

Central Coast Council

Ordinary Council Meeting

**ATTACHMENTS PROVIDED UNDER
SEPARATE COVER**

Tuesday 24 January 2023

Central Coast Council
ATTACHMENTS PROVIDED UNDER SEPARATE COVER to the
Ordinary Council Meeting
 To be held in the Council Chamber,
 2 Hely Street, Wyong
 on Tuesday 24 January 2023
 Commencing at 6:30pm

INDEX

PROCEDURAL ITEMS**1.2 Confirmation of Minutes of Previous Meeting**

Attachment 1: MINUTES - Council Meeting - 13 December 2022 4

REPORTS**2.1 Monthly Finance Report November 2022**

Attachment 1: Financial Performance - Monthly Finance Report
 November 2022..... 15

Attachment 2: Consolidated and By Fund November 2022 Monthly
 Financial Report..... 30

Attachment 3: Office of the Chief Executive Officer November 2022
 Monthly Financial Report..... 37

Attachment 4: Community and Recreation Services November 2022
 Monthly Financial Report..... 40

Attachment 5: Infrastructure Services November 2022 Monthly
 Financial Report..... 49

Attachment 6: Water and Sewer November 2022 Monthly Financial
 Report..... 58

Attachment 7: Environment and Planning November 2022 Monthly
 Financial Report..... 64

Attachment 8: Corporate Services November 2022 Monthly Financial
 Report..... 71

2.2 Consultation on the Outcomes of the Review of the Councillor Misconduct Framework

Attachment 1: Submission on Councillor Conduct Accountability
 Review - OLG..... 79

2.3 Sale of Council Land at 9 Russell Drysdale Street East Gosford

Attachment 1: Council Property Pre-Sale Information Summary - 9
 Russell Drysdale Street East Gosford 84

2.5 Update to Councillor Expenses and Facilities Policy

Attachment 1:	Councillor Expenses and Facilities	85
2.11	Meeting Record of the Protection of the Environment Trust Management Committee Meeting Held 12 December 2022	
Attachment 1:	Scenic Road Bushland Reserve Offset Area	110
2.12	Unit Manager positions - Strategic Planning & Plant and Fleet	
Attachment 1:	Unit Manager, Strategic Planning - Organisational Chart	113
Attachment 2:	Unit Manager, Plant and Fleet - Organisational Chart	114



Central Coast Council
Ordinary Council Meeting
Held Remotely - Online

13 December 2022

MINUTES

Present

Rik Hart

In Attendance

David Farmer	Chief Executive Officer
Boris Bolgoff	Director Infrastructure Services
Dr Alice Howe	Director Environment and Planning
Jamie Loader	Director Water and Sewer
Marissa Racomelara	Director Corporate Services
Melanie Smith	Director Community and Recreation Services

Notes

The Administrator, Rik Hart, declared the meeting open at 6:32pm and advised in accordance with the Code of Meeting Practice that the meeting was being recorded.

The Administrator acknowledged the traditional custodians of the land on which the meeting was being held, and paid respect to Elders past, present and emerging.

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

1.1 Notice of Intention to Deal with Matters in Confidential Session

Time commenced: 6:35pm

Moved: Rik Hart

251/22 Resolved

That Council note that no matters have been tabled to deal with in a closed session.

1.2 Confirmation of Minutes of Previous Meeting

Time commenced: 6:35pm

Moved: Rik Hart

252/22 Resolved

That Council confirm the minutes of the Ordinary Meeting of Council held on 22 November 2022.

1.3 Disclosure of Interest

Time commenced: 6:36pm

Moved: Rik Hart

253/22 Resolved

That Council and staff now disclose any conflicts of interest in matters under consideration by Council at this meeting.

ADMINISTRATOR MINUTE

S.1 Administrator's Minute - Land available for affordable and emergency housing

Time commenced: 6:36pm

Moved: Rik Hart

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

254/22 I formally move:

- 1 That Council staff prepare a report which provides a list of suitable land available for use by affordable and emergency housing providers on the Central Coast.
- 2 That Council staff provide this report back to Council no later than the June 2023 Council meeting.

2.1 Consideration of Submissions and Adoption of the Draft Central Coast First Nations Accord

Time commenced: 6:39pm

Moved: Rik Hart

255/22 Resolved

- 1 That Council note that the Draft Central Coast First Nations Accord and Draft Acknowledgement of Country was publicly exhibited from 2 May 2022 to 3 June 2022.
- 2 That Council consider the submissions received during the exhibition period.
- 3 That Council note and endorse the amendments recommended by Council staff in this report.
- 4 That Council adopt the Central Coast First Nations Accord (Attachment 1) and make available on Council's website.
- 5 That Council endorse the following wording to be used as an official Acknowledgement of Country in all appropriate circumstances –

"We acknowledge the Traditional Custodians of the land on which we live, work and play. We pay our respects to Elders, past, present and emerging and recognise their continued connection to these lands and waterways. We acknowledge our shared responsibility to care for and protect our place and people."
- 6 That Council authorise the Chief Executive Officer to revise the existing Memorandum of Understanding (MOU) with Darkinjung Local Aboriginal Land Council.
- 7 That Council authorise the Chief Executive Officer to finalise the Terms of Reference (Attachment 2) and establish an Aboriginal Advisory Committee and report back on membership no later than the May 2023 Council meeting.

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

- 8** *That Council note the discrepancy between the review period for the MOU with Darkinjung Local Aboriginal Land Council contained within the Council report and the First Nations Accord. The review period is three years*
- 9** *That Council acknowledges and supports the Uluru Statement From The Heart.*

2.2 **Exhibition of Draft Plan of Management for Community Land**

Time commenced: 6:47pm

Moved: Rik Hart

256/22 **Resolved**

That Council:

- 1** *Give notice that a draft area-wide plan of management for Council community land has been prepared in accordance with the provisions of Chapter 6 Part 2 of the Local Government Act.*
- 2** *Resolve to place the draft community land plan of management on public exhibition in accordance with the provisions of Chapter 6 Part 2 of the Local Government Act 1993 from 20 December 2022 to 17 February 2023.*
- 3** *Authorise the Chief Executive Officer to make minor amendments to the draft community land POM and to add in or amend the description and categorisation of land included in the draft community land POM schedule so as to correct errors or omissions or oversights.*
- 4** *Hold public hearings presided over by an independent person in accordance with the provisions of Chapter 6 Parts 2 and 3 of the Local Government Act 1993.*
- 5** *Following the public exhibition period, consider a further report on submissions received in respect of the draft community land plan of management, a report from the independent person presiding at each public hearing and amendments to the draft community land plan of management in response to that feedback.*

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.3 Sale of Certain Gosford Holdings to Minister for Skills and Training

Time commenced: 6:51pm

Moved: Rik Hart

257/22 Resolved

- 1 That Council reaffirm its intent to sell the following properties located in Gosford central business district:**
 - a 126 Georgiana Terrace Gosford (Lot 454 DP 77721)**
 - b 49 to 51 Mann Street Gosford (Lot 1 DP 251476 and Lot 1 DP 564021)**
 - c 53 Mann Street Gosford (Lot 3 DP 129268)**
 - d 55 to 57 Mann Street Gosford (Lot 2 DP 129268)**
 - e 59 to 71 Mann Street Gosford (Lot 1 DP 129268)**
 - f 73 Mann Street Gosford (Lot B DP 321076) (subject to reclassification)**
 - g 75 Mann Street Gosford (Lot 2 DP 543135) (subject to reclassification)**
- 2 That Council reaffirm its preference to sell these landholdings to the Minister administering the Technical and Further Education Commission Act 1990, the Minister for Skills and Training, for the prime purpose of developing a new TAFE NSW campus.**
- 3 That Council delegate to the Chief Executive Officer authority to execute a contract of sale for these landholdings with the Minister for Skills and Training on terms that the Chief Executive Officer considers will achieve educational and economic benefits for the Central Coast community.**
- 4 That the contract sale price is not less than the market price determined by a suitably qualified independent valuer.**
- 5 That, if a sale contract is not executed with the Minister for Skills and Training by 31 March 2023, Council authorise the Chief Executive Officer to invite open market offers for these landholdings (via expression of interest or via tender) in accord with Council's Land Transactions Policy.**
- 6 That Attachment 1 to this report remain confidential in accordance with section 10A(2)(c) of the Local Government Act as it contains information of a confidential nature that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.**

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.4 Request to Prepare a Planning Proposal for 33 Gugandi Road, Narara to Amend Central Coast Local Environmental Plan 2022

Time commenced: 6:54pm

Moved: Rik Hart

258/22 Resolved

That Council:

- 1 Prepare a Planning Proposal in relation to Lot 1-50 in DP270882, SP103399; and Lot 38 DP270882 (33 Gugandi Road, Narara) to amend the Central Coast Local Environmental Plan 2022 as follows:**
 - (a) Reduce the minimum lot size map applying to the R2 - Low Density Residential land from 550m² to 450m²;**
 - (b) Rezone the RE1 Public Recreation zoned land to C3 Environmental Management; and**
 - (c) Amend Schedule 1 to permit the following additional permitted uses on land zoned R2 Low Density Residential:**
 - Multi-dwelling housing – up to a maximum of 15 additional multi dwelling houses; and**
 - Commercial premises (comprising a maximum Gross Floor Area of 1,500m² including 200m² of food and drink premises).**
- 2 Submit the Planning Proposal to the Minister for Planning in accordance with Section 3.35(2) of the Environmental Planning and Assessment Act 1979, requesting a Gateway Determination, pursuant to Section 3.34 of the Environmental Planning and Assessment Act 1979.**
- 3 Submit the Local Planning Panel's advice and Council's response to it (Attachment 3) to the Minister for Planning, along with the Planning Proposal.**
- 4 Request delegation for Council to finalise and make the draft Local Environmental Plan, pursuant to Section 3.36 of the Environmental Planning and Assessment Act 1979.**
- 5 Amend the existing site-specific Development Control Plan to support the Planning Proposal to ensure appropriate guidelines are applied in the development design for the site.**
- 6 Undertake community and public authority consultation in accordance with the Gateway Determination requirements, including the concurrent exhibition of the draft Development Control Plan.**

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.5 Agritourism Reforms: Option to Nominate Additional LEP Clauses

Time commenced: 6:59pm

Moved: Rik Hart

259/22 Resolved

1 That Council:

- a Nominate to include optional clause 5.24 Farm stay accommodation in the Central Coast Local Environmental Plan 2022;*
- b Nominate to exclude optional clause 5.25 Farm gate premises in the Central Coast Local Environmental Plan 2022; and*
- c Not nominate any additional zones to permit agritourism beyond the RU1 Primary Production Zone and RU2 Rural Landscape Zone.*

- 2 That Council advise the Department of Planning and Environment of its decision as indicated in the Planning Amendments for Agritourism nomination form (Attachment 1).**

2.6 Dogs in Open Spaces Action Plan – Update

Time commenced: 7:01pm

Moved: Rik Hart

260/22 Resolved

That Council:

- 1 Note the Engagement Summary (Attachment 1) from the exhibition of the draft Dogs in Open Spaces Action Plan.**
- 2 Endorse the development and exhibition of a revised and simplified draft Dogs in Open Spaces Action Plan given the feedback received from the Central Coast community to date.**
- 3 Note that current arrangements for use of Council managed open space by dogs be maintained until such time as Council adopts an updated Dogs in Open Spaces Action Plan.**

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.7 Gosford Waterfront Concept Plan - Preliminary Consultation Report

Time commenced: 7:04pm

Moved: Rik Hart

261/22 Resolved

That Council:

- 1 Note the positive feedback in support for the Gosford Waterfront Concept Plan received during the consultation period.**
- 2 Continue to work with NSW Government to progress the Gosford waterfront renewal project to Gateway 2, as outlined in the adopted Gosford Waterfront Renewal Framework, to support a NSW Government investment decision.**

2.8 Amendment to the Code of Conduct and Procedures for the Administration of the Code of Conduct

Time commenced: 7:07pm

Moved: Rik Hart

262/22 Resolved

- 1 That Council note the amendments and adopt the Code of Conduct that is attachment 1 to this report in accordance with s. 440(3) of the Local Government Act 1993.**
- 2 That Council note the amendments adopt the Procedures for the Administration of the Code of Conduct that is attachment 2 to this report in accordance with s. 440AA of the Local Government Act 1993.**

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.9 Amendments to Council's Planning Agreement Policy and Repeal of Policies

Time commenced: 7:08pm

Moved: Rik Hart

263/22 Resolved

That Council:

- 1 Endorse the draft Central Coast Planning Agreements Policy (Attachment 1) for public exhibition for a period of not less than 28 days.**
- 2 Consider a further report on the results of community consultation of the draft Central Coast Planning Agreements Policy.**
- 3 Note that the former Wyong Shire Planning Agreement Policy, Deed of Agreement and Bank Guarantee Policy and Deferred Payment of Section 94 Contributions Policy will be repealed should a Central Coast Planning Agreements Policy be adopted.**
- 4 Repeal the Voluntary Planning Agreement Policy for Gosford City Centre.**

2.10 Community Support Grants Program - 1 October 2022 -13 November 2022

Time commenced: 7:10pm

Moved: Rik Hart

264/22 Resolved

- 1 That Council allocate \$26,600.00 (inclusive of GST where applicable) from the 2022/23 grants budget to the Community Support Grant program, as outlined below and in Attachment 1.**
 - a. Central Coast Junior Rugby Union Incorporated -\$5,000.00**
 - b. The University of Newcastle -\$5,000.00**
 - c. Educar Foundation Limited - \$5,000.00**
 - d. Rotary Club of Gosford City - \$700.00**
 - e. Tempo Terrific Incorporated - \$1,100.00**
 - f. Kariong Progress Association - \$4,500.00**
 - g. Chain Valley Bay Progress Association Incorporated - \$3,400.00**
 - h. Gosford Regional Community Services - \$1,900.00**
- 2 That Council decline applications as outlined below, for the reasons indicated in Attachment 1, and the applicants be advised and where relevant, directed to alternate funding sources.**

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

- a. Peninsula Evangelical Church Incorporated - application is ineligible*
- b. Southern Spirit Cricket Club - application is ineligible*

2.11 Social Media Policy

Time commenced: 7:11pm

Moved: Rik Hart

265/22 Resolved

- 1 That Council revoke the former Gosford City Council Social Media Policy (Attachment 1) and the former Wyong Shire Council Social Media Acceptable Use Policy (Attachment 2).**
- 2 That Council endorse the Draft Social Media Policy and make available on Councils Website (Attachment 3).**
- 3 That Council authorise the Chief Executive Officer to make the necessary amendments to other relevant policies to give effect to these resolutions of Council.**

2.12 Application for Memorial Seat - Mr Steven Hollis

Time commenced: 7:12pm

Moved: Rik Hart

266/22 Resolved

That Council approve the application for a memorial seat to acknowledge the contribution of Mr Hollis to the community of the Central Coast.

