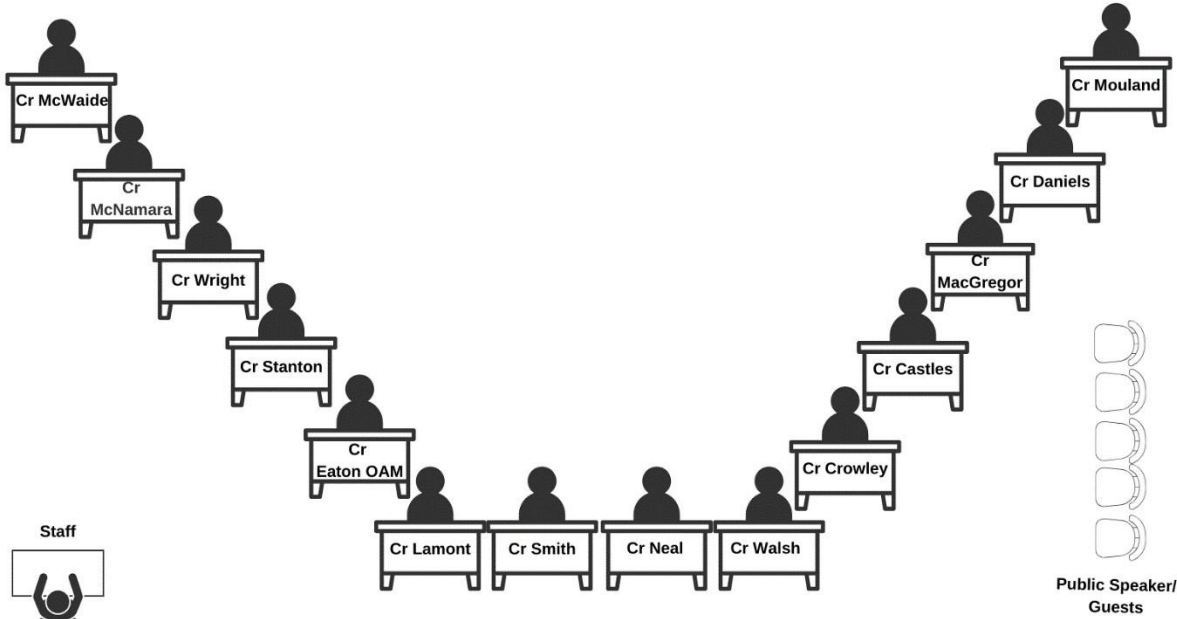
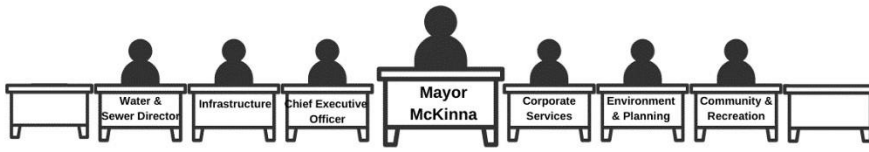
All council reports contained within the Business Paper are now aligned to the Community Strategic Plan. Each report will contain a cross reference to a Theme, Focus Area and Objective within the framework of the Plan.



Theme

Focus Area

Objective



Oath or Affirmation of Office

Councillors are reminded of their Oath or Affirmation of Office to undertake their duties in the best interests of the people of the Central Coast and Council and to faithfully and impartially carry out the functions, powers, authorities, and discretions vested in them under the *Local Government Act 1993*, or any other Act to the best of their ability and judgement. Councillors are also reminded of their obligations under the Code of Conduct to disclose and appropriately manage conflicts of interest.

Disclosures of Interest

Councillors are reminded of their obligation under Council's Code of Conduct to declare any conflict of interest in a matter considered by Council.

Pecuniary interest: A Councillor who has a **pecuniary interest** in any matter with which the Council is concerned, and who is present at a meeting of the Council at which the matter is being considered, must disclose the nature of the interest to the meeting. The Councillor must not be present at, or in sight of, the meeting:

- a) At any time during which the matter is being considered or discussed, or
- b) At any time during which the Council is voting on any question in relation to the matter.

Non-Pecuniary conflict of interest: A Councillor who has a **non-pecuniary conflict of interest** in a matter, must disclose the relevant private interest in relation to the matter fully and on each occasion on which the non-pecuniary conflict of interest arises in relation to the matter.

Significant Non-Pecuniary conflict of interest: A Councillor who has a **significant** non-pecuniary conflict of interest in relation to a matter under consideration at a Council meeting, must manage the conflict of interest as if they had a pecuniary interest in the matter.

Non-Significant Non-Pecuniary interest: A Councillor who determines that they have a non-pecuniary conflict of interest in a matter that is **not significant** and does not require further action, when disclosing the interest it must also be explained why the conflict of interest is not significant and does not require further action in the circumstances.

Recording

In accordance with the *NSW Privacy and Personal Information Protection Act 1998*, you are advised that all discussion held during the Open Council meeting is recorded for the purpose of livestreaming the public meeting and verifying the minutes. This will include any public discussion involving a councillor, staff member or a member of the public.

Meeting Notice

**The Ordinary Council Meeting
of Central Coast Council
will be held in the Central Coast Council Chambers,
2 Hely Street, Wyong
on Monday 23 June 2025 at 6.30pm,
for the transaction of the business listed below:**

**The Public Forum will commence at 6.00pm, subject to any
registered speaker/s to items listed on this agenda.**

Further information and details on registration process:

www.centralcoast.nsw.gov.au/council/meetings-and-minutes/council-meetings

SUPPLEMENTARY BUSINESS PAPERS

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5 NOTICES OF MOTIONS

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5.2 Notice of Motion - Community Engagement with the development of the Local
Strategic Planning Statement (Response)..... 637

David Farmer
Chief Executive Officer



Item No: 1.5
Title: Notice of Intention to Deal with Matters in a Confidential Session
Department: Corporate Services

23 June 2025 Ordinary Council Meeting

Reference: F2025/00016 - D16915734
Author: Briony Stiles, Team Leader Civic Support
Manager: Stephanie Prouse, Section Manager Councillor and Democratic Services
Executive: Marissa Racomelara, Director Corporate Services

Summary

It is necessary for the Council to adopt a resolution to formalise its intention to deal with certain matters in a closed and confidential Session. The report is incorporated in the "Confidential" business paper which has been circulated.

The *Local Government Act 1993* requires the Chief Executive Officer to identify those matters listed on the business paper which may be categorised as confidential in terms of section 10A of the *Local Government Act 1993*. It is then a matter for Council to determine whether those matters will indeed be categorised a confidential.

Recommendation

- That Council resolves the following matters be dealt with in closed session, pursuant to s.10A(2) of the Local Government Act 1993 for the following reasons:***

Item: 6.1

Title: TechnologyOne OneCouncil Direct Negotiations Outcome.

Reason for considering in closed session: This report is confidential in accordance with section 10A (2) (c) (d) of the Local Government Act 1993 as the report contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; and the report contains commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it; or (ii) confer a commercial advantage on a competitor of the Council; or (iii) reveal a trade secret.

1.5 Notice of Intention to Deal with Matters in a Confidential Session (cont'd)

Context

Section 10A of the *Local Government Act 1993* (the Act) states that a Council may close to the public so much of its meeting as comprises:

- 2(a) *personnel matters concerning particular individuals (other than Councillors),*
- 2(b) *the personal hardship of any resident or ratepayer,*
- 2(c) *information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business,*
- 2(d) *commercial information of a confidential nature that would, if disclosed:*
 - (i) *prejudice the commercial position of the person who supplied it, or*
 - (ii) *confer a commercial advantage on a competitor of the Council, or*
 - (iii) *reveal a trade secret,*
- 2(e) *information that would, if disclosed, prejudice the maintenance of law,*
- 2(f) *matters affecting the security of the Council, Councillors, Council staff or Council property,*
- 2(g) *advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,*
- 2(h) *information concerning the nature and location of a place or an item of Aboriginal significance on community land.*

Further, the Act provides that Council may also close to the public so much of its meeting as comprises a motion to close another part of the meeting to the public (section 10A(3))

As provided in the Office of Local Government Meetings Practice Note August 2009, it is a matter for the Council to decide whether a matter is to be discussed during the closed part of a meeting. The Council would be guided by whether the item is in a confidential business paper, however the Council can disagree with this assessment and discuss the matter in an open part of the meeting.



Item No: 4.1
Title: Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption
Department: Performance and Communications

23 June 2025 Ordinary Council Meeting

Reference: F2024/00100 - D16820376
Author: Sharon McLaren, Section Manager Corporate Planning and Reporting
Vivienne Louie, Senior Financial Project Coordinator Finance
Manager: Emma Galea, Chief Financial Officer
Executive: Nicole Jenkins, Executive Officer Performance and Communications

Recommendation

That Council:

- 1** ***Notes that the following draft Integrated Planning and Reporting (IP&R) documents were publicly exhibited from Thursday 1 May to Monday 2 June 2025:***
 - a) Community Strategic Plan 2025-2035***
 - b) Delivery Program 2025-2029 and Operational Plan 2025/26***
 - c) Fees and Charges 2025/26***
 - d) Workforce Management Strategy 2025-2035***
 - e) Asset Management Strategy 2025-2035***
 - f) Long Term Financial Plan 2025-2035***

- 2** ***Considers the submissions received during the public exhibition, as per Attachment 1.***

- 3** ***Notes the amendments to the draft IP&R documents as outlined in this report and as per Attachments 2 and 3.***

- 4** ***Adopts the following IP&R documents in accordance with the Local Government Act 1993:***
 - a) Community Strategic Plan 2025-2035 – Attachment 4***
 - b) Delivery Program 2025-2029 and Operational Plan 2025/26 – Attachment 5***
 - c) Fees and Charges 2025/26 – Attachment 6***
 - d) Workforce Management Strategy 2025-2029 – Attachment 7***
 - e) Asset Management Strategy and Plans 2025-2035 – Attachment 8***
 - f) Long Term Financial Plan 2025-2035 – Attachment 9***

- 5 ***Adopts the Central Coast Council Asset Management Policy as included in Appendix 1 of the Asset Management Strategy and Plans 2025-2035, set out in Attachment 8.***
- 6 ***Authorises the Chief Executive Officer, subject to recommendation 4, to make final editorial amendments to the IP&R documents to ensure correctness and clarity.***
- 7 ***Notes that an easy English version of the Community Strategic Plan and summary versions of the remaining IP&R documents, subject to recommendation 4, will be prepared and published on Council's website.***
- 8 ***Applies land valuations, with a base date 1 July 2022, for rating purposes in the 2025/26 rating and financial year.***
- 9 ***Adopts the overdue rates and charges maximum interest rate of 10.5% in accordance with s566(3) of the Local Government Act 1993.***
- 10 ***Adopts the Statement of Revenue 2025/26 reflecting the rating structure outlined below:***

a) Ordinary Rate made under Section 494 Local Government Act 1993

<i>Name*</i>	<i>Detail 1 July 2025 to 30 June 2026</i>	<i>Minimum</i>	<i>Ad Valorem Rate in the \$</i>
<i>Residential</i>	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.00225598 amount in the dollar be made</i>	-	<i>0.00225598</i>
	<i>In accordance with Section 548(1) of the Local Government Act 1993 the minimum amount of \$645.59 be made</i>	<i>\$645.59</i>	-
<i>Farmland</i>	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.00130932 amount in the dollar be made</i>	-	<i>0.00130932</i>
	<i>In accordance with Section 548(1) of Local Government Act 1993 the minimum amount of \$645.59 be made</i>	<i>\$645.59</i>	-

Name*	Detail 1 July 2025 to 30 June 2026	Minimum	Ad Valorem Rate in the \$
Business	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.00450033 amount in the dollar be made</i>	-	0.00450033
	<i>In accordance with Section 548(1) of the Local Government Act 1993 the minimum amount of \$645.59 be made</i>	\$645.59	-
Business Major	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.01153157 amount in the dollar be made</i>	-	0.01153157
Business Local	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.00550565 amount in the dollar be made</i>	-	0.00550565
	<i>In accordance with Section 548(1) of the Local Government Act 1993 the minimum amount of \$645.59 be made</i>	\$645.59	-
Mining	<i>In accordance with Section 494 of the Local Government Act 1993 the ordinary rate of 0.33939148 amount in the dollar be made</i>	-	0.33939148
*In accordance with Section 543(1) Local Government Act 1993			

b) Special Rate made under Section 495 Local Government Act 1993

Name*	Detail 1 July 2025 to 30 June 2026	Minimum	Ad Valorem Rate in the \$
Special Rate Gosford Parking	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00098039 amount in the dollar be made</i>	-	0.00098039

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Name*	Detail 1 July 2025 to 30 June 2026	Minimum	Ad Valorem Rate in the \$
Special Rate CBD Improvement	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00258415 amount in the dollar be made</i>	-	0.00258415
Special Rate Business / Tourism Development	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00035479 amount in the dollar be made</i>	-	0.00035479
Special Rate The Entrance	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00305811 amount in the dollar be made</i>	-	0.00305811
Special Rate Toukley	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00230127 amount in the dollar be made</i>	-	0.00230127
Special Rate Wyong	<i>In accordance with Section 495 of the Local Government Act 1993 the special rate of 0.00087582 amount in the dollar be made</i>	-	0.00087582
<i>*In accordance with Section 543(2) Local Government Act 1993</i>			