Minutes of the Ordinary Council Meeting of Council 13 December 2022 contd

2.13 Investment Report for November 2022

Time commenced: 7:13pm

Moved: Rik Hart

267/22 Resolved

- 1 That Council note the Investment Report for November 2022.**
- 2 That Council note that internally restricted funds are unrestricted funds that have been internally allocated to a certain purpose.**
- 3 That Council allocate the required unrestricted funds available in the General Fund to meet its November 2022 unrestricted funds deficit in Drainage Fund as set out in this report.**
- 4 That Council note the Monthly Finance Report for November is currently being finalised resulting in draft restriction calculations for November being presented in this report.**

2.14 Administrator Expenses and Facilities Report to 31 October 2022

Time commenced: 7:15pm

Moved: Rik Hart

268/22 Resolved

That Council note the report Administrator Expenses and Facilities Report to 31 October 2022.

The Meeting closed at 7:18pm.

Financial Performance – Monthly Finance Report November 2022



Central Coast Council
Monthly Finance Report
November 2022

Peter Correy
12 January 2023



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Financial Performance

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Monthly Finance Report November 2022

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Financial Performance

Monthly Finance Report November 2022

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with monthly and consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

This Report is prepared in conjunction with Council's Financial Strategy, adopted by Council on 23 August 2022 and reports the following financial performance ratios:

- Operating Performance Ratio
- Unrestricted Current Ratio
- Unrestricted Cash Position
- Loan Principal Payments
- Capital Program Funding

In addition to the above KPI's, the Report also details the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast and actual
- Restricted and unrestricted funds position

Executive Summary

Operating Performance Ratio – 10.3%

The Operating performance ratio measures Council's achievement of containing operating expenditure within operating revenue and is set between 1% and 8%. It is calculated as

$$= \frac{\text{Total continuing operating revenue (excluding capital grants and contributions) less operating expenses}}{\text{Total continuing operating revenue (excluding capital grants and contributions)}}$$

Council is currently exceeding its operating performance ratio by 2.3%

Unrestricted Current Ratio – 1.6

The unrestricted current ratio identifies whether there are sufficient funds available to meet short term obligations and is set at the industry benchmark of 1.5. It is calculated as

$$= \frac{\text{Current assets less all external restrictions}}{\text{Current liabilities less specific purpose liabilities}}$$

Unrestricted Cash Position

Unrestricted Cash are funds available to cover operational needs and unexpected or emergency costs within each fund. Council will aim to maintain unrestricted cash in each fund and set a target band of between 3% and 10% for each fund. This will monitor the targeted use of unrestricted funds on community services and infrastructure. It is calculated as

$$= \frac{\text{Unrestricted Funds}}{\text{Total continuing operating revenue (excluding capital grants and contributions)}}$$

Consolidated – 38.7%

General Fund (including Drainage) – 29.2%

Water Fund – 0.0%

Sewer Fund – 127.7%

Domestic Waste – 22.3%

Council is currently holding excess funds in all but the Water Fund to expend on community services and infrastructure.

Loan Principal Repayments

The operating result (excluding capital grants and contributions) for each fund for the year plus if necessary, pre-existing unrestricted cash reserves in each fund needs to at least cover the net loan principal repayments of that fund for that same year. This excludes the emergency loans in the General Fund as the balance on 30 November 2022 of \$132.3M is repaid under different terms set by the lending institutions. Loan repayment coverage is calculated as

$$= \frac{\text{YTD operating revenue (excluding capital grants and contributions) less operating expenses}}{\text{YTD loan principal repayments}}$$

Consolidated – 5.7x

General Fund (including Drainage) – 5.7x.

Water Fund – 2.8x

Sewer Fund – 8.2x

Capital Program Funding

Council's intent is to provide at least sufficient funds from operations for the capital budget to replace assets as they fall due. The depreciation target is currently used as a proxy for the long-term annual funding requirement to replace Council's assets at their gross replacement value. Council will aim to achieve the industry benchmark of 100% in each fund. Capital funding ratio is calculated as

$$= \frac{\text{YTD Capital budget}}{\text{YTD Depreciation expense}}$$

Consolidated – 111%

Water Fund – (53%)

General Fund (including Drainage) – 119%

Sewer Fund – 140%

Consolidated Trading Summary

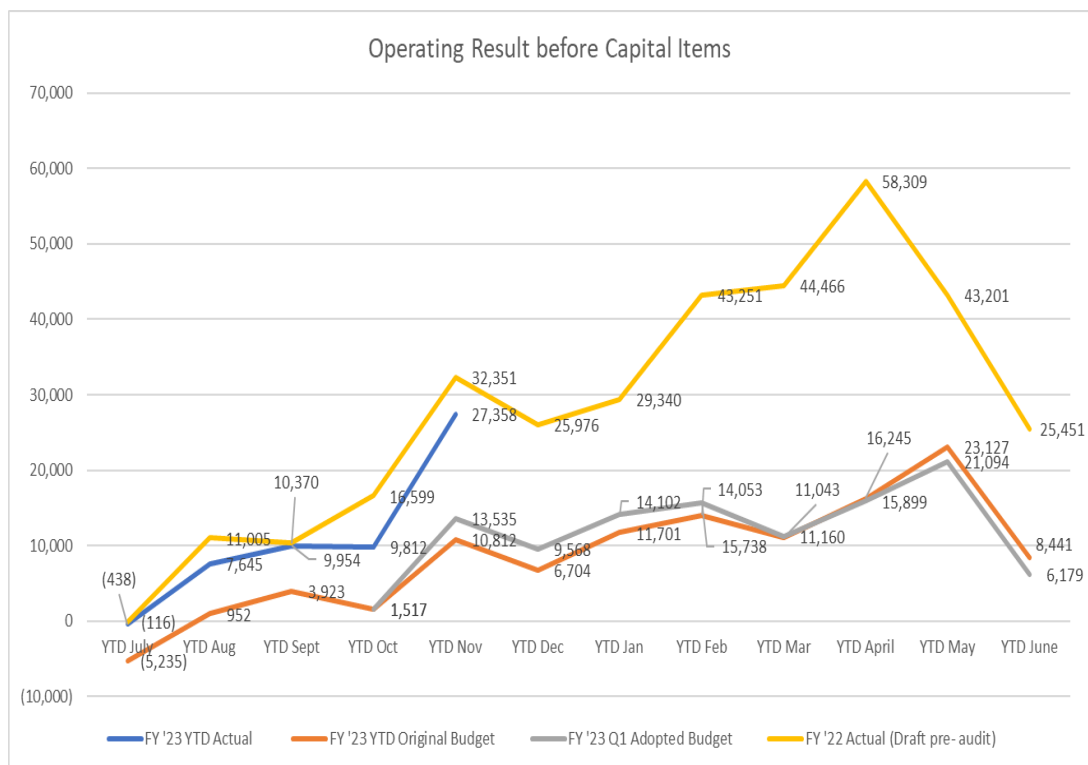
	YTD				Q1 Adopted Budget	Original Full Year Budget
	Actuals	Current Budget	Variance	Variance		
	'000s	'000s	'000s	%		'000s
Operating Revenue	279,925	267,061	12,864	4.8%	668,827	650,837
Operating Expense	252,567	253,526	959	0.4%	662,648	646,373
Operating Surplus/(Deficit)	27,358	13,535	13,823		6,179	4,463
Capital Revenue	22,732	23,402	(671)	(2.9%)	78,379	75,883
Other Capital Income (Asset disposals)	1,014	1,034	(20)	(1.9%)	5,294	5,294
Capital Loss (asset write-off)	-	-	-	0.0%	-	-
Net Result	51,104	37,971	13,133	34.6%	89,852	85,640
Work in Progress	54,297	57,352	3,055	5.3%	177,988	176,537
Total Capital Expenditure	54,297	57,352	3,055		177,988	176,537

Water and Sewer Trading Summary

	YTD				Q1 Adopted Budget	Original Full Year Budget
	Actuals	Current Budget	Variance	Variance		
	'000s	'000s	'000s	%		'000s
Operating Revenue	71,402	70,857	545	0.8%	177,224	177,818
Operating Expense	65,989	66,700	711	1.1%	175,496	153,632
Operating Surplus/(Deficit)	5,413	4,157	1,256		1,728	24,187
Capital Revenue	9,125	9,568	(443)	(4.6%)	23,638	26,231
Other Capital Income (Asset disposals)	-	-	-	0.0%	-	-
Capital Loss (asset write-off)	-	-	-	0.0%	-	-
Net Result	14,538	13,725	813	5.9%	25,366	50,417
Work in Progress	19,571	22,741	3,170	13.9%	62,930	62,931
Total Capital Expenditure	19,571	22,741	3,170		62,930	62,931

General, Drainage and Domestic Waste Trading Summary

	YTD				Q1 Adopted Budget	Original Full Year Budget
	Actuals	Current Budget	Variance	Variance		
	'000s	'000s	'000s	%		'000s
Operating Revenue	208,522	196,203	12,319	6.3%	491,603	473,018
Operating Expense	186,578	186,825	248	0.1%	487,152	492,742
Operating Surplus/(Deficit)	21,945	9,378	12,567		4,451	(19,723)
Capital Revenue	13,606	13,834	(228)	(1.6%)	54,741	49,652
Other Capital Income (Asset disposals)	1,014	1,034	(20)	-1.9%	5,294	5,294
Capital Loss (asset write-off)	-	-	-	0.0%	-	-
Net Result	36,565	24,246	12,319	50.8%	64,486	35,223
Work in Progress	34,726	34,611	(115)	-0.3%	115,058	113,606
Total Capital Expenditure	34,726	34,611	(115)		115,058	113,606



Consolidated Entity Summary Commentary

Net Result

- YTD net result (including capital revenues) to 30 November 2022 was a surplus of \$51.1M compared to the budget surplus of \$38.0M.
- YTD operating surplus (excluding capital revenue and asset sale profit/loss) was \$27.4M compared to the budget surplus of \$13.6M.

Operating Revenue – \$12.9M favourable to budget

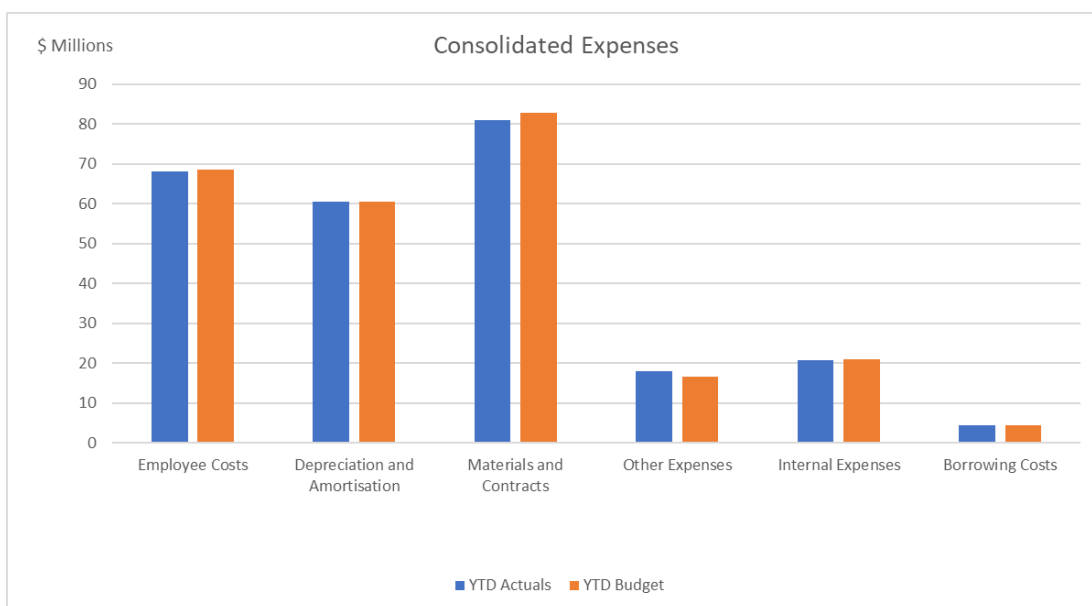
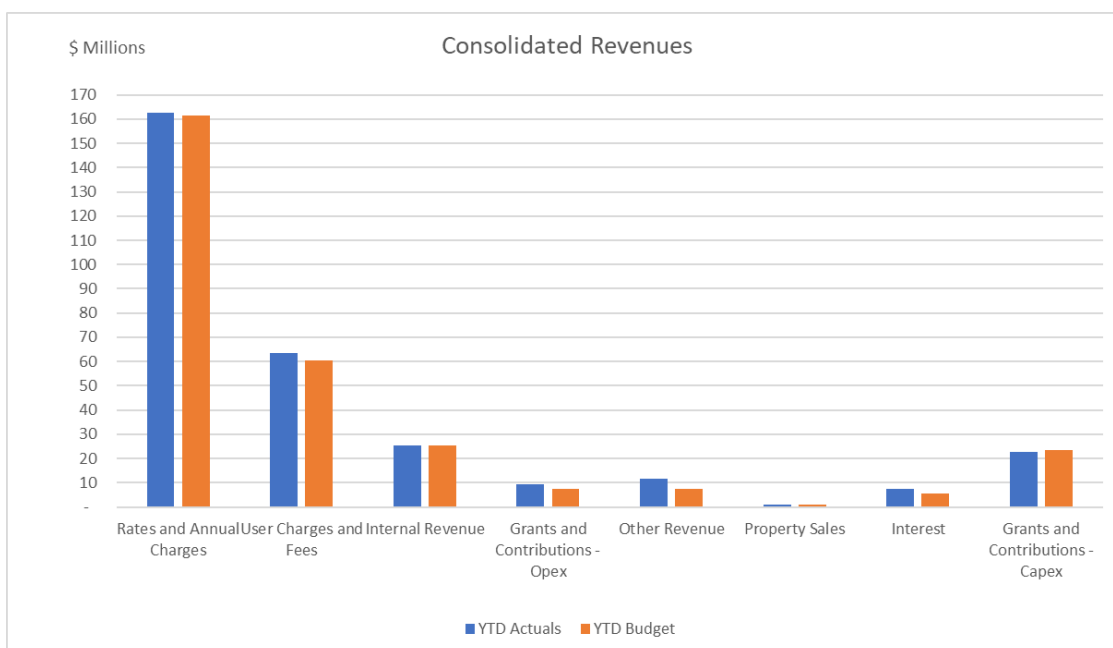
- Rates and annual charges +\$1.3M
- User charges and fees +\$3.4M
- Other revenue +\$3.6M
- Interest +\$1.9M
- Grants and contributions + \$2.1M
- Other Income +\$0.6M