- 11 ***Makes its Domestic Waste Management Charges in accordance with section 496 of the Local Government Act 1993, Delivery Program 2025-2029 and Operational Plan 2025/26 including the Statement of Revenue.***
- 12 ***Makes its Waste Management Charges in accordance with section 501 of the Local Government Act 1993, Delivery Program 2025-2029 and Operational Plan 2025/26 including the Statement of Revenue and the Fees and Charges 2025/26.***
- 13 ***Makes its Wastewater (Sewerage) Annual (Service) Charges in accordance with section 501 of the Local Government Act 1993, Delivery Program 2025-2029 and Operational Plan 2025/26 including the Statement of Revenue and the Fees and Charges 2025/26.***

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

- 14 *Makes its Water Annual (Service) Charges in accordance with section 501 of the Local Government Act 1993, Delivery Program 2025-2029 and Operational Plan 2025/26 including the Statement of Revenue and the Fees and Charges 2025/26.***
- 15 *Makes its Stormwater Drainage Annual (Service) Charges in accordance with Schedule 9, Part 13, clause 105(1)(d) of the Water Management Amendment (Central Coast Council) Act 2024 (NSW), Delivery Program 2025-2029 and Operational Plan 2025/26 including the Statement of Revenue.***
- 16 *Provides for eligible pensioners a mandatory pension rebate to a maximum of:***
- a) \$250 for all ordinary rates and charges for domestic waste management services,***
 - b) \$87.50 for all water supply charges, and***
 - c) \$87.50 for all sewerage charges,***
- in accordance with Section 575 of the Local Government Act 1993. Pro-rata calculations will be applied to rebates that start or cease within the financial year according to Sections 575 and 584 of the Local Government Act 1993.***
- 17 *Rescinds the 'Pressure Sewerage at Tacoma South Policy'.***

Report purpose

The purpose of this report is to:

- Consider submissions received during public exhibition of the draft Integrated Planning and Reporting (IP&R) documents;
- Detail the amendments that have occurred as a result of submissions or for other reasons;
- Recommend the adoption of the final IP&R documents; and
- Making and fixing of the Ordinary Rates, Special Rates, Domestic Waste Management Annual Charges, Waste Management Annual Charges, Water, Wastewater and Stormwater Drainage fees and charges for the 2025-26 rating and financial year.

Executive Summary

The following draft IP&R documents were publicly exhibited for a period of 33 days from Thursday 1 May to Monday 2 June:

- Community Strategic Plan 2025-2035
- Delivery Program 2025-2029 and Operational Plan 2025/26
- Fees and Charges 2025/26 (including a comparison report)
- Workforce Management Strategy 2025-2029
- Asset Management Strategy 2025-2035
- Long Term Financial Plan 2025-2035

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Council received a total of 267 formal submissions, which focussed on:

- Suggested changes / inclusions in the Community Strategic Plan.
- Requests for capital projects such as roads, pathways, water and sewer works etc.
- Objection to projects or fees and charges.
- Support for capital projects and operational actions.
- Overall comments on the natural and built aesthetics of the Central Coast and potential opportunities to support or enhance these.
- Suggested formatting changes to improve readability of the documents.

Details of these submissions, staff response to the matters raised and any resultant changes to the documents can be found in (Attachment 1).

As a result of submissions, Council resolutions, new information arising or internal review, amendments have been made to the IP&R documents. Details of these changes can be found in this report and in (Attachments 2 and 3).

The operating surplus for Consolidated funds excluding Water and Sewer has increased to \$10.7M from \$4.5M and the operating surplus for Water and Sewer has increased to \$273K from an operating deficit of \$6.5M.

The capital works program has been updated to reflect the March 2025 Quarterly Budget Review and changes to funding sources. The total program is now \$320.1 million. Changes to the capital program include changes to projects timing and budgeted amounts.

Council must make the rates and annual charges for 2025-26 by resolution and these are detailed in the recommendations. Ordinary and special rate ad valorem amounts are reflective of a 4.3% rate peg increase as determined by IPART for 2025-26. The proposed ordinary and special rates reflect the latest land values and rating information.

Background

At its Ordinary Meeting on 29 April 2025, Council resolved the following:

650/25 That Council:

1. *Endorses the following documents for the purposes of public exhibition from Thursday 1 May to Monday 2 June 2025 and invite public submissions in accordance with the Local Government Act 1993 (with the amendments noted in resolution sections 2,4,5,6, and 7):*
 - *Draft Community Strategic Plan 2025-2035 – Attachment 1*
 - *Draft Delivery Program 2025-2029 and Operational Plan 2025/26 – Attachment 2*
 - *Draft Fees and Charges 2025/26 – Attachment 3*
 - *Fees and Charges Comparison Table – Attachment 4*
 - *Draft Workforce Management Strategy 2025-2029 – Attachment 5*
 - *Draft Asset Management Strategy 2025-2035 – Attachment 6*

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

- *Draft Long Term Financial Plan 2025-2035 – Attachment 7*
2.
 - a) *Amends the draft delivery plan /operational plan (Attachment 2) so that the KPIs on page 177 become a figure of 700 for the number of outstanding DAs, the mean assessment time target becomes 95, and new KPI s inserted in this section for DA's outstanding over 1 year with a target of 80.*
 - b) *Amends draft fees and charges (Attachment 3) by inserting an additional fee Optional major projects pre DA fee. For major projects (excluding subdivision), with a capital investment value (CIV) of greater than \$5 million, or residential subdivisions creating 30 or more residential lots, an optional additional Pre-DA fee of 1% of the CIV, charged at the Pre-DA stage, on the proviso that the additional fee is refunded if the assessment time for the Development Application, when subsequently lodged, does not exceed 1 year (gross calendar days, excluding regulated 'stop the clock' provisions) from the date of lodgment to the date of determination. This fee is only applicable where both the applicant and Council agree to the optional additional fee being charged.*
 3. *Authorises the Chief Executive Officer to make appropriate amendments to the draft documents to correct identified numerical, grammatical, or typographical errors prior to formal public exhibition.*
 4. *Amends the Environment Section to also read "Protection, Retention and Enhancement of our bushland and our tree canopy in urban areas". And on the right hand side:*
 - *"Invest in urban forest canopy in areas of high pedestrian and cyclist activity to mitigate urban heat island effect"*
 - *"Develop a program to provide free long-lived large shrubs and trees to the community to assist them in reducing urban heat islands"*
 5. *Amends Page 58 – Under our Place on right hand column estimates Woy Woy's additional 11,500 dwellings, insert the words "With appropriate infrastructure development"*
 6. *Amends Page 129 – 3^d line down, where it states 'delivery of bush regeneration program' and insert the word "and enhancement of our urban tree canopy"*
 7. *Amends the Draft Delivery Program 2025-2029 and Operational Plan 2025/26:*
 - a) *Include Budget against each line item and year for projects in tables (to replace ticks)*
 - b) *Each Directorate include the following information (as per Gosford Council Draft Operational Plan 2013/14 (example page 23/24)*
 - *Measures against services*
 - *Workforce, Assets*
 8. *That the 'yourvoiceourcoast' website provides the current detail of how the \$35,000 is spent as it relates to trees and asks the community how they would like the allocated funding spent in future.*
 9. *That the Operational Plan 2025/26 includes a pilot program for urban greening in the peninsula area.*
 10. *That a plain English version of the Operational Plan 2025/26 be prepared and provided during public exhibition.*

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Having executed the actions of Council's resolution, officers now seek consideration of submissions received and amendments made to IP&R documents, recommending adoption of the final IP&R documents, and the making and fixing of the rates, fees and charges before the commencement of the 2025-26 financial year.

Report

Amendments that have been made to the documents are a result of written submissions, community sentiments shared during ward based engagements, online engagement campaign, Council resolutions, new information arising or internal review. They include:

Document	Amendments
Community Strategic Plan	<ul style="list-style-type: none"> • Formatting, layout and typographical changes to improve readability. • Title of cover to include CSP identity: 'Our Future Our Central Coast'. • New Central Coast locality map. • Update to strategy EN1.2 to reflect commitment to Coastal Open Space System (COSS). <p>The final draft Community Strategic Plan 2025-2035 recommended for adoption can be found in Attachment 4.</p>
Delivery Program and Operational Plan	<p>Whole document:</p> <ul style="list-style-type: none"> • Formatting and typographical changes to improve readability <p>Delivery Program and Operational Plan:</p> <ul style="list-style-type: none"> • Changes and additions to Delivery Program objectives and operational actions and KPIs, including Leisure Centres and Pools, Development and Assessment, Communications and Engagement. • Changes to capital program in regard to projects timing and budgeted amounts. Further details of these can be found in Attachment 3. • Insertion of live links to supporting strategy documents replacing image tiles used during exhibition. <p>Financial Summary:</p> <ul style="list-style-type: none"> • Adjustment to interest income to reflect the level of interest currently being achieved with an allowance for an interest rate drop during the financial year. • Adjustment to operational expenditure from Council resolutions since March 2025. • Adjustments to 2025-2029 capital works program from March 2025 Quarterly Budget Review and other projects required for emergency works. Further details of these can be found in Attachment 3.

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Document	Amendments
	<p>Statement of Revenue:</p> <ul style="list-style-type: none"> • Amendments to reflect the Water, Wastewater (Sewerage) and Stormwater Drainage price indexation following the release of CPI data by the Australian Bureau of Statistics. • Minor clarifications in relation to waste charges. <p>The final Delivery Program 2025-2029 and Operational Plan 2025/26 recommended for adoption can be found in Attachment 5.</p>
Fees and Charges	<ul style="list-style-type: none"> • Statutory amendments to planning certificate fees, companion animal fees, waste levy fee per tonne as set by the NSW Environment Protection Authority which is incorporated in waste fees, water and wastewater (sewerage) fees in line with IPART's final determination. • Typographical changes, editorial corrections and clarifications. <p>Details of all amendments can be found in Attachment 2. The final Fees and Charges 2025/26 recommended for adoption can be found in Attachment 6.</p>
Workforce Management Strategy	<ul style="list-style-type: none"> • Formatting, typographical changes and editorial corrections within the Executive Summary, Our People, Strategic Workforce Objectives and Organisation Structure. <p>The final Workforce Management Strategy 2025-2029 recommended for adoption can be found in Attachment 7.</p>
Asset Management Strategy and Plans	<ul style="list-style-type: none"> • Reformatting, layout and typographical changes to improve readability. • Updated document title to 'Asset Management Strategy and Plan 2025-2035'. • New section on Asset Performance and appendices on Asset Management Plans added for increased transparency and clarification. <p>The final Asset Management Strategy and Plans 2025-2035 recommended for adoption can be found in Attachment 8.</p>
Long Term Financial Plan	<ul style="list-style-type: none"> • Amendments based on financial changes to the Delivery Program and Operational Plan. <p>The Long Term Financial Plan 2025 to 2035 recommended for adoption is provided in Attachment 9.</p>

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Pressure Sewerage at Tacoma South Policy.

The Statement of Revenue included in the Delivery Program 2025-2029 and Operational Plan 2025/26 includes reference to an energy rebate relating to a reduction in the wastewater service charge applicable to eligible properties connected to the low pressure wastewater system in Tacoma South. This concession was previously provided through the 'Pressure Sewerage at Tacoma South Policy', resulting in this policy no longer being required and it is recommended that the Policy is rescinded.

Stakeholder Engagement

The draft IP&R documents were publicly exhibited from Thursday 1 May to Monday the 2 June 2025 for a total of 33 days, resulting in 267 submissions.

During this time the documents were available to view online at www.yourvoiceourcoast.com/planning-our-future-2025-2035 and hard copies were available at Council's Wyong administration building and the Gosford Customer Service Centre.

Promotion and advertisement of the exhibition was carried out via media releases, radio advertisements and Council's social media accounts. A '28 days of Key Insights' campaign was carried out to explain the IP&R documents and encourage community members to view the documents and provide a submission.

Examples of the '28 Days of Key Insights' promotional material



The promotion and social campaigns resulted in the following:

Social Media	Reach	Likes	Comments
Facebook	119,813	286	205
LinkedIn	-	497	11
Instagram	21,734	411	13

Total Results of Campaign

Reach: 193,025 Interactions: 1,463 Shares: 87

Total Results from Your Voice Our Coast Engagement Hub

Visitors: 3,263 Document Downloads: 2,419

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

A tree planting social pin point was also available on the engagement hub, allowing the community to indicate where they would like to see street trees planted as part of Council's Public Street Tree Planting Program. This resulted in 324 contributors adding 1,744 pins across the Central Coast, with the primary locations at Gosford, The Entrance, Wyong, Watanobbi, Woy Woy and Umina.

Place based engagements were held across the five wards, inviting community members to view the documents, provide input on the future of the Central Coast and speak to their elected Councillors. Details of the pop-ups is provided below, with a summary of the matters raised at each pop-up provided in (Attachment 1):

Date and Location	Councillors	Conversations	Comments
Budgewoi Ward			
10 May – Lake Munmorah Shopping Centre	Deputy Mayor Doug Eaton OAM Cr Helen Crowley Cr John Mouland	83	36
Wyong Ward			
10 May – Westfield Tuggerah	Cr Kyla Daniels Cr Kyle MacGregor Cr John McNamara	71	45
Gosford East Ward			
17 May – Erina Fair	Mayor Lawrie McKinna Cr Sharon Walsh Cr Jared Wright	91	36
Gosford West Ward			
31 May – Deep Water Plaza	Cr Trent McWaide Cr Belinda Neal Cr Jane Smith	97	79
The Entrance Ward			
31 May – Mingara Recreation Club	Cr Margot Castles Cr Rachel Stanton Cr Corinne Lamont	63	46



Our People

- **Community safety**
- **Youth and family support**
- **disability inclusion**



Our Environment

- Tree protection and urban greening
- Green space and biodiversity



Our Place

- Health and mental wellbeing
- Roads and maintenance



Our Economy

- Local Investment



Our Leadership

- Rates and utilities
- Transparency and accountability
- Customer service

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

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|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|
| <ul style="list-style-type: none">• Multiculturalism and equity | <ul style="list-style-type: none">• Waste and recycling innovation• Waterway and ecosystem health• Environmental education• Public amenities | <ul style="list-style-type: none">• Flooding and drainage• Footpaths and connectivity• Public amenities• Urban planning and heritage• Housing | <ul style="list-style-type: none">• Collaborative leadership |
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A summary of the submissions and response to the matters raised is provided in (Attachment 1). The full detail of submissions was provided to Councillors for their review and consideration, with a workshop conducted on 12 June 2025 on the submissions and changes proposed by staff.

Financial Considerations

Financial Year (FY) Implications.

The proposal does not have financial implications for the current year but impacts outer years in the LTFP. The LTFP includes an allowance for the ongoing impact.

Budget and Long-Term Financial Plan (LTFP) Impact.

The proposal does not have financial implications for the current year but impacts outer years in the LTFP. The LTFP includes an allowance for the ongoing impact.

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

The table below is an extract from the final Operational Plan 2025/26 and provides a summary of the publicly exhibited budget and the amended budget for 2025/26.

Financial Summary – Consolidated Fund (excluding Water and Sewer) * Consolidated Fund consists of General, Drainage and Domestic Waste Funds	2025/26 Budget as exhibited	2025/26 Budget as amended
	\$ 000's	\$ 000's
Operating Income	535,688	542,737
Operating Expenditure*	(531,154)	(532,042)
Net Operating Result (excluding Capital Grants and Contributions)	4,534	10,695
Capital Grants and Contributions	75,608	80,218
Net Operating Result (including Capital Grant and Contributions)	80,142	90,913

* Includes net internal revenue and expense
 NB: Figures are subject to rounding

The 2025-26 budget results in an operating surplus that is better than the result placed on public exhibition. The impact on the general fund is an improvement of \$1.2M which is recommended to be retained to support unexpected expenditure or reduction in income that may arise during 2025-26.

Financial Summary –Water and Sewer	2025-26 Budget as exhibited	2025-26 Budget as amended
	\$ 000's	\$ 000's
Operating Income	238,441	245,229
Operating Expenditure*	(244,956)	(244,956)
Net Operating Result (excluding Capital Grants and Contributions)	(6,515)	273
Capital Grants and Contributions	24,546	24,659
Net Operating Result (including Capital Grant and Contributions)	18,031	24,932

* Includes net internal revenue and expense
 NB: Figures are subject to rounding

The operating result for the Water and Sewer Funds have been updated to reflect a revised assumption in regard to interest income. The impact of the change is an improvement in the operating result of \$6.8 million.

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Long Term Financial Plan

As referred to earlier in the report, the Long-Term Financial Plan has been updated to reflect the 2025-26 Budget as the base year, and to reflect updated assumptions. The updated Plan is based on maintaining a minor surplus over the period of the Plan in the General Fund, after considering projected income and expenditure, and the capital works pipeline of works over the period of the Plan.

The table below shows the split of the operating surplus by Fund for Scenario 2, noting that the operating surplus in the Domestic Waste Fund is restricted for purpose:

	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Scenario 2	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M
General Fund	4.3	3.0	4.1	2.6	7.2	7.7	7.8	3.3	5.3	4.1
Domestic Waste Fund	6.4	6.3	6.2	6.2	6.1	6.0	5.9	5.7	5.6	5.5
Consolidated exc Water and Sewer	10.7	9.3	10.3	8.7	13.3	13.7	13.6	9.0	10.9	9.5

** General Fund also includes the current Drainage Fund

It is considered that the Long-Term Financial Plan based on Scenario 2, reflects a financially sustainable position for the Council and it is recommended that this Scenario is adopted for the purpose of commencing work on income and expenditure strategies that will need to be implemented from 2026-27. The Long-Term Financial Plan is updated on an ongoing basis to reflect changes in assumptions with a formal review by Council each year as part of the Operational Plan process.

The adoption of Scenario 2, whilst providing a financial planning pathway, does not commit the Council to any specific action in the outer years. It is important that all decisions that have a financial impact continue to be considered within the context of the Long-Term Financial Plan.

Delivering Capital Projects

Continuing Projects

For the 2024-25 financial year Council adopted an original budget for capital projects totalling \$308.5M. During the year the budget was adjusted by \$8.0M, being a further 2.6% of the amount originally planned, to allow for grants received and other changes to capital projects to be delivered.

As at the end of May 2025 Council delivered \$238.3M in capital works compared to a YTD budget of \$264.7M. Delivery of works is impacted by a number of factors including inclement weather conditions including natural disasters, availability of suppliers, and any required planning and approval processes. Some projects that are included in the 2024-25 full year adopted capital works budget may be completed and therefore fully expended in the 2025-26 financial year.

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Planned Projects

Projects included in the infrastructure pipeline of works are prioritised using many factors and timed for delivery over ten years, subject to funding availability. The Four-Year Works Program projects, included in the Delivery Program 2025–2029 will progress with greater detail and planning each year in preparation for the year the project is scheduled to be delivered in.

Council will continually assess the progress of projects against planned milestones, and if required adjust planned expenditure during the financial year. Unforeseen circumstances may impact the timing of delivery of projects. Some of these risks include:

- Above average rainfall periods or other adverse weather conditions,
- Material supply delays due to ongoing global manufacturing and distribution constraints,
- Availability of suitable contractors to undertake projects,
- Availability of consultants providing specialist advice to projects,
- Unforeseen geotechnical issues.

Some capital project budgets may also be subject to change due to cost escalations, design changes and ongoing negotiations with the relevant grant funding bodies.

Any changes required to planned expenditure for the 2025-26 financial year due to reasons outlined above will be included in the relevant Quarterly Budget Review throughout the financial year or be subject to a specific Council Report if required.

Link to Community Strategic Plan

Theme 4: Responsible

Goal G: Good governance and great partnerships

R-G3: Provide leadership that is transparent and accountable, makes decisions in the best interest of the community, ensures Council is financially sustainable and adheres to a strong audit process.

Risk Management



















The exhibition of the draft IP&R documents has complied with the requirements of the *Local Government Act 1993* and the relevant IP&R Guidelines. The consideration of submissions and adoption of the IP&R documents ensures Council meets its requirements and aims to mitigate the risk of being in breach of legislation. Council will continue to provide details of performance and changes through its usual quarterly reporting process.

4.1 Integrated Planning and Reporting (IP&R) Draft Document Suite - For Adoption (cont'd)

Critical Dates or Timeframes

As per the *Local Government Act 1993*, Council is required to adopt its IP&R documents, including the Operational Plan before the beginning of the financial year. Failure to do so would be a breach of the *Local Government Act 1993* and could result in possible consequences imposed by the Minister for Local Government.

Attachments

1	  Summary of Submissions and Engagement Activities	D16913642
2	  Amendments - Fees and Charges 2025/26	D16913645
3	  Amendments - Capital Works Program 2025-2029	D16913996
4	  Community Strategic Plan 2025-2035	D16913648
5	  Delivery Program 2025-2029 and Operational Plan 2025/26	D16913653
6	  Fees and Charges 2025/26	D16913646
7	  Workforce Management Strategy 2025-2029	D16913652
8	  Asset Management Strategy 2025-2035	D16913649
9	  Long Term Financial Plan 2025-2035	D16915108

Attachment 1 – Summary of Submissions and Engagement Activities for the Exhibition of the Draft Integrated Planning and Reporting (IP&R) documents

Summary of Submissions

The draft IP&R documents were publicly exhibited from Thursday 1 May to Monday the 2 June 2025 for a total of 33 days, resulting in 267 submissions. The following table provides a summary of the matters raised across the submissions, staff responses and whether there will be a change to the document/s. The submissions covered a number of matters, with some submissions a duplicate copy submitted by different community members. The following table covers all submissions, but due to the similar topics raised, the table provides information on the number of times the matter was raised. Therefore, the column 'Number of Times Matter Raised' will not be equal to the number of submissions received.