Operating Expenses – \$0.9M favourable to budget

- Employee costs +\$0.6M favourable
- Materials and services \$1.6M favourable
- Other expenses (\$1.5M) unfavourable
- Internal expenses \$0.2M favourable

Capital Items – (\$0.7M) unfavourable to budget

- Grants (\$2.8M) unfavourable
- Contributions \$2.1M favourable



Consolidated Operating Statement November 2022											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Q1 Adopted Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates and Annual Charges	39,951	39,040	911	162,782	161,486	1,296	155,465	365,740	390,335	150	390,485
User Charges and Fees	14,978	12,835	2,143	63,676	60,266	3,410	54,427	140,237	145,542	3,689	149,231
Other Revenue	2,363	664	1,699	7,451	3,871	3,580	4,868	12,856	9,666	195	9,861
Interest	1,828	3,910	(2,082)	7,378	5,517	1,861	2,117	5,470	4,890	3,622	8,512
Grants and Contributions	3,506	1,414	2,092	9,387	7,281	2,106	10,786	47,717	34,046	10,745	44,791
Gain on Disposal	-	-	-	1,014	1,034	(20)	-	26,056	5,294	-	5,294
Other Income	891	1,030	(139)	4,014	3,448	566	3,004	7,909	7,917	242	8,158
Internal Revenue	5,200	5,980	(780)	25,238	25,193	45	27,949	68,851	58,441	(652)	57,788
Total Income attributable to Operations	68,717	64,873	3,844	280,939	268,095	12,844	258,614	674,838	656,131	17,990	674,121
Operating Expenses											
Employee Costs	13,598	12,163	(1,435)	67,984	68,595	611	63,833	162,831	180,750	(705)	180,045
Borrowing Costs	981	1,042	61	4,456	4,468	12	5,029	12,940	11,421	1,475	12,896
Materials and Services	17,775	19,278	1,503	81,032	82,659	1,627	58,588	174,256	205,479	15,334	220,813
Depreciation and Amortisation	11,947	11,947	-	60,426	60,426	-	60,768	162,450	158,781	(526)	158,256
Other Expenses	2,981	3,642	660	17,953	16,455	(1,498)	13,530	50,717	38,252	1,353	39,605
Loss on Disposal	-	-	-	-	-	-	-	4,469	-	-	-
Internal Expenses	3,888	4,783	895	20,716	20,923	207	24,514	60,136	51,691	(657)	51,034
Total Expenses attributable to Operations	51,171	52,855	1,684	252,567	253,526	959	226,264	627,799	646,373	16,275	662,648
Operating Result after Overheads and before Capital Amounts	17,546	12,018	5,528	28,372	14,569	13,803	32,351	47,038	9,758	1,715	11,473
Capital Grants	2,868	3,037	(168)	14,384	17,172	(2,788)	11,452	35,785	55,740	(2,470)	53,269
Capital Contributions	2,572	(484)	3,056	8,347	6,230	2,117	6,065	25,667	20,143	4,967	25,110
Grants and Contributions Capital Received	5,440	2,553	2,888	22,732	23,402	(671)	17,517	61,452	75,883	2,497	78,379
Net Operating Result	22,986	14,571	8,416	51,104	37,971	13,133	49,868	108,490	85,640	4,212	89,852

Summary Consolidated Operational Results

Revenue

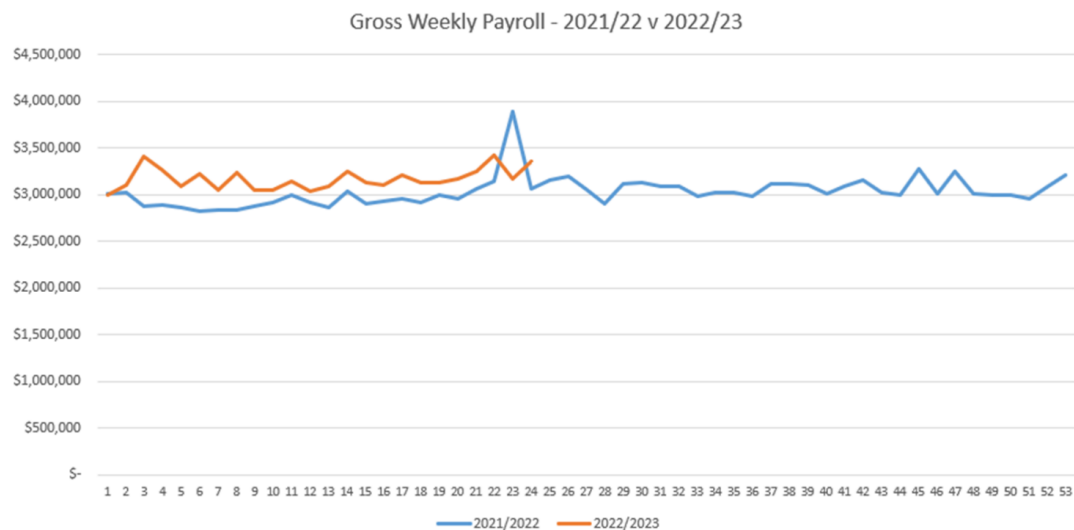
- Rates and Annual Charges
Favourable variance to budget of \$1.3M through increased Pensioner Subsidies for Rates and Domestic Waste Management.
- User Charges and Fees
Favourable variance of \$3.4M attributable to increased RMS charges \$0.7M, tipping fees of \$0.6M, Leisure and Pools revenue \$0.6M, Holiday Park and Parking Station income \$0.4M,

Development Assessment income \$0.2M, Trade waste income \$0.2M and Sewer connection fees \$0.2M.

- Other Revenue
Favourable variance of \$3.6M due to mark to market unrealised gain on investments \$2.5M (net gain YTD 30 November is \$1.3M), Event income \$0.4M, Fine income \$0.3M and miscellaneous and landfill gas royalties \$0.3M.
- Interest
Favourable variance of \$1.9M from increased interest rates and increased cash reserves due to improved trading and lower capital expenditure.
- Operating Grants and Contributions
Favourable variance of \$2.1M through early receipt of library subsidy \$1.0M and timing of Environmental grants \$0.9M.
- Gain on disposal of assets
In line with budget.
- Other Income
Favourable variance of \$0.6M attributable to Leisure and Pools hire income \$0.4M and Parks and Reserves hire income \$0.3M offset by reduced commercial rents (\$0.1M)
- Internal Revenue / Expenditure
Net favourable variance of \$0.2M in internal charges.
- Capital Grants
Unfavourable variance of (\$2.8M) due to timing in roads and maintenance capital projects.
- Capital Contributions
Favourable variance of \$2.1M attributable to higher than forecast developer contribution income.

Expenditure

- Employee Costs
Favourable variance of \$0.6M due to FTE vacancies predominantly in Water and Sewer Funds offset in part by increased overtime (\$0.1M).
The graphical representation of Gross Weekly Payroll during FY22 and FY23 YTD records upswings for week 22 and week 24 during FY23 due to large termination (redundancy) payments. Also included is the back-payment of circa 380 performance review increases to July 2022 during November / December. FY23 weekly payments include an Award increase of 2% that came into effect in the first full pay week in July 2022.



- Materials and Services**
 Favourable variance of \$1.6M attributable to reduced contract and consultant costs of \$1.3M, savings in external legal fees \$0.5M, employee training costs \$0.4M and materials purchased \$0.3M. This was offset by an unfavourable variance in external plant and fleet hire costs of (\$0.6M) and rubbish collection (\$0.4M).
- Depreciation and Amortisation**
 In line with budget.
- Other Expenses**
 Unfavourable variance of (\$1.5M) due to mark to market unrealised loss on investments (\$1.2M) and increased EPA costs (\$0.5M) from increased waste tonnage received at waste facilities.

Summary Capital Expenditure by Directorate and Funding Source

Council currently has 115 active capex projects.

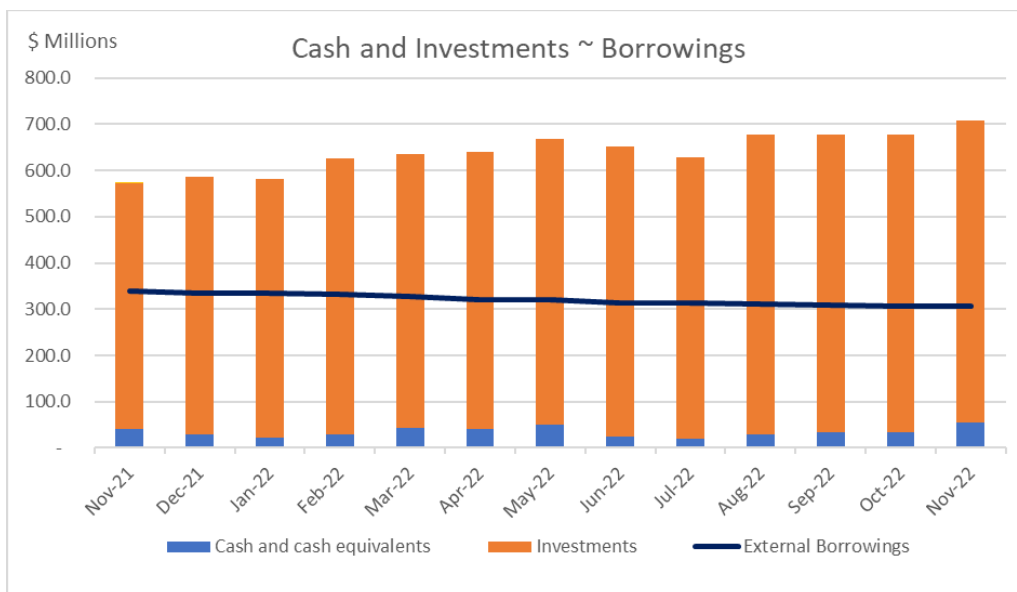
Summary Capital Expenditure		YTD			Annual
Department	Actuals	Current Budget	Variance	Variance	Current Budget
	'000s	'000s	'000s	%	'000s
Community and Recreation Services	3,930	4,380	(450)	(10.3%)	23,148
Infrastructure Services	25,869	24,977	892	3.6%	69,196
Water and Sewer	19,571	22,741	(3,170)	(13.9%)	62,930
Environment and Planning	1,653	2,530	(877)	(34.7%)	11,864
Corporate Services	3,274	2,724	550	20.2%	10,850
Total Capital Expenditure	54,297	57,352	(3,055)	(5.3%)	177,988

YTD Actuals by funding source				
Department	Grants	Contributions	Restricted Funds	General Revenue
	'000s	'000s	'000s	'000s
Community and Recreation Services	1,397	285	769	1,479
Infrastructure Services	10,421	514	-	14,934
Water and Sewer	6,356	960	-	12,255
Environment and Planning	12	-	884	758
Corporate Affairs	66	-	195	3,013
Total Capital Expenditure	18,252	1,759	1,848	32,439

Cash/Investments and Borrowings

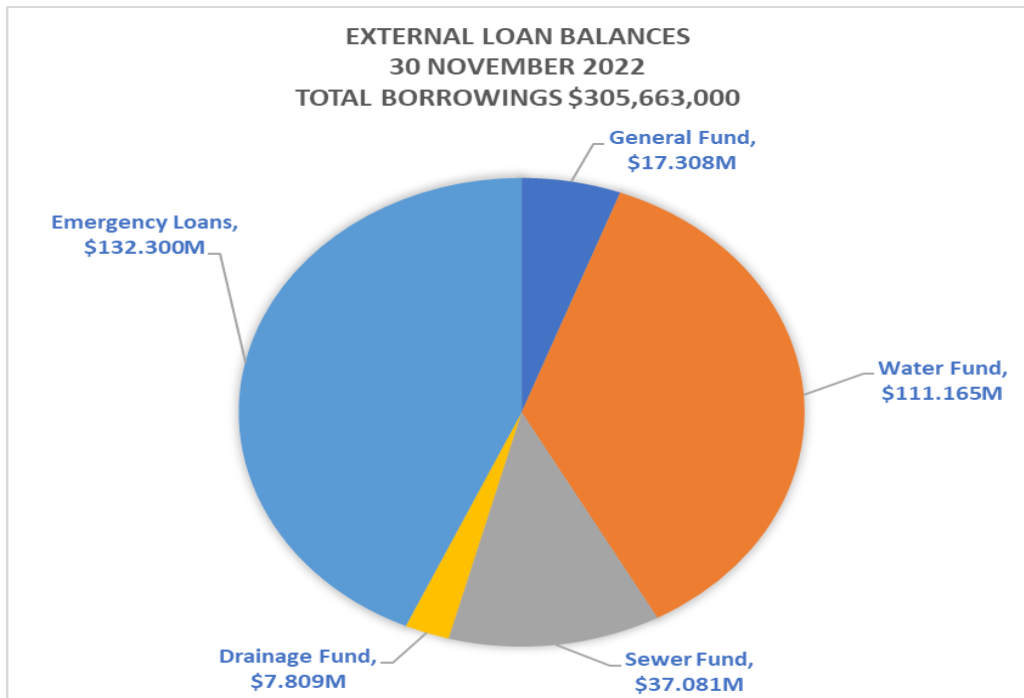
During November, total cash and investments increased by \$29.12M from \$677.88M to \$707.00M. The increase during November is due to receipts in quarterly rates due and received at the end of November.

External borrowings at 30 November 2022 were \$305.7M.



EXTERNAL LOAN REPAYMENT SCHEDULE				
Fund	YTD Nov '22	Remainder FY 2023	FY 2024 onwards	Total Loans
	\$'000	\$'000	\$'000	\$'000
General Fund (excl emergency loans)	790	1,321	15,197	17,308
Emergency Loans	2,974	3,745	125,581	132,300
Water Fund	2,816	5,458	102,891	111,165
Sewer Fund	798	1,484	34,799	37,081
Drainage Fund	309	102	7,398	7,809
Totals	7,687	12,110	285,866	305,663

INTERNAL LOAN REPAYMENT SCHEDULE					
Lending Fund	YTD Nov '22	Remainder FY 2023	FY 2024 onwards	Total Loans	Borrowing Fund
	\$'000	\$'000	\$'000	\$'000	
General Fund	102	1,132	19,758	20,992	Water Fund
Sewer Fund	104	211	7,095	7,410	Water Fund
General Fund	-	25,703	-	25,703	Drainage Fund
Totals	206	27,046	26,853	54,105	



YTD Cashflow Summaries

The following table records Council's actual YTD cash position to the rolling forecast (prior month + current month forecast) and the revised cash forecast to the original cash forecast to 30 June 2023.

CONSOLIDATED CASH FLOW MOVEMENTS	Actual YTD @ 30 Nov 2022 \$'000	Rolling Forecast @ 30 Nov 2022 \$'000	Variance \$'000	Revised Forecast @ 30 June 2023 \$'000	Original Forecast @ 30 June 2023 \$'000
Opening cash & investments @ 1 July 2022	652,137	652,137	-	652,137	652,137
Income receipts (incl Capital grants & contributions)	316,112	308,812	7,300	756,571	726,530
Operational payments	(194,966)	(197,039)	2,073	(508,139)	(483,681)
Net operating cash inflow / (outflow)	121,146	111,773	9,373	248,431	242,849
Capital projects payments	(61,418)	(59,661)	(1,757)	(182,054)	(176,509)
Asset sales	2,821	2,703	119	2,821	24,940
Financing receipts	-	-	-	0	80,000
Financing repayments	(7,685)	(6,436)	(1,250)	(13,451)	(157,485)
Total cash inflow / (outflow)	54,864	48,378	6,486	55,747	13,795
Closing cash & investments @ 30 Nov 2022	707,001	700,515	6,486	707,884	665,932

Council's General Fund (incl Drainage Fund) cash position at 30 November 2022 and the forecast through to 30 June 2023 is below.

ACTUAL v FORECAST MONTHLY CASH FLOW GENERAL FUND (incl DRAINAGE FUND)	Actual YTD @ 30 Nov 2022 \$'000	Revised Forecast @ 30 June 2023 \$'000	Original Forecast @ 30 June 2023 \$'000
Opening cash & investments @ 1 July	404,295	404,295	404,295
Income receipts (incl Capital grants & contributions)	200,918	460,092	447,897
Operational payments	(135,633)	(325,208)	(303,844)
Net operating cash inflow / (outflow)	65,285	134,884	144,053
Capital projects payments	(38,006)	(108,847)	(113,579)
Asset sales	2,821	2,821	24,940
Financing receipts	429	429	50,000
Financing repayments	(4,072)	(4,368)	(113,314)
Total cash inflow / (outflow)	26,457	24,920	(7,900)
Closing cash & investments @ 31 November	430,752	429,215	396,395

Restricted/Unrestricted Funds

Council's cash and investment portfolio is held in separate funds as detailed below. These funds are categorised as externally restricted, internally restricted and unrestricted.

Externally restricted funds include developer contributions of \$200.9M categorised as:

- S7.11 Contributions \$150.3M
- S7.12 Levies \$ 18.1M
- S7.4 Planning agreements \$ 5.7M
- S64 Contributions – Water \$ 7.6M
- S64 Contributions – Sewer \$ 19.2M

Fund	General Fund	Drainage Fund	Total General Fund	Water Fund	Sewer Fund	Domestic Waste Fund
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
External Restricted Funds	193,299	37,490	230,789	12,339	21,367	99,946
Internal Restricted Funds	104,137	20	104,157	908	877	47
Total Restricted Funds	297,436	37,510	334,946	13,247	22,244	99,993
Unrestricted Funds	143,408	(38,533)	104,875	30	114,586	17,079
Total funds by Fund	440,845	(1,023)	439,822	13,277	136,831	117,072

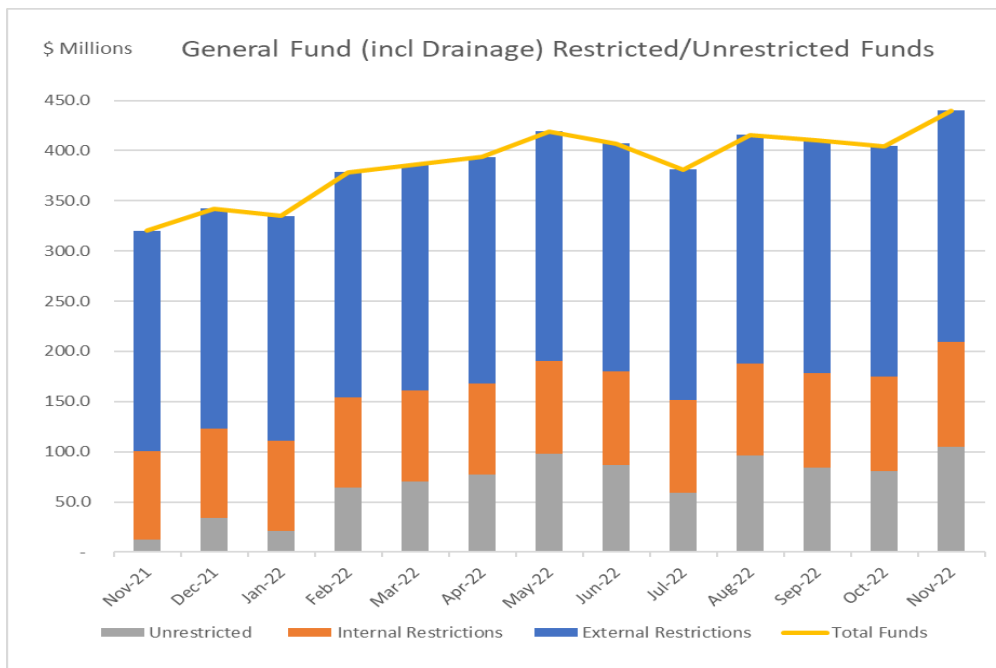
Note: The above table consolidates General Fund and Drainage Fund. From 1 July 2026, Drainage Fund fees and charges will no longer be regulated by IPART and will become part of Council's General Fund.

The General Fund unrestricted balance (inclusive of Council's Drainage Fund) is currently \$104.9M. The graph below highlights Council General Fund unrestricted cash position including the Drainage Fund.

In accordance with the 'Establishment of new Internal Restrictions and Update of Restricted Funds Policy' adopted at the November Council meeting, two new Internal Restrictions were created and during November transferred the following unrestricted amounts into these restricted funds:

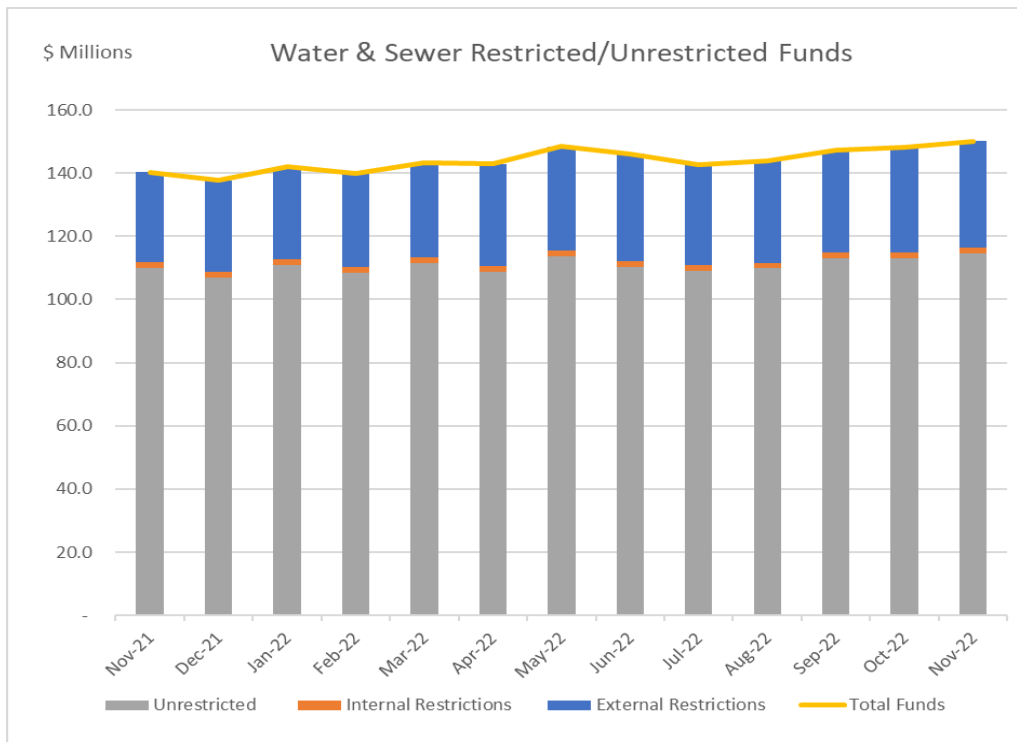
1. Emergency Loan Repayment - \$4.0M to be transferred each month up to \$50M by 30 November 2023,
2. Future Projects Reserve - \$5.0M full allocation in November

The unrestricted funds balances across Council's five Funds will fluctuate during the year as revenues are received and expenditures occur at different periods throughout the financial year.



The graph below shows the net position of restricted and unrestricted funds for Water and Sewer. The unrestricted amount for each fund is as follows:

- Water Fund \$6.5M
- Sewer Fund \$120.1M





Consolidated and Fund Monthly Financial Reports November 2022

Consolidated Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	39,951	39,040	911	162,782	161,486	1,296	155,465	365,740	390,335	150	0	390,485
User Charges and Fees	14,978	12,835	2,143	63,676	60,266	3,410	54,427	140,237	145,542	3,689	-	149,231
Other Revenue	2,363	664	1,699	7,451	3,871	3,580	4,868	12,856	9,666	195	-	9,861
Interest	1,828	3,910	(2,082)	7,378	5,517	1,861	2,117	5,470	4,890	3,622	-	8,512
Grants and Contributions	3,506	1,414	2,092	9,387	7,281	2,106	10,786	47,717	34,046	10,745	-	44,791
Gain on Disposal	-	-	-	1,014	1,034	(20)	-	26,056	5,294	-	-	5,294
Other Income	891	1,030	(139)	4,014	3,448	566	3,004	7,909	7,917	242	-	8,158
Internal Revenue	5,200	5,980	(780)	25,238	25,193	45	27,949	68,851	58,441	(652)	-	57,788
Total Income attributable to Operations	68,717	64,873	3,844	280,939	268,095	12,844	258,614	674,838	656,131	17,990	0	674,121
Operating Expenses												
Employee Costs	13,598	12,163	(1,435)	67,984	68,595	611	63,833	162,831	180,750	(705)	-	180,045
Borrowing Costs	981	1,042	61	4,456	4,468	12	5,029	12,940	11,421	1,475	-	12,896
Materials and Services	17,775	19,278	1,503	81,032	82,659	1,627	58,588	174,256	205,479	15,334	-	220,813
Depreciation and Amortisation	11,947	11,947	-	60,426	60,426	-	60,768	162,450	158,781	(526)	-	158,256
Other Expenses	2,981	3,642	660	17,953	16,455	(1,498)	13,530	50,717	38,252	1,353	-	39,605
Loss on Disposal	-	-	-	-	-	-	-	4,469	-	-	-	-
Internal Expenses	3,888	4,783	895	20,716	20,923	207	24,514	60,136	47,713	3,321	-	51,034
Overheads	(0)	0	0	(0)	0	0	0	(0)	-	0	-	0
Total Expenses attributable to Operations	51,171	52,855	1,684	252,567	253,526	959	226,264	627,799	642,396	20,252	-	662,648
Operating Result after Overheads and before Capital Amounts	17,546	12,018	5,528	28,372	14,569	13,803	32,351	47,038	13,735	(2,262)	0	11,473
Capital Grants	2,868	3,037	(168)	14,384	17,172	(2,788)	11,452	35,785	55,740	(2,470)	-	53,269
Capital Contributions	2,572	(484)	3,056	8,347	6,230	2,117	6,065	25,667	20,143	4,967	-	25,110
Grants and Contributions Capital Received	5,440	2,553	2,888	22,732	23,402	(671)	17,517	61,452	75,883	2,497	-	78,379
Net Operating Result	22,986	14,571	8,416	51,104	37,971	13,133	49,868	108,490	89,618	235	0	89,852

10. General Fund Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	20,026	19,320	706	87,548	87,283	264	84,036	204,122	206,963	-	0	206,963
User Charges and Fees	6,913	6,613	300	29,492	26,444	3,048	21,246	63,642	60,645	4,689	-	65,334
Other Revenue	2,363	664	1,699	7,098	3,871	3,227	4,760	12,748	9,666	195	-	9,861
Interest	1,761	3,262	(1,501)	5,967	4,049	1,919	1,337	3,289	2,361	3,156	-	5,517
Grants and Contributions	3,491	1,360	2,132	9,351	7,227	2,124	10,758	47,601	33,992	10,434	-	44,426
Gain on Disposal	-	-	-	1,014	1,034	(20)	-	26,010	5,294	-	-	5,294
Other Income	891	1,030	(139)	4,014	3,448	566	3,004	7,904	7,905	242	-	8,146
Internal Revenue	5,025	5,785	(760)	24,476	24,399	77	27,118	66,531	55,982	(436)	-	55,546
Total Income attributable to Operations	40,469	38,033	2,436	168,959	157,753	11,206	152,258	431,846	382,807	18,279	0	401,087
Operating Expenses												
Employee Costs	11,357	11,034	(322)	56,938	56,854	(85)	52,756	134,925	147,607	45	-	147,652
Borrowing Costs	166	203	37	879	906	27	971	3,720	3,156	1,475	-	4,631
Materials and Services	12,117	14,210	2,092	54,224	55,637	1,413	40,308	126,823	131,790	14,566	-	146,356
Depreciation and Amortisation	5,987	5,987	-	30,624	30,624	-	30,827	87,541	82,938	(526)	-	82,413
Other Expenses	1,662	2,325	662	11,043	9,871	(1,171)	7,290	31,863	22,452	1,353	-	23,805
Loss on Disposal	-	-	-	-	-	-	-	4,432	-	-	-	-
Internal Expenses	1,135	2,454	1,319	7,704	8,435	731	10,327	25,904	17,431	3,650	-	21,081
Overheads	(14,231)	(14,231)	0	(14,231)	(14,231)	0	(14,098)	(28,151)	-	(34,155)	-	(34,155)
Total Expenses attributable to Operations	18,193	21,981	3,788	147,181	148,095	914	128,381	387,057	405,374	(13,591)	-	391,783
Operating Result after Overheads and before Capital Amounts	22,276	16,052	6,224	21,779	9,658	12,120	23,878	44,789	(22,566)	31,870	0	9,304
Capital Grants	1,693	3,657	(1,964)	8,163	9,918	(1,755)	9,125	28,875	33,747	122	-	33,869
Capital Contributions	2,160	(1,144)	3,305	5,018	3,570	1,448	4,190	16,698	14,143	3,527	-	17,670
Grants and Contributions Capital Received	3,853	2,513	1,341	13,181	13,488	(307)	13,314	45,573	47,890	3,649	-	51,539
Net Operating Result	26,129	18,564	7,565	34,960	23,146	11,814	37,192	90,362	25,323	35,519	0	60,842