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<ul style="list-style-type: none"> • Advocacy for the inclusion of COSS in the CSP • Advocacy for the protection and retention of COSS land 	99	<p>Amendment to the draft IP&R documents.</p> <p>The COSS is one component of the natural landscape that is managed by Council. There are many other parcels of bushland and similar landscapes, in Council's ownership, which do not form part of the COSS. The primary strategic document that Council uses for the management of these lands, including the COSS, is the Biodiversity Strategy 2020.</p> <p>The Biodiversity Strategy has a whole chapter dedicated to the COSS, and actions arising from the Biodiversity Strategy directly benefit the COSS. There are a number of actions within the Delivery Program and Operational Plan 2025/26 which reference the Biodiversity Strategy, and the implementation of actions within it.</p> <p>Feedback from the community is acknowledged and the CSP has been amended to recognise COSS under strategy EN1.2.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments / requests for inclusion of tree canopy and urban greening in the Delivery Program and Operational Plan	82	<p>Amendment to the draft IP&R documents.</p> <p>Council acknowledges the importance of enhancing the liveability, sustainability, and resilience of our urban environment. As resolved by Council, a pilot program of \$150k for urban greening in the Woy Woy / Peninsula area has been included in the budget for 2025/26, with the responses from the social pin point being used to guide planting.</p> <p>In 2024, Council adopted the Street Design Guidelines, a significant step forward in shaping the future of our streets and public spaces. These guidelines articulate a clear vision for greener, more inclusive, and better-connected urban areas. They are intended to guide not only Council staff but also private developers, design consultants, infrastructure authorities, and local residents in the planning and design of streetscapes. Importantly, the guidelines empower residents who wish to contribute to urban greening efforts. If you are interested in planting trees or undertaking landscaping works on your street verge, the guidelines provide clear requirements and processes to support you in doing so safely and effectively.</p>
Objection to alleged budget allocation towards a Seawall and funding works on private land at Wamberal. (ID. 100366)	38	<p>No change to the draft IP&R documents.</p> <p>The funding allocated towards Coastal Protection works at Wamberal is included in accordance with current resolutions of Council, which relate to the Public Assets only. Funding is not specifically or restricted to a Seawall, but would be expended in accordance with outcomes of legislative approval processes and final resolution of Council in relation to the public assets.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<ul style="list-style-type: none"> • Advocacy for greater action to mitigate climate change • Comments on continued extreme weather leading to floods, bushfires, coastal erosion • Comments on need to prepare essential infrastructure for increasing extreme weather • Advocacy for the development of Disaster Resilience Plan 	41	<p>No change to the draft IP&R documents.</p> <p>Climate change is the first of the major challenges facing the Central Coast community that are identified in the Community Strategic Plan. It is clearly stated that Council must invest in climate adaptation strategies, such as early warning systems, improved flood defences, upgrading infrastructure to withstand extreme weather, and sustainable practices such as energy efficiency and renewable energy adoption. Council's Delivery Program and Operational Plan seeks to reflect these priorities, while also responding to the many other needs of the community. The development of a Natural Disaster Resilience Strategy is recognised, with work currently underway. This has been included as an action in the Delivery Program and Operational Plan (ID: DP_176) and is expected to be exhibited and adopted in the new financial year.</p> <p>Council supports the installation and use of renewable energy. Council has 63 solar installations totalling 1.7MW/h of panels and captures landfill gas from four landfill sites that generate enough power into the grid for 4,500 average households. Council has invested in battery storage solutions for 22 sites with a total capacity of 640kWh and engaged with AUSGRID on potential community battery installations across the Central Coast.</p> <p>Council has recently invested in a solution to effectively monitor, track and review energy usage to identify trends, peak periods, and demand drivers to strategically target consumption to reduce energy use. This is in addition to other actions to minimise energy use through prioritising energy efficient appliances, variable speed drives, LED lighting solutions, solar water heating. Council's fleet policy also prioritises the use of fuel efficient, low-emission vehicles, such as hybrid or electric vehicles where operationally feasible and financially viable, considering the whole of life costs. Electric vehicle technology is continually improving and will continue to be trialled, evaluated, and prioritised when it offers the best overall value to Council and Community.</p>
Comments on the need to include a title for the CSP	17	<p>Amendment to the draft IP&R documents.</p> <p>Feedback from the community is acknowledged. The title of the CSP has now been included as <i>Our Future Our Central Coast</i>.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Advisement of errors in Central Coast locality map	26	<p>Amendment to the draft IP&R documents.</p> <p>Feedback from the community is acknowledged. The use of the map is to identify the location of the Central Coast and was not selected as a topographic map to identify landmarks. A simplified locality map has been included in the CSP and Delivery Program and Operational Plan. Please note that the map used in the draft has been used in many documents, over many years, and errors had not previously been raised. The errors will be corrected to allow the map to be used in other publications.</p>
Comments on the need to include UN Sustainable Development Goals (SDGs) in the CSP	17	<p>No change to the draft IP&R documents.</p> <p>The community priorities have been identified through community engagement and consultation. While these priorities may align with the UN SDGs, the reference to the SDGs has not been included in the CSP so as to ensure it is focussed at local and immediate community needs, rather than global frameworks, which may feel abstract or disconnected from local needs.</p>
<ul style="list-style-type: none"> • Support for Aboriginal heritage and its protection and celebration • Advocacy to further engage with First Nations community on planning, programs, projects etc to understand their perspective • Comments on use of image on CSP cover 	24	<p>No change to the draft IP&R documents.</p> <p>The significant role of First Nations Peoples is deeply valued by Council, and this recognition is embedded in the CSP, extending beyond the <i>Our People</i> theme. Council's advisory groups, including the Aboriginal Advisory Committee, are important mechanisms for providing consultation, advice, and feedback to Council and staff regarding the implementation and review of the Community Strategic Plan. Working closely with the Aboriginal Advisory Committee and First Nations representatives, Council will explore how their knowledge and perspectives can be more explicitly integrated into the strategies for Our Environment, Our Place, Our Economy, and Our Leadership. Protecting Aboriginal culture and heritage is a significant priority for Council, and are guided by statutory obligations under relevant NSW and Commonwealth to ensure their preservation. In 2025 Council adopted a Central Coast Thematic History Report which identifies further work to be considered, including a comprehensive Aboriginal Cultural and Heritage Assessment:</p> <p>https://centralcoast.infocouncil.biz/Open/2025/05/EPC_06052025_ATT_EXCLUDED.PDF</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<ul style="list-style-type: none"> Support for arts and culture and continued implementation of the Cultural Plan Comments on the opportunity for a culture centre and Arts Precinct at Gosford Advocacy for the prioritisation of arts and culture with actions and budgets 	34	<p>No change to the draft IP&R documents.</p> <p>The review and development of the CSP has been guided by the community's feedback received during the engagement, with arts and culture recognised as important aspect of community life. This has been acknowledged within the CSP under <i>Our People</i> with strategy PE1.1, PE3.2 and under <i>Our Environment</i> with strategy EN1.1.</p> <p>Council resolved in 2020 to not proceed with the Regional Performing Arts Centre. Council currently has a Cultural Plan 2020 - 2025 which is due for review. A new Cultural Plan will be developed to set the long-term vision for culture on the Central Coast and help guide Council's decisions and work in arts and culture over the next five years. The review of the current Cultural Plan has commenced and the development of the new Cultural Plan will commence in later 2025. The development of the new Central Coast Cultural Plan will be informed by engagement with members of the Central Coast arts and cultural sector as well as the broader community. Council has just completed draft Public Art Plan that is going for community consultation and is developing a Live Music Plan to support these sectors in our community.</p>
Support for delivery of the Biodiversity Strategy and addressing threatened species, biosecurity weeds and pests	12	<p>No change to the draft IP&R documents.</p> <p>Council has adopted a Biodiversity Strategy which it continues to implement in order to support our natural landscapes and the wildlife within it. Implementation of actions identified within the Biodiversity Strategy is a proposed action of the Delivery Program and Operational Plan.</p>
Request to repair boardwalk at Pearl Beach Arboretum	9	<p>No change to the draft IP&R documents.</p> <p>Although Council recognises some of the infrastructure within the arboretum, including the bridges, may be in a less than satisfactory condition, the responsibilities for maintenance of these assets is to be undertaken in accordance with the Licence between Council and Crommelin Native Arboretum. In accordance with the Licence the responsibility of infrastructure maintenance is the licensee, not Council. It is understood that the licensee sought the authority to maintain the reserve via a license as the level of service Council was able to provide the reserve did not meet expectations of the local community.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on the opportunity for more affordable and subsidised housing	13	<p>No change to the draft IP&R documents</p> <p>The elected body recognises the continued need for affordable and diverse housing, with this as a priority of their term. This will be undertaken through the active pursuit of opportunities to plan for and support more affordable housing in our region, guided by our Affordable and Alternative Housing Strategy and the Local Housing Strategy which outlines various initiatives and partnerships, including the preparation of an affordable housing contributions scheme, which will require developers to contribute to the provision of affordable housing as part of new developments. Implementation of the Affordable and Alternative Housing Strategy and Local Housing Strategy has been included as actions within the Delivery Program and Operational Plan. Progress of these can be monitored through Council's Quarterly Business Report.</p>
Objection to development of Woolworths in Kincumber	4	<p>No change to the draft IP&R documents.</p> <p>The land located to the east of Carrack Road, Kincumber is currently owned by Darkinjung Local Aboriginal Land Council (LALC). While Council is not the landowner, we are aware that there may be ongoing discussions between Darkinjung LALC and potential development partners regarding the future use of the site. At this stage, no formal development application has been lodged with Council in relation to this land. Should an application be submitted in the future, it will be assessed in accordance with the relevant planning controls and will be subject to public notification and consultation processes, in line with standard procedures.</p>
Comments on the need to reinstate Mangrove Mountain depot and improve maintenance of the area	3	<p>No change to the draft IP&R documents.</p> <p>Council's Depot located on Bloodtree Road, Mangrove Mountain is open and operating as usual with experienced staff on site. The number of staff allocated to this depot is based on levels of service required and available funding. The depot staff at Mangrove Mountain are delivering maintenance works and services as efficiently as work priorities permit.</p> <p>A significant percentage of Council's operating budget is invested in maintenance of our extensive networks of road, drainage, footpath, and nature strips. Even with significant funding due to the size, cost and complexities associated with maintaining these various assets and nature strips, Council must prioritise repairs of infrastructure and maintenance of assets.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		Council's Maintenance staff and Infrastructure officers routinely inspect the road network and associated infrastructure with any safety concerns or defects identified scheduled for repair or maintenance on a priority risk basis. Council also relies on residents and members of the public reporting defects and other concerns via the 24/7 online Customer Service Centre at www.centralcoast.nsw.gov.au/contact-us/online-services or by telephoning 4306 7900 during business hours. Whilst there isn't a direct phone number for the depot, the Customer Service Centre is the best point of contact for all requests and enquiries, this ensures your matter is directed to the appropriate team. All reports received are reviewed by a Council officer with a response sent to the resident.
Comments on the need to ensure that development is supported by infrastructure and services (e.g. roads, hospitals, schools, water, sewer etc)	3	No change to the draft IP&R documents. Council is actively collaborating with state agencies and advocating strongly for necessary upgrades to health, education, transport, and essential services to support our growing population and ensure healthy communities. While not directly responsible for all infrastructure, Council prioritises integrated planning and will continue to push for coordinated investment from all levels of government to address these critical needs alongside housing development. As an example, Council has won NSW Government funding for major water and sewer upgrades in Gosford through the Housing Acceleration Fund and the Infrastructure Acceleration Fund. Details are available online at: https://www.centralcoast.nsw.gov.au/about-council/major-projects/gosford-cbd-water-and-sewer-upgrades
Request for road pavement works on Lakedge Avenue at Chittaway Bay	2	No change to the draft IP&R documents. Council has been progressively upgrading Lakedge Avenue to provide drainage improvements, kerb and gutter, new road pavement and shared path/footpath. Traffic calming measures and pedestrian facilities are also being provided. Due to the length of the road, the project is being carried out in stages covering a number of years. Upgrading of Lakedge Avenue, Berkeley Vale, between House Number 146 and House Number 164 (adjacent to the shops on the corner of Shannon Parade and inclusive of the carpark) is scheduled for construction in 2025/26, subject to Council adoption. Further sections will be upgraded in subsequent financial years including adjacent to Lions Park.