20. Water Fund Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	2,370	2,399	(29)	8,676	8,632	44	4,965	12,147	22,406	-	-	22,406
User Charges and Fees	5,369	4,054	1,315	25,528	25,527	1	24,601	56,577	63,439	(1,000)	-	62,439
Other Revenue	(0)	-	(0)	19	-	19	0	(0)	-	-	-	-
Interest	29	83	(54)	191	169	23	111	318	258	63	-	321
Grants and Contributions	2	-	2	9	-	9	-	34	-	116	-	116
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	6	12	-	-	12
Internal Revenue	140	159	(19)	557	586	(29)	624	1,201	1,913	(211)	-	1,703
Total Income attributable to Operations	7,910	6,696	1,214	34,981	34,914	66	30,302	70,282	88,028	(1,032)	-	86,996
Operating Expenses												
Employee Costs	953	9	(944)	4,491	4,855	364	4,907	12,562	15,856	(1,822)	-	14,034
Borrowing Costs	572	590	19	2,422	2,441	19	2,650	6,059	5,657	0	-	5,657
Materials and Services	1,363	1,421	58	5,776	6,704	929	3,194	8,247	18,075	1,132	-	19,207
Depreciation and Amortisation	2,363	2,363	-	11,815	11,815	-	11,852	29,583	30,258	-	-	30,258
Other Expenses	-	-	-	18	-	(18)	-	52	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	554	358	(196)	2,442	2,442	(1)	4,369	9,661	6,233	(368)	-	5,865
Overheads	4,656	4,656	(0)	4,656	4,656	(0)	4,440	8,759	-	11,175	-	11,175
Total Expenses attributable to Operations	10,461	9,397	(1,063)	31,621	32,914	1,293	31,412	74,922	76,079	10,117	-	86,196
Operating Result after Overheads and before Capital Amounts	(2,551)	(2,702)	151	3,360	2,001	1,359	(1,110)	(4,640)	11,949	(11,149)	-	800
Capital Grants	146	412	(266)	1,102	2,180	(1,078)	1,855	3,675	7,531	(834)	-	6,697
Capital Contributions	215	286	(72)	1,669	1,431	238	883	5,043	3,436	-	-	3,436
Grants and Contributions Capital Received	361	698	(337)	2,771	3,611	(840)	2,738	8,718	10,966	(834)	-	10,132
Net Operating Result	(2,190)	(2,003)	(187)	6,131	5,612	519	1,628	4,078	22,915	(11,983)	-	10,932

30. Sewer Fund Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	7,072	7,214	(141)	26,135	26,245	(110)	25,605	57,687	65,695	-	-	65,695
User Charges and Fees	2,688	2,168	520	8,636	8,295	342	8,575	19,984	21,458	-	-	21,458
Other Revenue	-	-	-	327	-	327	106	106	-	-	-	-
Interest	17	538	(521)	1,124	1,223	(100)	577	1,578	2,126	387	-	2,513
Grants and Contributions	8	-	8	20	-	20	3	21	-	50	-	50
Gain on Disposal	-	-	-	-	-	-	-	46	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	36	36	-	180	180	-	190	1,050	512	-	-	512
Total Income attributable to Operations	9,822	9,955	(133)	36,422	35,943	478	35,055	80,471	89,791	437	-	90,228
Operating Expenses												
Employee Costs	1,031	914	(117)	5,386	5,839	452	5,272	13,090	14,781	1,072	-	15,852
Borrowing Costs	211	217	5	974	952	(21)	1,213	2,684	2,217	0	-	2,217
Materials and Services	1,533	1,159	(374)	7,590	6,861	(728)	2,627	7,612	21,211	(659)	-	20,552
Depreciation and Amortisation	2,603	2,603	-	13,016	13,016	-	13,121	31,675	33,578	-	-	33,578
Other Expenses	-	-	-	242	-	(242)	-	3,020	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	37	-	-	-	-
Internal Expenses	522	352	(170)	2,375	2,333	(43)	3,988	9,995	5,765	(151)	-	5,614
Overheads	4,786	4,786	(0)	4,786	4,786	(0)	4,614	9,069	-	11,485	-	11,485
Total Expenses attributable to Operations	10,686	10,030	(656)	34,368	33,787	(582)	30,835	77,182	77,552	11,747	-	89,300
Operating Result after Overheads and before Capital Amounts	(864)	(75)	(789)	2,053	2,157	(103)	4,220	3,289	12,238	(11,310)	-	928
Capital Grants	1,029	(1,102)	2,132	4,855	4,888	(33)	57	1,990	12,700	(1,758)	-	10,942
Capital Contributions	161	214	(53)	1,499	1,089	431	613	2,769	2,564	-	-	2,564
Grants and Contributions Capital Received	1,190	(888)	2,078	6,354	5,956	398	671	4,759	15,264	(1,758)	-	13,506
Net Operating Result	326	(964)	1,289	8,407	8,113	294	4,890	8,048	27,503	(13,069)	-	14,434

40. Drainage Fund Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	2,088	2,080	8	7,803	7,783	20	7,112	15,557	18,799	-	-	18,799
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	7	-	7	-	-	-	-	-	-
Interest	5	19	(14)	27	36	(8)	17	65	49	16	-	65
Grants and Contributions	4	54	(50)	6	54	(48)	25	62	54	145	-	199
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	53	-	-	-	-
Total Income attributable to Operations	2,097	2,153	(56)	7,843	7,873	(29)	7,155	15,737	18,901	161	-	19,062
Operating Expenses												
Employee Costs	215	145	(71)	893	723	(171)	622	1,591	1,735	-	-	1,735
Borrowing Costs	32	32	0	181	169	(12)	195	477	392	(0)	-	392
Materials and Services	159	88	(70)	505	779	274	116	841	2,838	125	-	2,963
Depreciation and Amortisation	994	994	-	4,971	4,971	-	4,969	13,652	12,006	-	-	12,006
Other Expenses	-	-	-	1	-	(1)	1	32	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	360	307	(53)	1,602	1,126	(476)	864	2,005	2,455	206	-	2,661
Overheads	1,141	1,141	(0)	1,141	1,141	(0)	1,256	2,323	-	2,738	-	2,738
Total Expenses attributable to Operations	2,902	2,707	(195)	9,294	8,908	(386)	8,023	20,920	19,426	3,069	-	22,495
Operating Result after Overheads and before Capital Amounts	(805)	(554)	(251)	(1,450)	(1,035)	(415)	(868)	(5,183)	(525)	(2,908)	-	(3,433)
Capital Grants	-	70	(70)	264	186	78	415	1,246	1,762	-	-	1,762
Capital Contributions	36	160	(124)	161	160	1	379	1,157	-	1,440	-	1,440
Grants and Contributions Capital Received	36	230	(194)	425	346	79	794	2,403	1,762	1,440	-	3,202
Net Operating Result	(769)	(324)	(445)	(1,025)	(689)	(336)	(74)	(2,781)	1,238	(1,468)	-	(231)

50. Domestic Waste Fund Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	8,395	8,028	367	32,621	31,543	1,078	33,747	76,227	76,473	150	-	76,623
User Charges and Fees	8	-	8	20	-	20	5	34	-	-	-	-
Other Revenue	-	-	-	-	-	-	2	2	-	-	-	-
Interest	16	8	8	68	40	28	74	222	97	-	-	97
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	0	(0)	25	28	(3)	17	17	33	(5)	-	28
Total Income attributable to Operations	8,419	8,036	383	32,734	31,611	1,123	33,844	76,501	76,604	145	-	76,748
Operating Expenses												
Employee Costs	42	62	19	275	325	49	277	664	771	-	-	771
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	2,603	2,400	(203)	12,938	12,678	(260)	12,343	30,733	31,564	170	-	31,734
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,319	1,317	(2)	6,649	6,584	(65)	6,239	15,750	15,800	-	-	15,800
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	1,316	1,312	(5)	6,593	6,588	(5)	4,966	12,572	15,829	(16)	-	15,813
Overheads	3,648	3,648	(0)	3,648	3,648	(0)	3,788	7,999	-	8,756	-	8,756
Total Expenses attributable to Operations	8,929	8,739	(190)	30,103	29,822	(281)	27,612	67,718	63,965	8,909	-	72,874
Operating Result after Overheads and before Capital Amounts	(511)	(703)	192	2,631	1,789	842	6,232	8,783	12,639	(8,765)	-	3,874
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(511)	(703)	192	2,631	1,789	842	6,232	8,783	12,639	(8,765)	-	3,874



Chief Executive Officer Monthly Financial Reports November 2022

01. Office of the Chief Executive Officer Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses												
Employee Costs	90	82	(8)	468	468	(0)	431	1,087	1,097	(27)	-	1,070
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	1	1	0	86	102	16	35	66	530	(268)	-	262
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	1	(1)	8	8	0	10	22	23	(4)	-	19
Overheads	(688)	(688)	0	(688)	(688)	0	(707)	(1,175)	-	(1,650)	-	(1,650)
Total Expenses attributable to Operations	(596)	(605)	(9)	(126)	(109)	16	(232)	-	1,650	(1,949)	-	(299)
Operating Result after Overheads and before Capital Amounts	596	605	(9)	126	109	16	232	-	(1,650)	1,949	-	299
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	596	605	(9)	126	109	16	232	-	(1,650)	1,949	-	299

01.01. Office of the Chief Executive Officer

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	90	82	(8)	468	468	(0)	431	1,087	1,097	(27)	-	1,070	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1	1	0	86	102	16	35	66	530	(268)	-	262	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	1	(1)	8	8	0	10	22	23	(4)	-	19	●	
Overheads	(688)	(688)	0	(688)	(688)	0	(707)	(1,175)	-	(1,650)	-	(1,650)		
Total Expenses attributable to Operations	(596)	(605)	(9)	(126)	(109)	16	(232)	-	1,650	(1,949)	-	(299)		
Operating Result after Overheads and before Capital Amounts	596	605	(9)	126	109	16	232	-	(1,650)	1,949	-	299		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	596	605	(9)	126	109	16	232	-	(1,650)	1,949	-	299		



Community and Recreation Services Monthly Financial Reports November 2022

02. Community and Recreation Services Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,346	1,363	(17)	6,505	5,635	869	3,679	11,570	12,088	818	-	12,906
Other Revenue	222	297	(74)	1,043	917	127	550	1,897	1,942	111	-	2,053
Interest	-	-	-	-	-	-	0	0	-	-	-	-
Grants and Contributions	1,041	347	694	1,507	487	1,020	391	1,916	1,177	689	-	1,866
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	476	475	2	2,054	1,358	696	676	3,128	2,697	242	-	2,938
Internal Revenue	8	(12)	20	30	15	15	14	55	81	(18)	-	63
Total Income attributable to Operations	3,094	2,470	624	11,139	8,413	2,726	5,310	18,566	17,985	1,841	-	19,826
Operating Expenses												
Employee Costs	3,672	3,134	(538)	16,783	18,063	1,279	14,995	40,219	44,786	(209)	-	44,577
Borrowing Costs	-	-	-	-	-	-	-	46	-	-	-	-
Materials and Services	1,790	2,049	259	8,223	8,716	494	4,818	15,128	23,379	82	-	23,461
Depreciation and Amortisation	1,262	1,262	-	6,352	6,352	-	6,670	16,061	19,845	-	-	19,845
Other Expenses	92	107	16	1,474	1,490	16	496	1,986	2,409	144	-	2,553
Loss on Disposal	-	-	-	-	-	-	-	1,661	-	-	-	-
Internal Expenses	548	520	(27)	2,746	2,887	141	3,331	8,101	7,008	(358)	-	6,651
Overheads	2,443	2,443	(0)	2,443	2,443	(0)	2,579	5,018	-	5,864	-	5,864
Total Expenses attributable to Operations	9,807	9,516	(290)	38,021	39,950	1,929	32,890	88,220	97,427	5,524	-	102,951
Operating Result after Overheads and before Capital Amounts	(6,713)	(7,047)	334	(26,882)	(31,537)	4,656	(27,580)	(69,654)	(79,442)	(3,683)	-	(83,125)
Capital Grants	37	41	(4)	482	166	316	1,921	4,495	500	41	-	541
Capital Contributions	-	-	-	-	-	-	-	2,529	-	-	-	-
Grants and Contributions Capital Received	37	41	(4)	482	166	316	1,921	7,024	500	41	-	541
Net Operating Result	(6,676)	(7,005)	329	(26,400)	(31,371)	4,971	(25,659)	(62,630)	(78,942)	(3,642)	-	(82,583)

02.01. Community and Recreation Services Executive Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	48	30	(19)	203	221	18	220	788	612	(15)	-	596	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	0	(34)	(34)	1	2	0	0	4	341	(310)	-	31	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	-	(5)	(5)	-	(1)	(1)	6	10	13	(13)	-	-	●	
Overheads	(402)	(402)	-	(402)	(402)	-	(269)	(802)	-	(966)	-	(966)	●	
Total Expenses attributable to Operations	(354)	(412)	(58)	(198)	(180)	18	(43)	-	966	(1,305)	-	(339)		
Operating Result after Overheads and before Capital Amounts	354	412	(58)	198	180	18	43	-	(966)	1,305	-	339		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	354	412	(58)	198	180	18	43	-	(966)	1,305	-	339		

Dataset: CCC General Ledger (Primary)
 Loc:
 Name: CCC Operating Statement - 01 CEO