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on the need to prioritise road maintenance and upgrades	2	<p>No change to the draft IP&R documents.</p> <p>Council invests heavily in delivering road and related capital works projects and operational improvements, with a focus on road renewal to improve the sustainability of our vast road network, improving safety and rideability. Each financial year Council spends in excess of \$70M in delivering road and related capital works projects, which includes road renewal, across the region. In addition, Council spends over \$35M in undertaking maintenance of road and related networks, including pot hole repairs, heavy patching, clearing of drainage, etc</p>
Comments on the need for disability and accessibility infrastructure improvements such as bushwalking facilities, bus stops and shelters, shared pathways etc	2	<p>No change to the draft IP&R documents.</p> <p>The need to ensure an accessible and inclusive community, which includes the built and natural environment is recognised by the community and within the CSP. Council is committed to supporting people with disability by increasing access, inclusion and equal participation in community life. Under the Disability Inclusion Act 2014, all Councils and Government agencies are required to have a Disability Inclusion Action Plan (DIAP) which details the strategies and actions Council is implementing to enable people with disabilities to better access mainstream services, facilities, information and support to be fully included in the community in an equitable way. The plan is reviewed, monitored and reported on annually.</p> <p>The current plan finishes in 2025, and work is underway to develop a new DIAP. During April and May staff have been engaging with the community to ensure that the voices of people with disability, their families, and carers are heard and reflected in the plan.</p> <p>Council also resources and supports the Access and Inclusion Reference Group (AIRG) made up of community members who advise Council on matters relating to access and inclusion across the Central Coast. Their insights help guide our work to create a more inclusive and accessible region for everyone.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Objections to fee increases to community halls / Wyong Neighbourhood Centre	3	<p>No change to the draft IP&R documents.</p> <p>Council's fees and charges are benchmarked with other Council's, and remain affordable, and low in comparison. Council provides a subsidised not for profit fee to support community groups. This fee has only increased by \$1, which has been rounded up to the nearest dollar, making it slightly more than the standard 2.9% increase. There is a current fee structure to provide equity and transparency for all users, with not-for-profit rate and business/private rate. Council also provides a number of grant opportunities to support community groups deliver programs and activities or groups that are experiencing financial hardship. Keys for community halls facilities, can be picked up from Erina Library alongside Wyong Administration Building. In the long-term Council is looking to transition to a key-less access system, to avoid the need for groups to pick up keys.</p> <p>Council provides reduced not for profit rates to support community groups operating under a hire agreement. Additionally, Council supports community groups with an opportunity to apply for community grants for any organisations that may need financial assistance. Council is aware of the anti-social issues that have occurred at the site and recently moved Wyong Neighbourhood Centre to alternative premises, whilst safety issues were addressed with the Police. Council continues to monitor and work closely with stakeholders and the Police on the issue.</p>
Objections to demolishing Gosford Library building	2	<p>No change to the draft IP&R documents.</p> <p>An extensive community consultation campaign regarding this building has recently closed and a report will be provided to the existing Gosford Library Review Panel in August. A final report is to be presented to Council for it's consideration at the Ordinary Council Meeting in September 2025.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments to reinstate / retain the current CSP	2	<p>No change to the draft IP&R documents.</p> <p>Following a local government election, councils are legislatively required to prepare and adopt a full suite of Integrated Planning and Reporting (IP&R) documents. These documents provide the strategic and operational roadmap for council activities and resource allocation over short, medium, and long-term horizons. The suite includes:</p> <ul style="list-style-type: none"> • Community Strategic Plan (CSP) • Delivery Program • Operational Plan • Resourcing Strategies, comprising: Workforce Management Strategy, Asset Management Strategy and Long-Term Financial Plan. <p>The development and adoption of these documents are governed by the Local Government Act 1993, the Local Government (General) Regulation 2021, and the IP&R Guidelines issued by the Office of Local Government (OLG). These documents must be publicly exhibited for community review and feedback before final adoption, which is required prior to the commencement of the new financial year (by 30 June 2025).</p> <p>In alignment with the local government election cycle and IP&R Guidelines, councils have three options regarding the CSP:</p> <ol style="list-style-type: none"> (1) Endorse the existing CSP; (2) Endorse amendments to the existing CSP; or (3) Develop and endorse a new CSP, ensuring coverage for at least the next 10 years. <p>The review of the CSP was guided by the community which drew out the need to simplify the language and recognised that some language within the current CSP was not clear or was ambiguous. The Themes, Goals, and Strategies aim to better reflect the community's overarching and long-term vision for the Central Coast.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on the installation of outdoor exercise equipment at Chittaway Bay	1	<p>No change to the draft IP&R documents.</p> <p>Council provides a variety of infrastructure to meet the needs of community with many requests received for outdoor exercise equipment. The outdoor gym at was due for replacement due to it age and condition.</p>
Request for toilet upgrades Lions Park, Chittaway Bay	1	<p>No change to the draft IP&R documents.</p> <p>The construction of a new public toilet at Lions Park, Chittaway Bay, is included in Council's Draft Public Toilet Strategy. The Strategy will be considered for adoption by Council in the near future. The Delivery Program 2025-2029 and Operational Plan 2025/26 includes \$1.9M for the construction of new of public toilets (ID. 100452) over the next four years. This project will implement the construction of new of public toilets as identified in the Public Toilet Strategy, including Lions Park, Chittaway Bay.</p>
Comments on the need to improve / construct sport and recreation facilities in line with population growth (e.g. Peninsula Leisure Centre)	1	<p>No change to the draft IP&R documents.</p> <p>Sport and recreation facilities contribute to the physical, mental and social development of the community and to the general health and wellbeing of the region. Across the Central Coast there are 77 sporting facilities catering to winter and summer sport, 27 skate parks and 4 BMX tracks with varying features for all different skill levels, and 905 kilometres of shared pathways for cycling and pedestrian use. Council has developed a Leisure and Aquatic Strategy that goes on public exhibition in June 2025. One of the actions in the Strategy is to ensure current facilities are maintained. A total of \$10.59 million of Capital renewals are planned in the four year capital works program, across existing facilities to continue to provide high quality leisure, aquatic and recreation provision across the Coast.</p>
Objection to Warnervale airport project, allocation of budget and any future works planned	2	<p>No change to the draft IP&R documents.</p> <p>The proposed lighting is integral to the safe operation of the Airport, as the funding allocation allows for the replacement of temporary lighting to clearly mark and illuminate the runway landing zones. This will allow pilots to safely navigate the Airport in a range of conditions, preparing the Airport for unexpected aviation situations and emergency landings. No other capital works funding for the airport has been allocated in the four year capex plan for the airport. Any future capital spending at the airport will require Council resolution when the Airport Masterplan reaches Gateway 1.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on contaminated garden material disposed at Buttonderry Waste Management Facility	1	<p>No change to the draft IP&R documents.</p> <p>Council's organics processing contractor composts garden organics at both the Buttonderry Waste Management Facility and various other facilities across the broader Sydney/Hunter region in accordance with Australian Standard AS4454 for Composts, Soil Conditioners, and Mulches. The composting of garden organics at Councils Buttonderry Waste Management Facility is currently being phased out, for operational reasons, and is scheduled to cease in 2025/26. Council uses a number of different suppliers for sourcing top dressing and mulches, all of which comply with Australian Standard AS4454 for Composts, Soil Conditioners, and Mulch.</p>
Support for capital projects at Avoca Beach including Lookout Renewal at Warren Avenue (ID. 100367), Shared Pathway Avoca Drive from The Round Drive to Scenic Highway (ID. 100611), and Drainage Upgrade Avoca Drive (ID. 100547)	1	<p>No change to the draft IP&R documents.</p> <p>Support for the capital works projects within the Avoca Beach area is noted.</p>
Request for inclusion of Cape Three Points Road to be included in Asphalt Resurfacing Program	1	<p>No change to the draft IP&R documents.</p> <p>Council is responsible for over 2,000 km's of road network and is committed to maintaining and improving roads across the entire Central Coast Region. Currently Council is focusing on maintaining existing assets by prioritising road renewal and pavement upgrade works which is building the sustainability of the road network and improving safety and rideability for motorists.</p> <p>As part of the yearly Capital Works Program funding is allocated to undertake an extensive Road Renewal Program.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>This type of funding is designed to maintain and improve the condition of the road network by undertaking works such as crack sealing; road rehabilitation; resurfacing of the pavement; and the like. These renewal works do not provide new infrastructure, such as kerb and gutter or footpaths, where they currently do not exist.</p> <p>Council uses an advanced Pavement Management System to prioritise road segments, select treatment options and develop the Road Renewal Program. Roads considered for inclusion in the Road Renewal Program are objectively assessed and prioritised via application of a range of technical criteria within our road pavement management system. With limited budgets, projects with the highest priority are then considered for an allocation of funding in developing the annual Capital Works Program.</p> <p>Road renewal works are commencing on Cape Three Points Road, between Cullens Road and House Number 195 as part of the 2024/25 Road Renewal Program. Further renewal of Cape Three Points Road has been assessed with renewal works for multiple segments identified within the 2026/27 and 2027/28 draft Road Renewal Programs, subject to future program finalisation and adoption by Council.</p> <p>As of 1 July 2025, Council will be sharing with the community the draft 10 year Capital Works Program for road renewal across the Central Coast region which will allow residents and interested community members to obtain details on when their street, and surrounding streets, are planned for renewal. The 10 year program will be subject to change and finalisation of yearly programs prior to Council adoption as part of the Delivery Program and Operational Plan cycle.</p>
Request for foreshore works at Hardy's Bay	1	<p>No change to the draft IP&R documents.</p> <p>Council is actively developing a Public Domain Masterplan for the Hardys Bay foreshore, informed by community input, to address key issues and guide future improvements. Details are available online at https://engagement.yourvoiceourcoast.com/all-projects/hardys-bay-foreshore-masterplan</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on the need to address coastal erosion and flooding	3	<p>No change to the draft IP&R documents.</p> <p>With regards to Coastal Erosion and Flooding, these are primarily managed through Floodplain Risk Management Plans, and Coastal Management Programs. Council has a number of Floodplain Risk Management Plans which are adopted, remain in force, and whose actions continue to be implemented. Floodplain Risk Management Plans are identified in the Draft Delivery Program and Operational Plan 2025/26, as are relevant actions to address flood risk. Development and implementation of Coastal Management Programs are also identified in this document as an action. Although these strategies and actions are in train, any expectation that adoption of these plans and implementation of all actions will eliminate the threats presented by these natural hazards is unrealistic.</p>
Comments on public schools being charged for use of sporting facilities and associated cleaning fees	1	<p>No change to the draft IP&R documents.</p> <p>Council does not charge schools for normal sports usage of Council's sporting facilities. Hire fees of \$160.25 are only charged for events or carnivals with attendees of greater than 100 people that requires additional work from Council staff. An amenities cleaning fee of \$87.25 is charged if the school requests access to the amenities while using the facility. For this Council cleans the site before the booking and stock the toilets as required, it is then cleaned after use so as to not impact other users, this fee was introduced after many complaints from seasonal users that the schools were leaving the facilities in unacceptable conditions after use.</p> <p>This fee funds contractors to undertake the cleaning. If schools do not wish to pay for the cleaning, Council tries to provide grounds that have public toilets that can be used without charge. For large events that require extra garbage bins then are currently on site, Council charges \$20 per bin, which is a direct cost to Council from the provider</p>
Comments on the need to report on achievements in implementing the CSP	1	<p>No change to the draft IP&R documents.</p> <p>Council's performance against the Delivery Program and annual Operational Plan is reported on a quarterly basis and coincides with the Quarterly Budget Review Statement, which is reported to Council within two months after the end of the quarter for Quarters 1, 2 and 3. An Annual Report and Audited Financial Statements are prepared in place of a report on Quarter 4. These reports comply with the requirements of the Local Government (General) Regulation 2021 and the Integrated Planning and Reporting (IP&R) Guidelines.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>In addition, the Central Coast Region Report is a requirement under the Local Government Act 1993, and IP&R guidelines. It is completed in the year of a Local Government election and is a report to inform the incoming Councillors of progress towards achieving the objectives of the CSP. This report was presented to Council in October 2024 and following Council resolution was updated and presented again in April 2025. The current and previous report are available to view on Council's website: https://www.centralcoast.nsw.gov.au/council/forms-and-publications/community-strategic-plan/central-coast-region-report</p>
Comments on the need for development not to be undertaken in developed areas	2	<p>No change to the draft IP&R documents.</p> <p>Council acknowledges the importance of balancing different forms of housing to meet the needs of a growing and diverse population. As outlined in Objective 5 of the Central Coast Regional Plan 2041, there is a clear directive to consider the appropriate mix between greenfield development (new housing on previously undeveloped land) and infill development (housing within existing urban areas). The Plan highlights several key benefits of infill housing, including:</p> <ul style="list-style-type: none"> • Reduced public infrastructure costs, as existing roads, utilities, and services can be more efficiently utilised. • Enhanced support for active transport, such as walking and cycling, by promoting more compact and connected communities. • Lower per capita greenhouse gas emissions, contributing to broader environmental sustainability goals. • Progress toward 15-minute neighbourhoods, where residents can access most daily needs within a short walk or bike ride from home. <p>In assessing future housing locations, Council must carefully weigh these benefits alongside other planning considerations, including environmental constraints, infrastructure capacity, and community needs. The goal is to achieve a more diverse, sustainable, and resilient housing stock that aligns with the long-term vision of the Regional Plan.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on the need for more child care services	1	<p>No change to the draft IP&R documents.</p> <p>Council continues to invest in Education and Care Services to support local families within the Community. Council regularly reviews the provision of Education and Care Services within the Central Coast and considers ways to address changing demands. Council's provides 8 Education and Care Services that located across the Central Coast and support over 600 families annually.</p>
Advocacy for restoration of Fairview Homestead	1	<p>No change to the draft IP&R documents.</p> <p>Council engaged an independent Heritage Consultant to complete a structural and heritage assessment for Fairview Homestead in early 2025. Council is in the final stages of reviewing this Report from the consultant and will then be in touch with the Fairview Homestead Association.</p>
Support for the progress of a Food Organics and Garden Organics facility and suggestions of initiatives and services to maximise usage	2	<p>No change to the draft IP&R documents.</p> <p>Council is committed to the staged planning for the implementation of a FOGO service. The current key challenge however is the lack of sufficient infrastructure within the broader region to process the FOGO material into beneficial products or developed end markets for their product produced. Council and its industry consultants have since completed detailed investigations and finalised a business case which address these matters and will inform future procurement activities. Procurement activities are budgeted and scheduled to be undertaken in 2025/2026, subject to final Council approval</p> <p>Council continues to implement a wide range of resource recovery initiatives designed to avoid/reuse/recycle waste with the objective of reducing waste to landfill whilst also ensuring value for money and meeting regulatory requirements. A number of new innovative initiatives are planned and will be progressively promoted and rolled out to the community in 2025/26.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comment and suggestions on the need to establish / reposition Gosford as the Central Business District of the Central Coast to attract business and grow the economy	3	<p>No change to the draft IP&R documents.</p> <p>Council acknowledges concerns about Gosford CBD. The old Market Town site is not Council owned, however Council's major projects in supporting the revitalisation of the Gosford CBD include the brand new Regional Library, progression of Gosford Waterfront, major capital works at Baker Street Car Park, and the Kibble Park refresh to create a more vibrant and safer city centre.</p> <p>Recognising the need for housing growth, Council supports new residential development, particularly around the railway station through transport-oriented development.</p> <p>Working with the NSW and Commonwealth Government, Council actively supports investments in the new university and TAFE campuses, viewing these as crucial for Gosford's future as the Central Coast's central hub, driving economic growth and fostering community pride.</p> <p>The City of Gosford Design Advisory Panel provides advice on urban design, architecture and landscape design for development proposals. Council actively promotes quality urban environments through its existing Street Design Guidelines and Landscape Specifications. A new Landscape and Street Design chapter for the Development Control Plan is currently being drafted by Council, which will further embed principles of good design into future developments within the region.</p>
Comments on the need to charge higher rates on unoccupied properties	1	<p>No change to the draft IP&R documents.</p> <p>The Local Government Act 1993 does not have any provision to charge higher rates on vacant properties</p>
<ul style="list-style-type: none"> Advocacy to reverse current policies and allow for parking in reserves 	2	<p>No change to the draft IP&R documents.</p> <p>Council appreciates the proactive approach in putting forward potential solutions to address homelessness in the Region. In relation to the suggestion of using sites such as the showground to accommodate individuals experiencing homelessness, at this stage, this approach is not one that Council is able to support for a number of reasons.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<ul style="list-style-type: none"> • Advocacy to establish designated areas (unused camp / show grounds) • Comments on the need to support homelessness / vulnerable community members 		<p>Firstly, these type of sites are not usually owned by Council - the Showground is not owned or managed by Council (Crown land managed by Gosford Showground Land Manager), and therefore we do not have the authority to make decisions regarding its use. Secondly, it is important to note that individuals experiencing homelessness cannot be directed or compelled to relocate to a specific location. Any response to homelessness must be underpinned by principles of dignity, choice, and access to appropriate services and support. As above, the nature of each individual circumstance can mean that people who are homeless chose to reside in a variety of locations, and do not want to congregate in large scale accommodation. Some of the main occupancy drivers in locations across the Coast is location to services that they like and trust, proximity to family, safety and privacy. For these reasons, the current mobile assertive team who can attend to each rough sleeper where they choose to be, is currently the most effective strategy for this group.</p> <p>Large scale, co-located approaches are currently being trialled in other areas such as Lake Macquarie for specific target groups e.g., women sleeping in cars– targeted specifically at women and their children. Council has requested findings from the Pilot of Women Sleeping in Cars in Lake Macquarie to see what measures may be suitable for adoption within our Region. Council remains committed to working collaboratively with government agencies, community organisations, and local stakeholders to explore sustainable, long-term solutions that address the complex and diverse needs of people experiencing homelessness. The implementation of the Central Coast Affordable and Alternative Housing Strategy has a key focus in creating more affordable housing options for people who are, or at risk of becoming homeless. The transitional properties portfolio and the pilot affordable housing development in Ashton Ave The Entrance as well as the 10 further sites in Wyong, Toukley and The Entrance demonstrate Council's commitment to addressing this significant issue</p>
Suggestions on waste management e.g. changing kerb side collections to quarterly and tip shop	1	<p>No change to the draft IP&R documents.</p> <p>Council undertook a comprehensive review of options for household waste collections, including public consultation as part of the development of contract specifications for the 2018-2028 waste collection contract. There was overwhelming support to maintain an on call service of 6 collections per annum as opposed to a scheduled service system.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		Since this time the vast majority of urban Councils have similarly moved to on call services with the observation that the tonnages presented to the kerb for an on call service are considerably less than those presented at scheduled street services. Council is also in the process of implementing the opportunities and actions from the Central Coast Council Waste-Resource Management Strategy 2020-2030. Many new resource recovery initiatives have since been introduced or are in the progress of planning. The introduction of a "tip shop" or similar outlet/s is an initiative which has been identified and is earmarked for detailed assessment in 2026.
Request for streaming services to be included in Library service	1	<p>No change to the draft IP&R documents.</p> <p>Council's Library Service provides free online Access to Libby, BorrowBox, Hoopla Music, Find My Past, as well as peer review databases and much more on the Central Coast Libraries App.</p>
Comments on the Long Term Financial Plan and the assumptions used	2	<p>Amendment to the draft IP&R documents.</p> <p>Council's Long Term Financial Plan (LTFP) is based on current service levels and assumptions regarding non-rating income and efficiencies that can be reliably estimated at this point in time. The preferred scenario in the LTFP also aims to achieve the industry financial benchmarks. In regard to the asset infrastructure backlog, the industry benchmark is 2%. The LTFP projects that Council will meet this benchmark over the period of the Plan. The benchmark acknowledges that in light of the significant asset base managed by councils at any point in time it is reasonable to carry some assets at less than satisfactory condition. The specific assets held in this category are based on various factors including risk, cost and impacted ratepayers.</p> <p>The LTFP capital expenditure is underpinned by a detailed 10 year capital works pipeline of works by specific project. The first 4 years' works are detailed by project in the 4 Year Delivery Program included in the Integrated Planning and Reporting suite of documents. Council's reported maintenance ratio is currently under review as it has been identified that some maintenance costs, mainly regarding building assets, may not have been captured and reflected in the ratio. It is anticipated that this matter will be resolved by 30 June 2025 and this will enable an assessment of any maintenance shortfall that needs to be considered in future updates of the LTFP, which is formally updated annually.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>Councils are inherently heavily reliant on rating income and associated decisions made by the Independent Pricing and Regulatory Tribunal, including annual rate-pegging determinations and any Special Rate Variation applications. Whilst this reliance cannot be avoided, Council's LTFP does include specific targets for non-rating income, to reduce this reliance. The alternate scenario proposed is noted. As part of updating the LTFP as exhibited, various scenarios were modelled based on a mix of assumptions regarding income, efficiencies, service levels and risk. These assumptions took into consideration Council's specific services, legislative requirements, unavoidable costs, risk and good governance. The detailed financial modelling underpinning the scenarios considers the operating result, cash position, cash restrictions, impact on assets and financial benchmarks. It is considered that the scenarios included in the LTFP as exhibited represent an appropriate mix of assumptions to guide an informed high level financial sustainability strategy.</p> <p>The Infrastructure Backlog Ratio, as reported in Council's Annual Financial Statements for 2023-24, was 2.06%. The anticipated ratio of 1.71% to 1.78% over the Long Term Financial Plan represents an improvement on the last reported result and is a result of the increased investment in asset renewal. It is not unusual to have a backlog of infrastructure investment where the Office of Local Government have established a benchmark of keeping the ratio below 2%.</p> <p>Specific projects and asset classes are included in the Draft Delivery Program 2025-2029 and Operational Plan 2025/26. This document was included in the public exhibition of the Integrated Planning and Reporting suite of documents.</p> <p>Council has adopted a Climate Change Policy (2019) which provides a commitment to adapting to climate change and building resilience in the community and Council's infrastructure. The adaption of infrastructure is considered in the planning of renewals and progressed where funding opportunities exist. The impacts of flooding and other stormwater issues across the region are considered in the preparation of Floodplain Risk Management Strategies and Plans. These documents are available on Council's website: https://www.centralcoast.nsw.gov.au/about-council/council/policies</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>The Infrastructure Backlog Ratio, as reported in Council's Annual Financial Statements for 2023-24, was 2.06%. The anticipated ratio of 1.71% to 1.78% over the Long Term Financial Plan represents an improvement on the last reported result and is a result of the increased investment in asset renewal. It is not unusual to have a backlog of infrastructure investment to maintain assets in a satisfactory condition. For example while an asset may be in poor condition, such as a sewer pump, it could still be providing adequate serviceable functionality so renewal of the asset may be deferred until the asset fails. In such an example Council considers the risks of deferring the renewal of the asset by ensuring adequate contingency plans are in place. The Office of Local Government have established a benchmark of keeping the ratio below 2%. Council recognises the impact an under investment in asset maintenance can have on the infrastructure backlog. It is also accepted that Council's current reporting of infrastructure maintenance falls below the required expenditure. To fully understand and address this problem moving forward, Council has included actions in the Draft Asset management Strategy 2025-2035 to ensure the investment in asset maintenance is improved. These improvements are measured in Council's Annual Financial Statements in the report on infrastructure assets as included in the Special Schedules component of the statements.</p> <p>Amendments to the Long Term Financial Plan have been undertaken to ensure that the financial projections reflect the most current information.</p>
Comments on the Long Term Financial Plan and Scenario 2 (supporting and objecting to)	3	<p>Amendment to the draft IP&R documents.</p> <p>In the 2022/23 SRV application, in addition to the repayment of emergency loans and interest on these loans the application included that the SRV would be required for financial sustainability to maintain current service levels and fund ongoing maintenance of assets, imbed productivity improvements and to enable the delivery of key priorities as they are adopted in future CSP and Delivery Programs.</p> <p>Part of the SRV income enabled the generation of sufficient operating surplus and cash to support the principal repayments of the emergency loans, and the replenishment of the restricted funds that had been used outside the intended purpose. This was directly to address the financial crisis that resulted in Council not having unrestricted cash to meet its obligations. Council's LTFP is based on current service levels and assumptions regarding non-rating income and efficiencies that can be reliably estimated at this point in time. A structured approach will be developed to monitor efficiencies achieved against the targets set out in the LTFP.</p>