02.02. Community and Culture Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	25	157	(133)	443	458	(15)	74	620	780	25	-	805	●	
Other Revenue	67	108	(41)	300	233	68	(7)	271	308	129	-	437	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	173	(173)	168	173	(5)	25	168	30	387	-	417	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	21	50	(28)	84	64	20	6	49	50	83	-	133	●	
Internal Revenue	-	-	-	5	-	5	-	1	-	-	-	-	●	
Total Income attributable to Operations	113	488	(375)	1,000	927	73	98	1,109	1,168	623	-	1,791		
Operating Expenses														
Employee Costs	419	437	18	2,063	2,112	49	1,815	4,644	4,941	66	-	5,007	●	
Borrowing Costs	-	-	-	-	-	-	-	24	-	-	-	-	●	
Materials and Services	631	923	292	3,214	3,450	237	1,865	5,916	7,776	658	-	8,434	●	
Depreciation and Amortisation	67	67	-	336	336	-	326	2,251	930	-	-	930	●	
Other Expenses	92	148	56	771	776	5	26	802	1,077	244	-	1,321	●	
Loss on Disposal	-	-	-	-	-	-	-	35	-	-	-	-	●	
Internal Expenses	40	(1)	(41)	155	177	23	193	570	525	(99)	-	427	●	
Overheads	1,075	1,075	(0)	1,075	1,075	(0)	1,101	2,350	-	2,580	-	2,580	●	
Total Expenses attributable to Operations	2,324	2,649	325	7,613	7,927	314	5,326	16,591	15,249	3,449	-	18,698		
Operating Result after Overheads and before Capital Amounts	(2,211)	(2,161)	(50)	(6,613)	(6,999)	387	(5,228)	(15,483)	(14,080)	(2,826)	-	(16,906)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(2,211)	(2,161)	(50)	(6,613)	(6,999)	387	(5,228)	(15,483)	(14,080)	(2,826)	-	(16,906)		

Dataset: CCC General Ledger (Primary)
Loc:
Name: CCC Operating Statement - 01 CEO

02.03. Leisure Beach Safety and Community Facilities

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	455	488	(34)	2,034	1,326	708	494	2,934	2,522	429	-	2,951	●	
Other Revenue	47	72	(26)	196	151	45	32	474	381	(30)	-	351	●	
Interest	-	-	-	-	-	-	0	0	-	-	-	-	●	
Grants and Contributions	-	-	-	33	33	(0)	40	78	69	1	-	70	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	444	385	59	1,787	1,210	577	511	2,869	2,514	130	-	2,644	●	
Internal Revenue	8	0	7	24	2	22	14	36	5	-	-	5	●	
Total Income attributable to Operations	953	946	7	4,074	2,722	1,352	1,090	6,391	5,490	531	-	6,021		
Operating Expenses														
Employee Costs	958	819	(139)	4,032	4,311	279	2,877	9,274	10,992	(186)	-	10,807	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	202	361	159	1,515	1,615	101	469	2,084	3,950	(305)	-	3,645	●	
Depreciation and Amortisation	399	399	-	2,024	2,024	-	2,159	6,928	5,257	-	-	5,257	●	
Other Expenses	(1)	11	12	201	212	11	3	218	224	-	-	224	●	
Loss on Disposal	-	-	-	-	-	-	-	46	-	-	-	-	●	
Internal Expenses	103	31	(72)	638	666	28	1,043	2,265	1,558	(236)	-	1,322	●	
Overheads	1,478	1,478	(0)	1,478	1,478	(0)	1,625	3,167	-	3,548	-	3,548	●	
Total Expenses attributable to Operations	3,140	3,100	(40)	9,888	10,307	418	8,176	23,982	21,981	2,822	-	24,803		
Operating Result after Overheads and before Capital Amounts	(2,187)	(2,154)	(33)	(5,814)	(7,585)	1,771	(7,085)	(17,591)	(16,491)	(2,291)	-	(18,782)		
Capital Grants	-	-	-	24	-	24	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	2,110	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	24	-	24	-	2,110	-	-	-	-		
Net Operating Result	(2,187)	(2,154)	(33)	(5,791)	(7,585)	1,795	(7,085)	(15,482)	(16,491)	(2,291)	-	(18,782)		

02.04. Libraries and Education Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	780	710	70	3,866	3,578	88	3,039	7,264	8,022	363	-	8,385		
Other Revenue	0	0	0	1	1	(0)	0	3	3	(0)	-	3		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	1,035	57	978	1,194	130	1,064	315	1,573	1,043	37	-	1,081		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	0	-	0	2	1	1	-	1	4	-	-	4		
Internal Revenue	0	0	(0)	1	1	(0)	0	2	3	(0)	-	3		
Total Income attributable to Operations	1,816	768	1,048	4,864	3,711	1,152	3,354	8,842	9,076	400	-	9,476		
Operating Expenses														
Employee Costs	993	781	(211)	4,734	4,986	252	4,279	11,186	12,334	(207)	-	12,128		
Borrowing Costs	-	-	-	-	-	-	-	22	-	-	-	-		
Materials and Services	157	119	(38)	1,025	1,075	50	768	1,935	2,440	(163)	-	2,276		
Depreciation and Amortisation	117	117	-	591	591	-	684	1,830	1,854	-	-	1,854		
Other Expenses	-	-	-	-	-	-	-	(4)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	13	-	-	-	-		
Internal Expenses	34	(35)	(69)	208	251	43	275	835	783	(243)	-	540		
Overheads	1,166	1,166	(0)	1,166	1,166	(0)	1,189	2,413	-	2,800	-	2,800		
Total Expenses attributable to Operations	2,467	2,149	(319)	7,725	8,069	344	7,195	18,229	17,411	2,187	-	19,598		
Operating Result after Overheads and before Capital Amounts	(651)	(1,381)	730	(2,861)	(4,358)	1,496	(3,842)	(9,386)	(8,335)	(1,788)	-	(10,122)		
Capital Grants	-	41	(41)	88	41	47	432	894	-	41	-	41		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	41	(41)	88	41	47	432	894	-	41	-	41		
Net Operating Result	(651)	(1,340)	688	(2,773)	(4,316)	1,543	(3,410)	(8,493)	(8,335)	(1,746)	-	(10,081)		

02.05. Open Space and Recreation

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	74	(4)	78	287	215	72	19	590	623	1	-	625	●	
Other Revenue	4	12	(8)	22	12	10	-	72	-	12	-	12	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	112	(112)	63	112	(49)	8	41	-	259	-	259	●	Sport Association contribution towards sand grooving playing surfaces to be recognised next month.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	11	40	(29)	181	83	99	160	210	129	29	-	158	●	
Internal Revenue	-	-	-	-	-	-	-	0	-	-	-	-	●	
Total Income attributable to Operations	89	160	(71)	553	422	131	186	913	752	301	-	1,053		
Operating Expenses														
Employee Costs	792	810	18	3,541	3,919	379	3,542	8,860	9,311	425	-	9,736	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	523	392	(131)	1,319	1,146	(173)	874	2,209	4,746	82	-	4,827	●	Works undertaken earlier than anticipated
Depreciation and Amortisation	639	639	-	3,199	3,199	-	3,239	4,436	11,172	-	-	11,172	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	369	573	204	1,733	1,781	48	1,748	4,314	3,975	364	-	4,339	●	
Overheads	1,788	1,788	(0)	1,788	1,788	(0)	1,543	2,930	-	4,290	-	4,290	●	
Total Expenses attributable to Operations	4,111	4,292	90	11,579	11,833	254	10,745	24,210	29,205	5,161	-	34,365		
Operating Result after Overheads and before Capital Amounts	(4,023)	(4,042)	19	(11,026)	(11,411)	385	(10,559)	(23,297)	(28,452)	(4,860)	-	(33,312)		
Capital Grants	37	-	37	370	125	245	1,489	3,601	500	-	-	500	●	
Capital Contributions	-	-	-	-	-	-	-	-	419	-	-	-	●	
Grants and Contributions Capital Received	37	-	37	370	125	245	1,489	4,021	500	-	-	500		
Net Operating Result	(3,986)	(4,042)	56	(10,656)	(11,286)	630	(9,070)	(19,277)	(27,952)	(4,860)	-	(32,812)		

02.06. The Art House Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	104	104	-	523	520	4	521	1,006	1,247	-	-	1,247		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	104	104	-	523	520	4	521	1,006	1,247	-	-	1,247		
Operating Expenses														
Employee Costs	-	-	-	-	-	-	-	0	-	-	-	-		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	110	110	-	551	551	-	569	921	1,386	-	-	1,386		
Depreciation and Amortisation	31	31	-	157	157	-	218	507	376	-	-	376		
Other Expenses	-	(52)	(52)	502	502	-	467	970	1,108	(100)	-	1,008		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	-	0	0	4	4	-	4	4	4	0	-	5		
Overheads	215	215	0	215	215	0	239	421	-	515	-	515		
Total Expenses attributable to Operations	356	305	(51)	1,428	1,428	0	1,497	2,823	2,874	415	-	3,290		
Operating Result after Overheads and before Capital Amounts	(252)	(201)	(51)	(905)	(909)	4	(976)	(1,817)	(1,627)	(415)	-	(2,043)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(252)	(201)	(51)	(905)	(909)	4	(976)	(1,817)	(1,627)	(415)	-	(2,043)		

Dataset: CCC General Ledger (Primary)
 Loc:
 Name: CCC Operating Statement - 01 CEO

02.07. Communications Marketing and Customer Engagement Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	13	12	1	74	59	16	53	162	141	-	-	141	●	
Other Revenue	0	0	(0)	1	0	1	4	71	2	-	-	2	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	6	4	2	50	39	10	4	56	35	4	-	39	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	(12)	12	-	12	(12)	-	15	73	(18)	-	55	●	Anticipated revenue not realised
Total Income attributable to Operations	19	4	15	125	111	15	61	305	251	(14)	-	237		
Operating Expenses														
Employee Costs	462	257	(205)	2,211	2,513	303	2,261	5,467	6,596	(292)	-	6,304	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	166	177	12	599	877	278	472	2,059	2,741	121	-	2,862	●	
Depreciation and Amortisation	9	9	-	45	45	-	45	110	256	-	-	256	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	1	(42)	(44)	7	7	0	62	103	149	(131)	-	18	●	
Overheads	(2,876)	(2,876)	0	(2,876)	(2,876)	0	(2,847)	(5,460)	-	(6,903)	-	(6,903)	●	
Total Expenses attributable to Operations	(2,238)	(2,476)	(237)	(15)	566	581	(6)	2,385	9,742	(7,206)	-	2,536		
Operating Result after Overheads and before Capital Amounts	2,257	2,480	(223)	140	(456)	596	67	(2,080)	(9,491)	7,192	-	(2,299)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	2,257	2,480	(223)	140	(456)	596	67	(2,080)	(9,491)	7,192	-	(2,299)		



Infrastructure Services Monthly Financial Reports November 2022

03. Infrastructure Services Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	6,855	6,813	43	34,049	34,063	(14)	36,270	80,862	81,751	-	-	81,751
User Charges and Fees	3,504	3,560	(56)	13,018	11,752	1,266	9,259	29,796	25,899	3,846	-	29,745
Other Revenue	410	132	278	984	700	284	800	1,865	1,758	-	-	1,758
Interest	1	-	1	3	-	3	1	8	-	-	-	-
Grants and Contributions	478	424	54	2,880	2,809	71	3,262	11,366	9,329	3,323	-	12,652
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	3	1	2	3	1	2	-	1	2	-	-	2
Internal Revenue	1,856	2,973	(1,116)	7,915	7,148	766	10,266	25,702	13,121	1,635	-	14,757
Total Income attributable to Operations	13,108	13,903	(795)	58,851	56,473	2,378	59,859	149,601	131,861	8,804	-	140,665
Operating Expenses												
Employee Costs	2,581	2,253	(328)	11,705	11,842	137	12,313	30,217	32,034	(591)	-	31,443
Borrowing Costs	-	-	-	-	-	-	-	1,372	1,139	1,395	-	2,534
Materials and Services	7,348	5,933	(1,415)	27,388	27,394	6	25,629	77,197	71,432	4,448	-	75,880
Depreciation and Amortisation	4,428	4,428	-	22,152	22,152	-	22,727	58,201	54,959	-	-	54,959
Other Expenses	2,847	3,286	440	13,503	12,971	(533)	11,301	28,659	29,014	1,175	-	30,188
Loss on Disposal	-	-	-	-	-	-	-	1,149	-	-	-	-
Internal Expenses	1,496	598	(897)	7,154	7,076	(78)	8,709	21,380	19,497	(1,655)	-	17,842
Overheads	6,924	6,924	0	6,924	6,924	0	7,707	15,615	-	16,617	-	16,617
Total Expenses attributable to Operations	25,623	23,423	(2,201)	88,826	88,359	(468)	88,386	233,790	208,074	21,389	-	229,463
Operating Result after Overheads and before Capital Amounts	(12,516)	(9,520)	(2,996)	(29,975)	(31,885)	1,910	(28,527)	(84,189)	(76,213)	(12,585)	-	(88,798)
Capital Grants	1,576	3,651	(2,074)	7,765	9,704	(1,939)	7,456	25,147	33,756	-	-	33,756
Capital Contributions	-	-	-	-	-	-	15	7	-	-	-	-
Grants and Contributions Capital Received	1,576	3,651	(2,074)	7,765	9,704	(1,939)	7,471	25,154	33,756	-	-	33,756
Net Operating Result	(10,940)	(5,869)	(5,070)	(22,210)	(22,181)	(29)	(21,056)	(59,035)	(42,457)	(12,585)	-	(55,042)

Revenue for Infrastructure Services is tracking at 104.2% to forecasted budget. The positive variance is predominantly associated with increased waste tonnages delivered to waste facilities.

Expenditure for Infrastructure Services is tracking at 100.5% to forecasted budget. The negative variance is predominantly due to increased waste levy costs associated with increased tonnages presented to waste facilities.

Infrastructure Services is tracking at an overall positive variance of \$1,910k. The overall position is on track for year end.