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		<p>These targets are based on what can realistically be achieved within the timeframe and considering challenges and limitations associated with reducing costs in specific service areas. These assumptions took into consideration Council's specific services, legislative requirements, unavoidable costs, risk and good governance. Assumptions in regard to the rate-peg increase are based on historical increases and likely increases based on the new rate-peg methodology. The rate-peg methodology is based on cost increases applicable to councils, not necessarily the anticipated CPI. The rate-peg methodology also takes into consideration population growth, and an emergency services levy factor.</p> <p>The LTFP includes water and sewer financial projections on Pages 61 to 63 of the LTFP document. Any proposed increases to water rates is not referenced in any of the Integrated Planning and Reporting documents, a separate public consultation process applies. The LTFP revenue projections in this regard will be updated in future updates to the document as required.</p> <p>Amendments to the Long Term Financial Plan have been undertaken to ensure that the financial projections reflect the most current information.</p>
<ul style="list-style-type: none"> Request for shared pathways in Watanobbi, Woy Woy, Norah Head and Avoca Beach Comments on the need for maintenance of existing footpaths and construction of more footpaths (including near 	5	<p>No change to the draft IP&R documents.</p> <p>Unfortunately many of the roads across the Central Coast local government area were built many years ago and developers at that time were not required to provide kerb and gutter, footpath, etc. At today's standards, along with community expectations, new residential subdivisions must provide kerb and gutter and often footpaths. However older areas, remain without kerb and gutter and connecting footpaths resulting in a mammoth task to provide this infrastructure as sought by the community.</p> <p>Council is committed to creating a vibrant active transport network which is outlined in the Central Coast Bike Plan and Pedestrian Access and Mobility Plan (PAMP) for the future of the region's footpaths, bike paths and shared paths.</p>

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beach and lake locations)		<p>The purpose of these documents is to provide a safe, high quality and a well-connected network that enables pedestrians and cyclists of all abilities to move efficiently and conveniently throughout the Central Coast while also increasing the continuity and connectivity of existing facilities and encouraging the use of active transport.</p> <p>Residents interested in these documents, and appendixes which contain future projects, can view the documents at www.centralcoast.nsw.gov.au/council/forms-and-publications/strategies-and-plans.</p> <p>Council has commenced a review of the current abovementioned active transport plans and will be consulting with the community and seeking feedback for consideration and incorporation into a revised Walking and Cycling Strategy. Feedback and input from residents and the wider community will be welcomed as part of the consultation period which is anticipated to commence in mid-late 2025.</p> <p>In addition, Council is currently developing new Coastal Management Programs (CMP's) with the community and projects such as pathways and/or boardwalks along foreshore areas could be considered during the development of actions for these plans. The CMP's are being developed in close consultation with the community and other key stakeholders, which remains ongoing. Further information relating to Council's approach to the development of CMP's and future opportunities to participate in its development can be found at yourvoiceourcoast.com/waterways.</p>
Comments on the need to prioritise mowing, drainage clearing and weed removal	1	<p>No change to the draft IP&R documents.</p> <p>Council has prioritised mowing work in order of safety (roadsides); playability (sportsgrounds); usability (parks/playgrounds); and amenity (sports surrounds, reserves, roadsides and centre medians). With a vast network of nature strip across the Central Coast, Council primarily relies on residents to maintain the nature strips at the front of their properties and only undertakes works when it is considered dangerous or the line-of-sight for traffic is affected. Council appreciates property owners and residents maintaining adjacent nature strips that improves the neighbourhood amenity and shows pride in their suburb. Nature strip vegetation adjacent to public land and laneways are maintained once every 12 weeks.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>Drainage clearing and weed removal is a significant percentage of Council's operating budget is invested in maintenance of our extensive networks of road, drainage, footpath, and nature strips. Even with significant funding due to the size, cost and complexities associated with maintaining these various assets and nature strips, Council must prioritise repairs of our infrastructure and mowing of public spaces.</p> <p>Council's Maintenance staff and Infrastructure officers routinely inspect the road network and associated infrastructure with any safety concerns or defects identified scheduled for repair or maintenance on a priority risk basis. Council also relies on residents and members of the public reporting defects and other concerns via our 24/7 online Customer Service Centre at www.centralcoast.nsw.gov.au/contact-us/online-services or by telephoning 4306 7900 during business hours. All reports received are reviewed by a Council officer with a response sent to the resident.</p>
Comments on the addition of the optional Pre-DA Fee	1	<p>No change to the draft IP&R documents.</p> <p>The optional pre-DA fee for major projects was resolved by the elected body at the Ordinary Meeting on 29 April.</p>
Comments on playspace removal at Pearl Beach	1	<p>No change to draft IP&R documents.</p> <p>Any removal of a Playspace adjacent to Agate was undertake prior to amalgamation and current staff are not aware of the removal. There is currently two playspaces in Pearl Beach with the Pearl Parade Playspace to be replaced within four years. The Playspace Strategy is being reviewed in 2025/26 and the community will have capacity to provide feedback. Currently the budget doesn't allow for addition park furniture as the program is focusing on renewal with two picnic tables being renewed in Pearl Beach shortly.</p>
<ul style="list-style-type: none"> Comments on the environment being the greatest asset of the Central Coast Comments on the appreciation of nature and need to protect / retain 	3	<p>No change to draft IP&R documents.</p> <p>The CSP reflects the long-term aspirations, values, and priorities of the Central Coast community. One of its foundational themes, <i>Our Environment</i>, recognises the vital role the natural surroundings play in shaping the region's identity, liveability, and future resilience. This theme provides a clear pathway to protect, enhance, and celebrate the Central Coast's diverse natural assets, including beaches, waterways, bushland, wetlands, open spaces, parks, and reserves.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<ul style="list-style-type: none"> Advocacy for prioritisation of the environment with actions and budget 		<p>To translate this vision into action, the four-year Delivery Program outlines a series of activities aligned with the Goals and Strategies of <i>Our Environment</i>. Key examples include:</p> <ul style="list-style-type: none"> Implementation and review of the Biodiversity Strategy Removal of wrack and algae Environmental Volunteering Program Implementation of Coastal Management Programs Delivery of the Open Space Strategy Asset Management Improvement Plan Environmental management landfills. Maintenance of fire trails within Council's natural areas <p>The environmental values of the community and Council's ongoing delivery of actions to meet these values aims to ensure long-term ecological sustainability.</p>
<ul style="list-style-type: none"> Comments on the need for more toilets in parks Request for inclusion of toilet renewal at Ficus Avenue at Avoca Beach Comments on retaining toilets at Bush Street Reserve at Norah Head 	3	<p>No change to the draft IP&R documents.</p> <p>Council has prepared a Public Toilet Strategy to guide the development and operation of the network of 212 public toilets across the Central Coast. This Strategy has identified 26 locations for the construction of new public toilets and 31 existing sports amenities buildings that will be opened for general community use. These improvements will increase the availability of public toilets across the Central Coast in locations where people frequent and spend considerable time recreating.</p> <p>The Draft Delivery Program 2025-2029 and Operational Plan 2025/26 includes \$5.4M for the renewal of public toilets (ID No. 101481, p87) over next four years. This project will implement the renewal of public toilets identified in the Public Toilet Strategy, including Ficus Avenue.</p> <p>A Draft Public Toilet Strategy recommended the closure of the public toilet at Bush Street Reserve. The Draft Strategy was placed on public exhibition and several submissions did not support this recommendation. After considering the submissions from the public exhibition the Strategy will be considered for adoption by Council in the near future.</p>

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Request for and inclusion of the sewer connection of Serpentine Road at Erina Heights	2	<p>As a result of the submissions provided and assessment of utilisation data for the location, the retention of the public toilet at Bush Street Reserve will be recommended to Council when considering the adoption of the Strategy.</p> <p>No change to the draft IP&R documents.</p> <p>Council is working through a process to identify a prioritised list of properties, required infrastructure and suitable funding arrangements for providing water and/or sewerage services to existing unconnected properties across the region.</p> <p>In early 2024, Council completed a survey of people who occupy, own, or operate a business from an unconnected property. The results were mixed across the region, with just over one third of unserved property owners interviewed being in support of being connected to Councils water and/or sewerage network. There were certain clusters of residents with both majority support to connect and demonstrating willingness to pay at least private plumbing costs. You can find a summary of the engagement outcomes on the Your Voice Our Coast website here: https://engagement.yourvoiceourcoast.com/UnservedProperties</p> <p>There are over 7,000 properties across the Central Coast region that are not connected to the region's drinking water and/or sewerage schemes. Analysis of the survey responses will help inform a risk and opportunities assessment to guide where further feasibility and targeted willingness to pay discussions are warranted. This will in turn guide development of the Water and Sewer Master Plan and future investment in the water and sewer network.</p> <p>Council has now awarded the contract for the development of the Central Coast Water and Sewer Master Plan. Based on the project program, we expect to complete the assessment of unserved properties by September 2025. Following the prioritisation of unserved properties, there will need to be further discussion with impacted residents regarding the funding model and willingness to pay. Subsequent design and construction of the identified priority areas would occur over a 3-5 year period.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Request for basketball ring installed at Taylor Park or Picnic Point at The Entrance and request for tap / shower at The Entrance beach	1	<p>No change to the draft IP&R documents.</p> <p>When installing basketball infrastructure, Council needs to consider the distance from housing as the noise created can have substantial impact on nearby residents. For this reason Taylor Park is not suitable. With the recent upgrade to Picnic Point Park, the community was engaged to provide feedback on the type of recreation infrastructure to be installed within the available budget. A basketball court was not identified as a priority and as such was not included. Consideration will be given in the future for a basketball court when recreation funding is available for improvements to Picnic Point.</p> <p>Council will investigate if the ability to provide a tap for washing sand of people's feet. However this may not be feasible as run off from the tap may result in erosion of the sand bank and options to pipe the run off into the stormwater system may be limited.</p>
Comments on the number of empty shops in town centres (e.g. Toukley, The Entrance)	2	<p>No change to the draft IP&R documents.</p> <p>Council is committed to supporting vibrant town centres and the Town Centre Coordinator team works closely with local businesses and the community to explore opportunities for revitalisation and activation. There are a number of activities planned as well as grant opportunities for local businesses, makers and creators that can also help support this outcome.</p>
Request for traffic lights installed at Ocean Beach Road and West Steet at Umina Beach	1	<p>No change to the draft IP&R documents.</p> <p>It is acknowledged that during peak periods some traffic congestion may occur in the vicinity of the roundabout at the intersection of Ocean Beach Road and West Street, Umina Beach. Generally, any congestion or traffic queuing clears in a relatively short period of time and the roundabout operates well in managing traffic safely through the intersection. Council has no current plans to replace the roundabout with traffic signals</p>
Comments on urban development in Somersby	1	<p>No change to the draft IP&R documents.</p> <p>The Central Coast Regional Plan 2041 and Council's Local Housing Strategy sets out the housing priorities for the Central Coast, which include supporting the delivery of affordable housing.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		Council is preparing a revised Local Strategic Planning Statement (LSPS), the LSPS will establish a 20-year vision for land use in the local area, including specific planning priorities and actions for the Central Coast. The draft LSPS will be out on public exhibition late 2025. The issues raised in the submission will be considered as part of the finalisation of the draft document.
Comments on the venue hire rates at The Peninsula Theatre	1	<p>No change to the draft IP&R documents.</p> <p>In preparing the proposed changes to the venue hire rates at The Peninsula Theatre, an overview of market rates charged by other Councils and non-local government venues for small – medium sized performing arts spaces was used as a basis, in addition to reviewing the existing and proposed venue usage for the Peninsula Theatre. These identified fees and charges on exhibition are not indexed increases, but a rebalancing based on market rates of like venues elsewhere while remaining accessible for community and commercial users. For example:</p> <ul style="list-style-type: none"> • The Art House’s Studio (Central Coast Arts Ltd) over \$1,200 per day • Bondi Pavilion (Waverly Council), \$1,500 per day or \$900 half day • Zenith Theatre (Willoughby Council) starting from over \$407.5 per hour • Riverside Parramatta’s Lennox Theatre (City of Parramatta) over \$1,550 per session <p>Market comparisons made are based on the venue being an equipped performing arts venue, which is more complex in use and hire compared to a standard community hall-for-hire. Despite the rebalancing, Central Coast Council’s proposed hire fees at equivalent of \$1015 per day for commercial hire, is still below the market comparisons.</p> <p>All ticketing at the Peninsula Theatre, with exception of Woy Woy Little Theatre as part of its agreement with Council, is managed by Council’s Laycock Street Community Theatre Box Office, which includes a standard inside fee to cover administration costs. This is something that has already been established in all past fees and charges and usage.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
<p>Requests for information on sewer projects listed in the Operational Plan 2024/25 for Avoca Beach, including:</p> <ul style="list-style-type: none"> • Upgrade of gravity sewer main (1000881) • Upgrade of sewer pump stations (100920, A07 - 100921 and 100091) • Variable gravity main (1000861) 	1	<p>No change to the draft IP&R documents.</p> <p>Council is currently preparing the Water and Sewer Masterplan which will guide a 30 year program of asset upgrades to manage the region’s growing population, respond to changes in regulations and improve the overall resilience of the water supply and sewerage systems. This includes a review of sewer network performance via hydraulic modelling to ensure new/upgraded assets are provided with the correct capacity, and at the right time, to meet current and future requirements. The Masterplan is due for completion in 2027 and is required to inform the design of the following previously nominated projects:</p> <ul style="list-style-type: none"> • Upgrade of the gravity sewer main for growth (1000881) • Sewer pump station growth upgrade (100920), Avoca Beach • Sewer pump station upgrade A07 (100921 and 1000916) <p>The North Avoca Variable Gravity Main (1000861) is undergoing condition assessment in 2025/26 which will confirm the final scope required and allow the project to proceed to construction phase. Council is aware of concerns with water quality within the Avoca Lagoon catchment and is currently implementing an investigation project to better understand the sources of water pollution and confirm the most suitable improvement actions.</p>
<p>Request for road renewal works on Wyoming Road at Wyoming</p>	1	<p>No change to the draft IP&R documents.</p> <p>Wyoming Road was placed on hold and did not progress to detailed design and construction at the time.</p> <p>The upgrade of the southern section of Wyoming Road remains on Council’s capital works schedule, however as it is currently not the highest priority is unlikely to be constructed within the next 10+ years. Additionally, the concept plan would need to be reviewed and updated to current standards. Council is currently focusing on the delivery of capital works projects which have existing grant or developer contribution funding. No existing grant or developer contribution funding is available for this upgrade project.</p> <p>Unfortunately many of the roads across the Central Coast local government area were built many years ago and developers at that time were not required to provide kerb and gutter, footpath, etc.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>At today's standards, along with community expectations, new residential subdivisions must provide kerb and gutter and often footpaths. However older areas, including many streets within Wyoming remain without kerb and gutter and connecting footpaths resulting in a mammoth task to provide this infrastructure as sought by the community.</p> <p>Following the above process, a road renewal treatment for Wyoming Road, between Pacific Highway and house number 30, has been assessed in-line with the above process with renewal works identified within the 2027/28 program, subject to future program refinement and adoption by Council. At this time, there are no plans to re-prioritise these renewal works however road renewal programs are reviewed and refined each year prior to adoption by Council</p> <p>As of 1 July 2025, Council will be sharing with the community the draft 10-year Capital Works Program for road renewal across the Central Coast region which will allow residents and interested community members to obtain details on when their street, and surrounding streets, are planned for renewal. The 10-year program will be subject to change and finalisation of yearly programs prior to Council adoption as part of the Operational and Delivery Program cycle</p>
<ul style="list-style-type: none"> • Comments on the need to address disengaged youth • Advocacy to further engage with youth to understand their wants (e.g. type of events, festival etc) 	2	<p>No change to the draft IP&R documents.</p> <p>Council is committed to supporting young people and ensuring their voices are heard in shaping the future of the region. As part of this commitment, Council will be undertaking a comprehensive update of its Youth Strategy in 2026. This strategy will guide Council's approach to youth development, support services, and opportunities for participation over the coming years. To ensure that young people are actively involved in this process, Council works closely with the Y4Y Action Team—a dynamic youth leadership group that provides valuable insights and feedback on a wide range of issues affecting young people in our community. The Y4Y Action Team plays a key role in shaping policies, programs, and initiatives that reflect the needs and aspirations of local youth.</p> <p>Council encourages community members, especially young people and youth-focused organisations, to engage with the Y4Y Action Team and contribute to the development of the updated Youth Strategy.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on recent experience with Council's customer request process	1	<p>No change to the draft IP&R documents.</p> <p>Council acknowledges and apologises for the frustration caused by the premature closure of the original Service Request before the work was completed. Council is committed to enhancing the customer experience and ensuring that processes are clear, responsive, and effective. To support this, the Customer Experience team is working closely with service areas across Council to streamline interactions and make it easier for the community to engage with Council.</p>
Comments on how to improve readability and need to explain the financial components of the documents	1	<p>Amendment to the draft IP&R documents.</p> <p>Each year Council continues to review the various elements of its published documents to ensure clarity and reader friendliness. In regard to pricing policies and internal review of how the previous 5 pricing categories were being applied to determine fees and charges resulted in inconsistencies due to some overlapping criteria for each pricing category. To address this issue the pricing categories have been streamlined to ensure that the determination of a fee or charge is clearly guided by the level of subsidisation, if any, or other factors such as market or legislation. The reference to 5 pricing categories is an error and will be amended to reflect 4 categories. The streamlining of the categories did not impact the actual basis of the determination of the respective fees, whether it's full or partial cost recovery, or driven by legislation or market pricing for services where a service is offered within a competitive market.</p> <p>The increase in income from user fees and charges is mainly attributable to a significant increase in the estimated revenue from works undertaken by Council on behalf of Transport for NSW and estimated income from tipping revenue, based on estimated work, and waste volumes and associated fees.</p> <p>Budget Details: The 2025/26 Draft Budget is aimed at funding the delivery of the Operational Plan actions and the associated outcomes, and it therefore considered that presentation in the form of an Operating Statement is appropriate. However, we acknowledge that some specific areas of expenditure may be of interest to the community and consideration can be given to highlighting some items in future Operational Plans, where the financial investment can be directly related to an outcome or action in the Plan.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
		<p>It is further noted that Council's Annual Financial Statements provide significant detail regarding specific income streams and expenditure areas. The Annual Financial Statements are available on Council's website. Capital works are detailed by project in the Integrated Planning and Reporting documents.</p> <p>Efficiencies: In regard to areas where Council could achieve efficiencies, it is pleasing to see that the areas suggested align with Council's areas of focus. A structured approach will be developed to monitor efficiencies achieved against the targets set out in the LTFP. These targets are based on what can realistically be achieved within the timeframe and considering challenges and limitations associated with reducing costs in specific service areas.</p> <p>Council reports annually how the SRV funds have been expended via the Annual Report available on Council's website. Council has used the additional SRV income for the purpose it was obtained. In the 2022-23 SRV application, in addition to the repayment of emergency loans and interest on these loans the application included that the SRV would be required for financial sustainability to maintain current service levels and fund ongoing maintenance of assets, imbed productivity improvements and to enable the delivery key priorities as they are adopted in future CSP and Delivery Programs. Part of the SRV income enabled the generation of sufficient operating surplus and cash to support the principal repayments of the emergency loans, and the replenishment of the restricted funds that had been used outside the intended purpose. This was directly to address the financial crisis that resulted in Council not having unrestricted cash to meet its obligations.</p>
Objection to increases to child care fees at Kanwal and Umina	10	<p>No change to the draft IP&R documents.</p> <p>These fees are carefully reviewed and set to support the sustainable and responsible management of services. The proposed fee increase in relation to Council's Education and Care Service supports the increasing operational costs of running the service and adhering to Council's Long Term Financial Plan. The introduction of charging for public holidays aligns with the operation of other education and care services.</p>

Summary of Matters Raised	Number of Times Matter Raised	Staff Response
Comments on need to increase litter and waste collection services	2	<p>No change to the draft IP&R documents.</p> <p>Council currently provides a comprehensive domestic waste collection service, inclusive of bulk household waste collections, to all residentially rated properties across the Central Coast. In addition Council currently provides over 2,500 public litter and recycling bins at priority locations such as town centres, carparks and beaches and services these assets in accord with a demand driven schedule. Council staff also undertake the removal of illegal littering and rubbish dumping when carrying out work such as mowing and roadside maintenance works. Ultimately however it is the responsibility of the community to use the provided services and facilities and not to illegally dump waste or litter in public places.</p>
Support for the CSP and suggestions on health and wellbeing solutions	1	<p>No change to the draft IP&R documents.</p> <p>Support for the CSP and recognising the community's health and wellbeing is noted.</p> <p>To ensure health outcomes are effectively addressed, Council focusses on development and implementation of strategies that allow the community to achieve physical and mental wellness through the natural and built environment. The contact details and suggestions have been provided to relevant sections within Council for their information and consideration.</p>

Summary of the Place Based Pop-ups and the Matters Raised

The following provides details on Place Based Pop-ups that were conducted during exhibition of the draft IP&R documents, the matters raised during each session and results of the activities that community members participated in.

COUNCILLORS: Deputy Mayor Doug Eaton OAM Cr Helen Crowley Cr John Moulard



Budgewoi Ward

Let's Talk

Lake Munmorah Woolworths
Saturday 10 May 2025



83

Total number of
conversations



36

Total number of
comments captured

Key Themes

FOOTPATHS

Infrastructure Gaps: Repeated concerns about poor road conditions, flooding, lack of footpaths, and inadequate public amenities in northern suburbs like Gwandalan, Chain Valley Bay,

Connectivity & Accessibility: Requests for better pathways, especially for seniors, and improved walkways in areas like Gwandalan.