03.01. Infrastructure Services Executive

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	45	31	(13)	200	203	2	196	483	543	(9)	-	534	On track	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	0	5	5	1	8	7	0	0	22	-	-	22	On track	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	(4)	(5)	3	6	3	5	10	30	(10)	-	21	On track	
Overheads	(248)	(245)	(0)	(245)	(245)	(0)	(240)	(493)	-	(595)	-	(595)	On track	
Total Expenses attributable to Operations	(247)	(216)	(13)	(44)	(32)	13	(39)	-	(595)	(614)	-	(18)		
Operating Result after Overheads and before Capital Amounts	203	216	(13)	44	32	13	39	-	(595)	614	-	18		Infrastructure Services Executive is tracking at a positive variance of \$13k. The overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	203	216	(13)	44	32	13	39	-	(595)	614	-	18		

03.02. Roads and Drainage Engineering Services

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	53	39	14	336	273	63	223	479	494	6	-	500	●	On track
Other Revenue	141	1	140	145	3	143	37	51	6	-	-	6	●	On track - Additional income from the sale of Energy Savings Certificates (ESC) generated as part of the Residential LED street light replacement program
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	25	(2)	27	488	483	5	492	2,015	2,009	(14)	-	1,995	●	On track
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	218	37	181	969	758	210	752	2,545	2,509	(7)	-	2,502		Engineering Services is tracking at 127.8% to forecasted budget for income
Operating Expenses														
Employee Costs	251	188	(63)	1,263	1,357	94	1,427	3,344	3,505	(95)	-	3,410	●	On track
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	320	184	(137)	2,314	2,589	275	1,362	5,396	8,426	(1,174)	-	7,252	●	On track
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	18	5	(13)	84	74	(10)	931	2,108	208	(49)	-	159	●	Additional plant hire costs to be adjusted in a corporate review of plant hire.
Internal Expenses	811	811	0	811	811	0	670	1,426	-	1,945	-	1,945	●	On track
Total Expenses attributable to Operations	1,399	1,187	(212)	4,471	4,830	359	4,391	12,275	12,140	627	-	12,767		Engineering Services is tracking at 92.6% to forecasted budget for expenditure
Operating Result after Overheads and before Capital Amounts	(1,181)	(1,150)	(31)	(3,503)	(4,072)	569	(3,639)	(9,729)	(9,631)	(634)	-	(10,265)		Engineering Services is tracking at a positive variance of \$569k. This may be attributed to income from Energy Savings Certificates, savings in employee costs due to vacancies and savings in materials and services. The overall position of the Unit is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(1,181)	(1,150)	(31)	(3,503)	(4,072)	569	(3,639)	(9,729)	(9,631)	(634)	-	(10,265)		

03.03. Roads and Drainage Infrastructure

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	41	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	347	397	(50)	693	743	(50)	1,244	6,208	4,023	2,644	-	6,667	●	Operational income is tracking behind budget due to payment phasing but remains on track for the end of the year.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	347	397	(50)	693	743	(50)	1,244	6,249	4,023	2,644	-	6,667		Roads and Drainage Infrastructure is tracking at 93.3% to the forecast budget for income
Operating Expenses														
Employee Costs	148	171	24	760	806	46	725	1,995	2,075	-	-	2,075	●	On track
Borrowing Costs	-	-	-	-	-	-	-	6	-	-	-	-	●	On track
Materials and Services	1,092	976	(116)	1,718	1,694	(24)	65	2,239	1,611	2,644	-	4,255	●	On track
Depreciation and Amortisation	4,092	4,092	-	20,459	20,459	-	20,517	51,950	48,552	-	-	48,552	●	On track
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	22	52	30	147	159	13	138	300	320	13	-	334	●	On track
Internal Expenses	3,707	3,707	0	3,707	3,707	0	4,373	8,640	-	8,898	-	8,898	●	On track
Overheads	-	-	-	-	-	-	-	-	-	-	-	-		
Total Expenses attributable to Operations	9,061	8,999	(62)	26,791	26,826	35	25,819	65,130	52,557	11,555	-	64,112		Roads and Drainage Infrastructure is tracking at 99.9% to the forecast budget for expenditure
Operating Result after Overheads and before Capital Amounts	(8,714)	(8,602)	(112)	(26,098)	(26,082)	(15)	(24,575)	(58,881)	(48,534)	(8,911)	-	(57,445)		
Capital Grants	1,569	3,651	(2,082)	7,457	9,704	(2,247)	7,456	24,817	33,796	-	-	33,796	●	Capital income is tracking behind budget due to milestone payment phasing but remains on track for the end of the year
Capital Contributions	-	-	-	-	-	-	15	15	-	-	-	-		
Grants and Contributions Capital Received	1,569	3,651	(2,082)	7,457	9,704	(2,247)	7,471	24,832	33,796	-	-	33,796		
Net Operating Result	(7,145)	(4,952)	(2,193)	(18,641)	(16,378)	(2,263)	(17,104)	(34,050)	(14,778)	(8,911)	-	(23,689)		

03.04. Roads Construction and Maintenance

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1,306	709	597	2,333	1,713	619	1,352	7,152	5,411	3,100	-	8,511	●	Positive variance due to commencement of projects on the state road network ahead of program which is offset by increased materials and service expenditure. On track for year end.
Other Revenue	-	-	-	-	-	-	(0)	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	1,490	1,433	57	1,480	2,932	2,902	400	-	3,302	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	528	310	218	924	682	243	917	1,965	2,464	-	-	2,464	●	Positive variance due to internally delivered reseat projects ahead of program which is offset by increased materials and service expenditure. On track for year end.
Total Income attributable to Operations	1,834	1,019	815	4,747	3,828	919	3,749	12,049	10,777	3,500	-	14,277		Income tracking at 124% to the forecast budget.
Operating Expenses														
Employee Costs	1,100	886	(214)	4,163	3,682	(480)	4,439	10,830	11,366	(254)	-	11,113	●	On track for year end based on reallocation of employee budgets corporately.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,907	1,310	(597)	4,097	3,824	(274)	2,369	10,727	11,901	3,182	-	15,083	●	Negative variance due to internal reseat program and commencement of projects on the state road network ahead of schedule which are offset by positive variance in income. On track for year end.
Depreciation and Amortisation	4	4	-	21	21	-	21	51	51	-	-	51	●	
Other Expenses	-	-	-	-	-	-	1	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1,073	511	(562)	4,760	4,414	(346)	4,521	10,071	11,705	(665)	-	11,040	●	Minor negative variance due to increased tipping and plant usage on clearing critical drainage with better than expected weather conditions. On track for year end.
Overheads	1,603	1,603	0	1,603	1,603	0	1,566	3,522	-	3,848	-	3,848	●	
Total Expenses attributable to Operations	5,688	4,315	(1,373)	14,644	13,544	(1,100)	12,918	35,201	35,024	6,111	-	41,135	●	Expenditure tracking at 108% to the forecast budget.
Operating Result after Overheads and before Capital Amounts	(3,854)	(3,296)	(558)	(9,898)	(9,716)	(181)	(9,169)	(23,153)	(24,246)	(2,611)	-	(26,858)		Roads Construction and Maintenance is tracking at a minor negative variance of \$181k. Overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	(8)	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	(8)	-	-	-	-		
Net Operating Result	(3,854)	(3,296)	(558)	(9,898)	(9,716)	(181)	(9,169)	(23,161)	(24,246)	(2,611)	-	(26,858)		

03.05. Waste and Resource Recovery Management Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	6,855	6,813	43	34,049	34,063	(14)	36,270	80,862	81,751	-	-	81,751	●	Tracking at 106% favourable to budget YTD (\$584K) due to increased tipping tonnages presented at the waste facilities.
User Charges and Fees	2,145	2,813	(667)	10,349	9,765	584	7,685	22,125	19,994	740	-	20,734	●	
Other Revenue	245	129	116	807	683	123	722	1,746	1,699	-	-	1,699	●	
Interest	1	-	1	3	-	3	-	8	-	-	-	-	●	
Grants and Contributions	106	30	76	209	150	59	45	211	395	292	-	687	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	1,235	2,574	(1,339)	6,662	6,026	636	3,411	8,984	9,599	1,635	-	11,234	●	Tracking at 110% to budget (\$636K) due to increased tonnages from internal customers.
Total Income attributable to Operations	10,588	12,358	(1,771)	52,078	50,687	1,391	48,139	113,935	113,439	2,667	-	116,107	●	Revenue is tracking 103 % to budget
Operating Expenses														
Employee Costs	382	393	11	1,926	2,080	154	2,041	5,014	5,051	(23)	-	5,028	●	
Borrowing Costs	-	-	-	-	-	-	-	1,297	1,139	1,395	-	2,534	●	
Materials and Services	3,468	2,975	(493)	16,836	16,938	102	14,848	40,813	42,663	404	-	43,067	●	
Depreciation and Amortisation	160	160	-	799	799	-	1,242	2,924	3,062	-	-	3,062	●	
Other Expenses	2,847	3,286	440	13,503	12,971	(533)	11,300	28,659	29,014	1,175	-	30,188	●	Tracking at 104% (\$533K) unfavourable to budget due to additional waste levy payments incurred as a result of increased waste tonnages relative to budget presented at the waste facilities. This expenditure is directly offset by the additional income received.
Loss on Disposal	-	-	-	-	-	-	-	65	-	-	-	-	●	
Internal Expenses	314	(43)	(358)	1,584	1,818	234	2,227	6,858	5,636	(726)	-	4,910	●	
Overheads	5,448	5,448	(0)	5,448	5,448	(0)	5,799	12,444	-	13,075	-	13,075	●	
Total Expenses attributable to Operations	12,619	12,219	(400)	40,097	40,053	(44)	37,457	98,076	86,566	15,300	-	101,865	●	Expenditure is tracking 100.1% to budget
Operating Result after Overheads and before Capital Amounts	(2,031)	140	(2,171)	11,981	10,634	1,347	10,678	15,860	26,874	(12,632)	-	14,241	●	The Waste and Resource Recovery Unit is performing favourably to budget with a positive variance of \$1.34M primarily due to increased waste tonnages presented at Councils waste facilities.
Capital Grants	-	-	-	-	-	-	-	25	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	25	-	-	-	-	●	
Net Operating Result	(2,031)	140	(2,171)	11,981	10,634	1,347	10,678	15,884	26,874	(12,632)	-	14,241	●	

03.06. Facilities and Asset Management

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	3	3	0	11	14	(4)	18	44	34	-	-	34	●	Revenue from scrap metal sales is tracking slightly behind forecast with a variance of \$4k.
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	3	1	2	3	1	2	-	1	2	-	-	2	●	
Internal Revenue	94	88	5	329	441	(112)	161	924	1,058	-	-	1,058	●	Internal revenue is tracking behind forecast due to less requests for maintenance
Total Income attributable to Operations	99	92	7	342	456	(114)	179	970	1,094	-	-	1,094		Revenue for Facilities and Asset Management is tracking at 75% of the Year to Date Budget
Operating Expenses														
Employee Costs	360	286	(74)	1,899	2,136	237	1,878	4,639	5,423	(170)	-	5,253	●	
Borrowing Costs	-	-	-	-	-	-	-	69	-	-	-	-		
Materials and Services	436	361	(75)	2,250	2,110	(140)	1,125	3,903	5,836	(389)	-	5,447	●	Overspend on operational costs of council admin buildings, public toilet cleaning and urgent maintenance works undertaken by contractors due to current staff vacancies. Budget on track for year end
Depreciation and Amortisation	172	172	-	871	871	-	945	3,272	3,270	-	-	3,270	●	
Other Expenses	-	-	-	-	-	-	-	1,083	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	23	47	24	362	408	46	687	1,545	1,094	(149)	-	945	●	
Overheads	(2,085)	(2,085)	(0)	(2,085)	(2,085)	(0)	(2,375)	(5,256)	-	(5,003)	-	(5,003)	●	
Total Expenses attributable to Operations	(1,094)	(1,218)	(124)	3,298	3,441	142	2,260	9,255	15,623	(5,711)	-	9,912		Expenditure for Facilities and Asset Management is 96% of the Year to Date Budget.
Operating Result after Overheads and before Capital Amounts	1,193	1,310	(117)	(2,957)	(2,985)	28	(2,081)	(8,285)	(14,529)	5,711	-	(8,818)		Facilities and Asset Management has a positive variance of \$28k based on the Year to Date Budget.
Capital Grants	7	-	7	309	-	309	-	306	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	7	-	7	309	-	309	-	306	-	-	-	-		
Net Operating Result	1,200	1,310	(110)	(2,648)	(2,985)	337	(2,081)	(7,980)	(14,529)	5,711	-	(8,818)		

03.07. Procurement and Project Management

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	22	-	22	22	-	22	24	24	18	-	-	18	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	5,777	13,829	-	-	-	-		
Total Income attributable to Operations	22	-	22	22	-	22	5,800	13,854	18	-	-	18		
Operating Expenses														
Employee Costs	297	297	0	1,493	1,579	85	1,607	3,911	4,070	(40)	-	4,030	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	125	122	(2)	172	232	59	5,859	14,118	972	(218)	-	754	●	
Depreciation and Amortisation	0	0	-	2	2	-	2	4	24	-	-	24	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	44	30	(15)	214	197	(17)	198	489	503	(69)	-	434	●	Increase in internal expense attributed to increased internal plant hire costs. This will be rectified during the Corporate review of plant hire in Q2.
Overheads	(2,313)	(2,313)	0	(2,313)	(2,313)	0	(2,086)	(4,668)	-	(5,551)	-	(5,551)	●	
Total Expenses attributable to Operations	(1,847)	(1,863)	(16)	(431)	(304)	128	5,551	13,854	5,569	(5,879)	-	(309)		Expenditure for Procurement and Project Management is tracking at 93.7% to forecasted budget. The variance is attributed to minor savings in materials, services and employee costs
Operating Result after Overheads and before Capital Amounts	1,869	1,863	6	453	304	150	220	(0)	(5,551)	5,879	-	327		Procurement and Project Management is tracking at an overall positive variance of \$150k which is predominantly due to minor savings in materials, services and employee costs. Overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	1,869	1,863	6	453	304	150	220	(0)	(5,551)	5,879	-	327		



Water and Sewer Monthly Financial Reports November 2022

04. Water and Sewer Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	9,443	9,613	(170)	34,811	34,877	(66)	30,570	69,834	88,100	-	-	88,100
User Charges and Fees	8,057	6,222	1,835	34,164	33,822	342	33,176	76,561	84,897	(1,000)	-	83,897
Other Revenue	(0)	-	(0)	346	-	346	106	106	-	-	-	-
Interest	46	621	(575)	1,315	1,392	(77)	688	1,895	2,384	450	-	2,834
Grants and Contributions	10	-	10	29	-	29	3	55	-	166	-	166
Gain on Disposal	-	-	-	-	-	-	-	46	-	-	-	-
Other income	-	-	-	-	-	-	-	6	12	-	-	12
Internal Revenue	176	195	(19)	737	766	(29)	814	2,251	2,425	(211)	-	2,214
Total Income attributable to Operations	17,732	16,651	1,081	71,402	70,857	545	65,357	150,753	177,818	(595)	-	177,224
Operating Expenses												
Employee Costs	1,984	923	(1,061)	9,877	10,694	817	10,179	25,652	30,636	(750)	-	29,886
Borrowing Costs	783	807	24	3,396	3,393	(2)	3,863	8,742	7,873	0	-	7,873
Materials and Services	2,896	2,580	(316)	13,365	13,566	200	5,822	15,859	39,287	473	-	39,760
Depreciation and Amortisation	4,966	4,966	-	24,831	24,831	-	24,972	61,258	63,837	-	-	63,837
Other Expenses	-	-	-	261	-	(261)	-	3,072	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	37	-	-	-	-
Internal Expenses	1,076	710	(366)	4,817	4,774	(43)	8,357	19,656	11,998	(519)	-	11,479
Overheads	9,442	9,442	(0)	9,442	9,442	(0)	9,054	17,828	-	22,660	-	22,660
Total Expenses attributable to Operations	21,147	19,428	(1,719)	65,989	66,700	711	62,248	152,104	153,632	21,864	-	175,496
Operating Result after Overheads and before Capital Amounts	(3,415)	(2,777)	(638)	5,413	4,157	1,256	3,109	(1,351)	24,187	(22,459)	-	1,728
Capital Grants	1,176	(690)	1,866	5,957	7,068	(1,111)	1,912	5,665	20,231	(2,592)	-	17,638
Capital Contributions	375	500	(125)	3,168	2,500	668	1,497	7,812	6,000	-	-	6,000
Grants and Contributions Capital Received	1,551	(190)	1,741	9,125	9,568	(443)	3,409	13,477	26,231	(2,592)	-	23,638
Net Operating Result	(1,864)	(2,967)	1,103	14,538	13,725	813	6,518	12,126	50,417	(25,051)	-	25,366