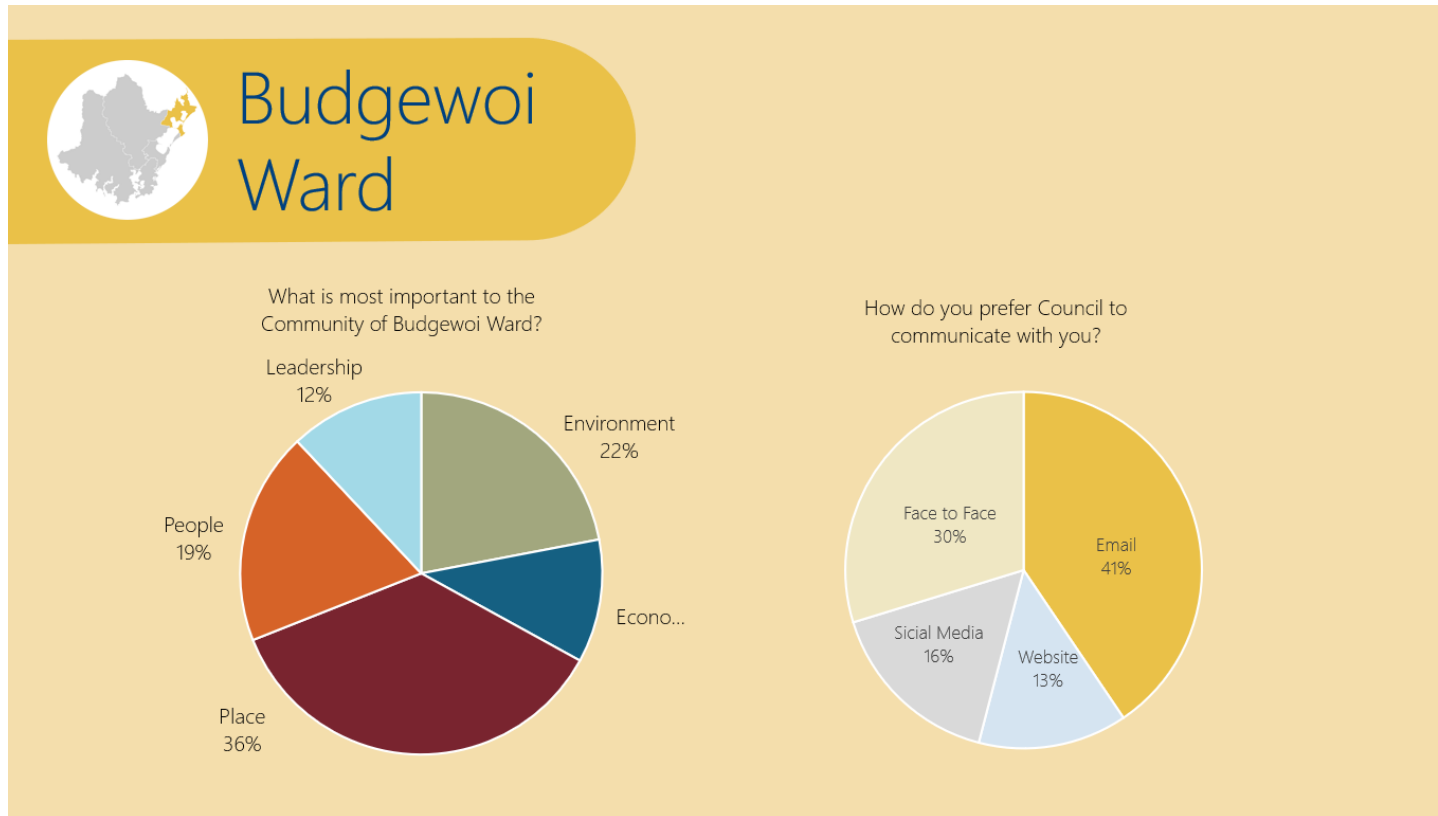
Health & Wellbeing: Strong interest in better medical services and mental health support.

Inclusion & Accessibility: Emphasis on accessibility for people with disabilities and valuing contributions from retirees.

Green Space Protection: Repeated calls to preserve green spaces, especially in the northern and north-eastern parts of the Coast.

Environmental Maintenance: Concerns about foreshore erosion, bank maintenance, and overgrown bushland.

Infrastructure & Maintenance: Roads, potholes, curb and guttering, and cycleway maintenance are major concerns. Traffic congestion on roads to towns that are one road in and out due to new development.



COUNCILLORS: Cr Kyla Daniels Cr Kyle MacGregor Cr John McNamara



Wyong Ward



Westfield Tuggerah Shopping Centre
Saturday 10 May 2025



71
Total number of conversations



45
Total number of comments captured

Key Themes

Public Spaces: Repeated emphasis on the importance of the environment, with concerns about beach cleanliness, flooding, and general upkeep.

Youth and Safety: Strong desire for more activities for young people and a reduction in youth crime, especially in areas like Warnervale.

Equity and Inclusion: Calls for greater multicultural representation and gender-based violence prevention services.

Infrastructure and Accessibility: Strong focus on road repairs, potholes, kerb and guttering, and improved sidewalks and pathways—especially for seniors and people with disabilities.

Public Amenities: Requests for more parks, BBQ facilities, accessible toilets, and inclusive playground equipment.

Rates and Revenue: Strong sentiment around keeping rates low and using public funds responsibly.

Leadership: Desire for strong leadership to protect the environment.



Item No: 5.1
Title: Notice of Motion - Mobilising the Davistown Wetlands Fund
Department: Councillor

23 June 2025 Ordinary Council Meeting

Reference: F2025/00016 - D16896863
Author: Councillor Jared Wright

Councillor J Wright has given notice that at the Ordinary Council Meeting to be held on 23 June 2025 he will move the following motion:

That Council:

- 1 Creates a 10-year works implementation plan for the Council-owned Davistown wetlands, in partnership with the Davistown Progress Association Wetlands Committee, and:***
 - a) That the draft plan be brought to the Environment and Planning Committee for review in November.***
 - b) The attached report from the Davistown Progress Association Wetlands Committee created in May 2025 can be used as a guide to assist in the drafting process, noting the Association has already been liaising with staff directly on this.***

- 2 Seeks to use the interest component of the internally restricted Davistown Wetlands Fund as a key funding source for these works, and:***
 - a) Notes that the current value of the fund, is \$1,436,049 and the interest accumulated by the Fund this financial year is estimated to be in the order of \$59,000.***
 - b) Within the 10-year works implementation plan, Council is to identify the proportion of the interest that is being used for each financial year.***
 - c) That an average of approximately 50% of the interest earned each financial year by the Davistown Wetlands Fund will be spent on repairing the Davistown wetlands. This will fluctuate each year, with the amounts to be clearly identified in the 10-year works implementation plan.***
 - d) Notes that work on maintaining the Davistown Wetlands can still utilise the principal value of the Davistown Wetlands Fund, the broader Conservation Fund and other Council reserves as required.***

Councillors Note

The Davistown Wetlands Fund (the Fund) is a historical fund that dates back to the 1990's. It was created after Council owned non-wetland land was sold in Magnolia Avenue in Davistown for subdivision. Nearby residents were assured that if a second stage was agreed to, that a special fund would be set up to purchase more of the privately owned wetlands in Davistown for both flood mitigation and the preservation of native and flora and fauna. In 2023/2024, the Davistown Progress Association Wetlands Committee met with Council staff to discuss using the fund to repair and maintain the existing wetlands, given that Council had not successfully acquired any new wetlands since the establishment of the Fund. The Association has now run multiple petitions within the local area to support this and Council staff have expressed their support for this approach as well.

It should be noted that in 2023 Council resolved, while under administration, to incorporate the Fund into the General Conservation Fund. In March 2025, Council passed a motion to have these funds restricted for the purposes of ensuring that the money was spent in Davistown. Minutes of the March 2025 meeting can be found [on Council's website Minutes - Ordinary Council Meeting - 25 March 2025](#).

This current motion builds on the resolution of Council in March 2025 and seeks to ensure that the Fund is utilised into the future, by developing a plan of work over the next decade. The motion aims to maximise the interest earned by the Fund, to increase its longevity and ensure that works can be carried out well into the future.

It also seeks to increase transparency for the Davistown community by identifying how much of the interest earned from the internally restricted Davistown Wetlands Fund is used on the Davistown Wetlands each year.

Chief Executive Officer Response

There are no significant risks identified by staff from what is proposed in the Notice of Motion and these actions can be accommodated.

Council Officers are able to develop a 10 year works implementation plan as requested and undertake consultation with relevant stakeholders prior to finalisation.

Attachments

  DPA - Davistown Wetlands restoration priorities_May 2025 D16915051



Item No: 5.2
Title: Notice of Motion - Community Engagement with the development of the Local Strategic Planning Statement
Department: Councillor

23 June 2025 Ordinary Council Meeting

Reference: F2025/00016 - D16899419

Author: Councillor Jane Smith,

Councillor J Smith has given notice that at the Ordinary Council Meeting to be held on 23 June 2025 she will move the following motion:

That Council:

- 1 Supports, in line with Council's adopted Community Engagement Strategy, a pilot community workshop program in Gosford West Ward to engage with and encourage active community participation in the development of the Local Strategic Planning Statement for that Ward area.***
- 2 Confirms that the community workshop program be held by the end of September 2025.***
- 3 Request the Chief Executive Officer facilitates a working group with Ward Councillors to develop the format, timing and location of the community workshop/s.***
- 4 Requests the Chief Executive Officer identifies a funding allocation for this community engagement/workshop program.***
- 5 Notes that this could be a model/pilot that could be applied in other Ward areas.***

Councillors Note

In March 2018, amendments to the Environmental Planning and Assessment Act 1979 (EP&A Act) introduced new requirements for councils to prepare and make local strategic planning statements.

Local strategic planning statements (LSPS) will set out the 20-year vision for land use in the local area the special characteristics which contribute to local identity shared community values to be maintained and enhanced how growth and change will be managed into the future.

Through the LSPS, Councils will show how their vision gives effect to the regional or district plan, based on local characteristics and opportunities, and the council's own priorities in the community strategic plan it prepares under local government legislation.

5.2 Notice of Motion - Community Engagement with the development of the Local Strategic Planning Statement (cont'd)

Under Section 3.9(3) of the *Environmental Planning and Assessment Act 1979* (as amended) outlines the following direction for merged councils in respect to endorsement of a LSPS by councillors of each ward of an area.

The wording of the direction is as follows:

“Objective

(1) The objective of this direction is to identify the circumstances in which a local strategic planning statement is not required to be endorsed by the councillors of each ward of an area.

Where this direction applies

(2) This direction applies to a council for a local government area that is divided into wards.

Circumstances in which endorsement of statement by ward councillors is not required

*(3) A local strategic planning statement in an area to which this direction applies is not required to be endorsed by the councillors of each ward under section 3.9(3) of the Environmental Planning and Assessment Act 1979 **unless the council is an amalgamated council***

(4) In this direction, an amalgamated council means:

Bayside Council Canterbury-Bankstown Council

Central Coast Council

City of Parramatta Council

Cumberland Council

Dubbo Regional Council

Georges River Council

Inner West Council

Murray River Council

Murrumbidgee Council

Northern Beaches Council

An interim LSPS was adopted in June 2020 with the intention that further work would be undertaken. This motion seeks to ensure that the community is involved with the further development of the LSPS, in keeping with a place-based engagement and collaboration approach as identified in Council's adopted Community Engagement Strategy.

Chief Executive Officer Response

The draft Local Strategic Planning Statement was prepared based on community consultation undertaken between September 2023 and May 2024 which included community surveys, targeted interviews and collaborative workshops.

The draft LSPS was reported to the Environment and Planning Committee on 3 June 2025, seeking to proceed to public exhibition. Place based Ward community consultation is proposed as part of the public exhibition of the draft Local Strategic Planning Statement.

5.2 Notice of Motion - Community Engagement with the development of the Local Strategic Planning Statement (cont'd)

The Environment and Planning Committee recommended:

EPC16/25

That the Committee recommends that Council directs the Chief Executive Officer to allocate relevant planning staff to meet with interested ward Councillors by 30 July 2025 to discuss how they would like to be involved in community consultation to develop the Local Strategic Planning Statement (LSPS) which is to be finalised by end of the year.

If the community workshop is undertaken as proposed in the NOM, staff would also run similar community workshops in all Wards (independently facilitated) to ensure a consistent approach to the development of the draft Local Strategic Planning Statement.

The 2025-26 consultation budget for the Local Strategic Planning Statement (LSPS) allows for place based Ward consultation to be undertaken. If the workshops were to occur pre-public exhibition it is not intended to run them again during the public exhibition period. The public exhibition would allow for the community to review the draft LSPS to ensure what were heard through the pre consultation workshops was reflected in the draft LSPS and allow for the broader community and other stakeholders to have input into the draft document.

The proposed community engagement plan for public exhibition will include:

- A 42-day community consultation period – Your Voice Our Coast Page.
- 4 x online sessions (3hrs in each, various times) – Community members can book a one on one session to provide feedback and/or ask staff questions about the draft LSPS.
- Place based Ward consultation (if not run pre-exhibition).
- Online media – Social media campaign, media release to raise awareness of the project.
- Council will also consult with the Department of Planning, Housing and Infrastructure and other relevant agencies during the public exhibition phase.

If the workshops are to be undertaken pre-exhibition, the draft LSPS would not be able to be finalised by the end of the calendar year as proposed by the Environment and Planning Committee recommendation. The feedback from the workshops would need to be reviewed, updates made to the draft Local Strategic Planning Statement (where required), the draft Statement reported back to the Environment and Planning Committee recommending proceeding to public exhibition (and the Minutes endorsed) prior to the commencement of public exhibition. Noting that community consultation would not be undertaken in the December/January holiday period.

Staff would aim to have the draft document completed and endorsed by the Environment and Planning Committee by December 2025 to allow for public exhibition in February 2026, with the draft Strategic Planning Statement finalised by June 2026, to meet the Operational Plan Target *DP_161 Adopt the Local Strategic Planning Statement by 30 June 2026.*

Attachments

Nil.