Dataset: CCC General Ledger (Primary)
 Loc:
 Name: CCC Operating Statement - 01 CEO

04.01. Water and Sewer Executive

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	9,443	9,613	(170)	34,811	34,877	(66)	30,570	69,834	88,100	-	-	88,100		
User Charges and Fees	8,057	6,222	1,835	34,164	33,822	342	33,176	76,561	84,897	(1,000)	-	83,897		
Other Revenue	(0)	-	(0)	346	-	346	106	106	-	-	-	-		
Interest	46	621	(575)	1,315	1,392	(77)	688	1,895	2,384	450	-	2,834		Unfavourable variance as interest allocation for November has not been processed.
Grants and Contributions	10	-	10	27	-	27	-	45	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	176	195	(19)	737	766	(29)	814	2,251	2,425	(211)	-	2,214		
Total Income attributable to Operations	17,732	16,651	1,081	71,400	70,857	542	65,354	150,691	177,806	(761)	-	177,046		
Operating Expenses														
Employee Costs	164	212	48	923	1,028	104	969	2,579	3,376	101	-	3,478		
Borrowing Costs	783	807	24	3,396	3,393	(2)	3,863	8,742	7,873	0	-	7,873		Unfavourable variance due to unbudgeted storm related costs (approx. \$80k) and new satellite monitoring subscription - budget reallocation required to cover these costs.
Materials and Services	150	(119)	(269)	443	319	(124)	375	902	2,366	291	-	2,657		
Depreciation and Amortisation	0	0	-	2	2	-	2	4	893	-	-	893		
Other Expenses	-	-	-	261	-	(261)	-	3,072	-	-	-	-		Fair Value Decrement on Investments, offset by additional interest revenue above.
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	141	138	(3)	710	702	(8)	737	1,745	1,778	(24)	-	1,754		
Overheads	967	967	(0)	967	967	(0)	924	2,387	-	2,321	-	2,321		
Total Expenses attributable to Operations	2,206	2,008	(200)	6,702	6,412	(290)	6,869	19,432	16,286	2,690	-	18,976		
Operating Result after Overheads and before Capital Amounts	15,526	14,645	881	64,698	64,446	252	58,485	131,260	161,521	(3,450)	-	158,070		
Capital Grants	1,176	(690)	1,866	5,957	7,068	(1,111)	1,912	5,665	20,231	(2,592)	-	17,638		Actuals includes \$5.4m re Gosford CBD, \$0.3m re Mardi WTP upgrade, and \$0.2m re Mangrove Dam Visitor Centre and Picnic Area. Unfavourable variance due to change in timing re delivery of Gosford CBD and Mangrove Dam projects.
Capital Contributions	375	500	(125)	3,168	2,500	668	1,451	7,767	6,000	-	-	6,000		
Grants and Contributions Capital Received	1,551	(190)	1,741	9,125	9,568	(443)	3,364	13,432	26,231	(2,592)	-	23,638		
Net Operating Result	17,077	14,455	2,622	73,823	74,014	(191)	61,849	144,692	187,751	(6,043)	-	181,708		

04.02. WS Assets and Projects

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	46	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	46	-	-	-	-		
Operating Expenses														
Employee Costs	209	159	(50)	1,133	1,269	135	941	2,483	4,071	(272)	-	3,799	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	126	167	41	497	537	40	608	1,083	3,061	249	-	3,309	●	
Depreciation and Amortisation	54	54	-	268	268	-	290	792	3,651	-	-	3,651	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	15	(1)	(17)	90	93	3	113	250	284	(60)	-	223	●	
Overheads	719	719	(0)	719	719	(0)	384	680	-	1,725	-	1,725	●	
Total Expenses attributable to Operations	1,122	1,097	(26)	2,707	2,886	179	2,337	5,289	11,066	1,642	-	12,707		
Operating Result after Overheads and before Capital Amounts	(1,122)	(1,097)	(26)	(2,707)	(2,886)	179	(2,337)	(5,243)	(11,066)	(1,642)	-	(12,707)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(1,122)	(1,097)	(26)	(2,707)	(2,886)	179	(2,337)	(5,243)	(11,066)	(1,642)	-	(12,707)		

Dataset: CCC General Ledger (Primary)
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04.03. WS Operations and Maintenance

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	3	8	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	3	8	-	-	-	-		
Operating Expenses														
Employee Costs	1,022	(214)	(1,236)	5,020	5,274	254	5,191	13,233	16,319	(1,590)	-	14,729	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	1,548	1,582	35	6,560	6,901	341	2,742	7,430	19,038	(661)	-	18,376	●	
Depreciation and Amortisation	3,587	3,587	-	17,933	17,933	-	18,015	43,851	43,378	-	-	43,378	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	37	-	-	-	-	●	
Internal Expenses	545	338	(206)	2,251	2,255	4	4,511	10,553	5,746	(371)	-	5,376	●	
Overheads	5,249	5,249	(0)	5,249	5,249	(0)	5,222	10,023	-	12,597	-	12,597	●	
Total Expenses attributable to Operations	11,950	10,542	(1,408)	37,012	37,611	599	35,682	85,127	84,480	9,975	-	94,455		
Operating Result after Overheads and before Capital Amounts	(11,950)	(10,542)	(1,408)	(37,012)	(37,611)	599	(35,679)	(85,119)	(84,480)	(9,975)	-	(94,455)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	45	45	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	45	45	-	-	-	-		
Net Operating Result	(11,950)	(10,542)	(1,408)	(37,012)	(37,611)	599	(35,634)	(85,074)	(84,480)	(9,975)	-	(94,455)		

04.04. WS Headworks and Treatment Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	0	-	0	3	-	3	-	3	-	166	-	166	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	6	12	-	-	12		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	0	-	0	3	-	3	-	8	12	166	-	178		
Operating Expenses														
Employee Costs	589	766	176	2,801	3,123	323	3,077	7,356	6,870	1,011	-	7,881	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,071	949	(123)	5,866	5,808	(57)	2,097	6,444	14,823	595	-	15,417	●	Small unfavourable variance due to additional maintenance activities at the various Sewer Treatment Plants.
Depreciation and Amortisation	1,326	1,326	-	6,628	6,628	-	6,665	16,610	15,916	-	-	15,916	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	376	236	(140)	1,767	1,724	(42)	2,996	7,108	4,191	(65)	-	4,126	●	Unfavourable variance relates to tipping costs associated with the additional maintenance at the Sewer Treatment Plants noted above.
Overheads	2,507	2,507	(0)	2,507	2,507	(0)	2,524	4,738	-	6,017	-	6,017	●	
Total Expenses attributable to Operations	5,869	5,784	(85)	19,568	19,791	223	17,360	42,257	41,800	7,558	-	49,388		
Operating Result after Overheads and before Capital Amounts	(5,869)	(5,784)	(85)	(19,565)	(19,791)	226	(17,360)	(42,249)	(41,788)	(7,392)	-	(49,180)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(5,869)	(5,784)	(85)	(19,566)	(19,791)	226	(17,360)	(42,249)	(41,788)	(7,392)	-	(49,180)		

05. Environment and Planning Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,968	1,559	409	9,241	8,405	835	7,295	20,342	21,094	25	-	21,119
Other Revenue	608	86	522	2,534	1,966	568	1,945	6,271	5,505	(25)	-	5,480
Interest	0	-	0	0	-	0	0	1	-	-	-	-
Grants and Contributions	298	(1,008)	1,307	1,212	273	939	574	3,370	5,434	6,667	-	12,101
Gain on Disposal	-	-	-	1,014	1,034	(20)	-	24,874	5,294	-	-	5,294
Other income	412	555	(143)	1,957	2,089	(132)	2,322	4,744	5,206	-	-	5,206
Internal Revenue	32	112	(80)	161	221	(60)	59	227	327	204	-	531
Total Income attributable to Operations	3,319	1,304	2,015	16,120	13,989	2,131	12,195	59,828	42,861	6,871	-	49,732
Operating Expenses												
Employee Costs	2,687	2,891	204	13,870	14,696	825	12,433	32,401	34,756	249	-	35,004
Borrowing Costs	-	37	37	15	43	28	7	71	20	80	-	100
Materials and Services	2,552	4,357	1,804	11,264	11,160	(105)	4,147	19,971	28,570	4,070	-	32,640
Depreciation and Amortisation	385	385	-	1,936	1,936	-	1,942	13,463	4,561	-	-	4,561
Other Expenses	43	239	196	1,784	1,977	193	1,602	5,769	6,492	156	-	6,648
Loss on Disposal	-	-	-	-	-	-	-	178	-	-	-	-
Internal Expenses	427	2,561	2,133	4,338	4,527	189	2,565	7,284	5,069	1,996	-	7,064
Overheads	4,060	4,060	0	4,060	4,060	0	4,573	9,549	-	9,743	-	9,743
Total Expenses attributable to Operations	10,154	14,528	4,374	37,267	38,397	1,131	27,269	88,687	79,468	16,293	-	95,761
Operating Result after Overheads and before Capital Amounts	(6,836)	(13,224)	6,389	(21,147)	(24,409)	3,261	(15,074)	(28,859)	(36,607)	(9,422)	-	(46,029)
Capital Grants	80	35	45	115	234	(119)	163	361	1,254	81	-	1,334
Capital Contributions	2,197	(984)	3,181	5,179	3,730	1,449	4,553	15,319	14,143	4,967	-	19,110
Grants and Contributions Capital Received	2,276	(949)	3,226	5,293	3,964	1,330	4,717	15,681	15,396	5,048	-	20,444
Net Operating Result	(4,560)	(14,174)	9,614	(15,854)	(20,445)	4,591	(10,357)	(13,178)	(21,211)	(4,374)	-	(25,585)

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05.01. Environment and Planning Executive Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	61	48	(12)	289	250	(39)	264	789	669	-	-	669	Incorrect salaries costing to be reversed	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	0	(3)	(3)	3	4	1	3	21	35	-	-	35		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	0	(5)	(5)	1	0	(1)	9	15	38	(35)	-	3		
Overheads	(309)	(309)	0	(309)	(309)	0	(304)	(825)	-	(743)	-	(743)		
Total Expenses attributable to Operations	(249)	(270)	(21)	(16)	(55)	(39)	(28)	-	743	(777)	-	(35)		
Operating Result after Overheads and before Capital Amounts	249	270	(21)	16	55	(39)	28	-	(743)	777	-	35		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	249	270	(21)	16	55	(39)	28	-	(743)	777	-	35		

05.02. Development Assessment

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	795	629	166	3,433	3,137	296	3,370	6,788	7,730	-	-	7,730	●	
Other Revenue	21	-	21	75	16	59	2	109	16	-	-	16	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	2	155	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	(1)	-	-	-	-	-		
Total Income attributable to Operations	816	629	188	3,509	3,153	356	3,373	7,051	7,746	-	-	7,746		
Operating Expenses														
Employee Costs	801	264	(536)	3,918	4,005	87	3,575	9,035	10,707	(262)	-	10,444	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	739	747	8	753	763	10	385	1,553	1,447	-	-	1,447	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	32	18	(14)	170	182	13	205	454	494	(69)	-	425	●	
Overheads	1,789	1,789	(0)	1,789	1,789	(0)	2,394	3,983	-	4,294	-	4,294		
Total Expenses attributable to Operations	3,361	2,817	(543)	6,629	6,739	110	6,558	15,025	12,648	3,962	-	16,610		
Operating Result after Overheads and before Capital Amounts	(2,544)	(2,189)	(355)	(3,121)	(3,587)	466	(3,185)	(7,973)	(4,901)	(3,962)	-	(8,864)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	45	-	45	-	136	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	45	-	45	-	136	-	-	-	-		
Net Operating Result	(2,544)	(2,189)	(355)	(3,076)	(3,587)	510	(3,185)	(7,838)	(4,901)	(3,962)	-	(8,864)		

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 Name: CCC Operating Statement - 01 CEO

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05.03. Strategic Planning

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	16	13	2	91	67	24	83	214	162	-	-	162	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	(7)	7	-	-	-	0	17	20	-	-	20		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	16	7	9	91	67	24	83	231	182	-	-	182		
Operating Expenses														
Employee Costs	304	206	(99)	1,421	1,552	131	1,394	3,541	4,027	(281)	-	3,746	●	
Borrowing Costs	-	37	37	15	43	28	7	39	20	80	-	100	●	
Materials and Services	26	(153)	(179)	98	157	59	18	607	1,062	213	-	1,275	●	
Depreciation and Amortisation	1	1	-	3	3	-	3	7	3	-	-	3	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	9	(9)	(18)	46	47	1	69	148	168	(56)	-	112	●	
Overheads	122	122	0	122	122	0	94	33	-	292	-	292	●	
Total Expenses attributable to Operations	461	202	(259)	1,705	1,924	219	1,585	4,375	5,280	249	-	5,529		
Operating Result after Overheads and before Capital Amounts	(446)	(196)	(250)	(1,614)	(1,857)	242	(1,502)	(4,144)	(5,099)	(249)	-	(5,347)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	2,197	(984)	3,181	5,134	3,730	1,404	4,553	13,719	14,143	4,967	-	19,110	●	
Grants and Contributions Capital Received	2,197	(984)	3,181	5,134	3,730	1,404	4,553	13,719	14,143	4,967	-	19,110		
Net Operating Result	1,751	(1,180)	2,930	3,520	1,873	1,646	3,052	9,575	9,044	4,719	-	13,763		

Dataset: CCC General Ledger (Primary)
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 Name: CCC Operating Statement - 01 CEO

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05.04. Environmental Management

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	55	30	25	212	153	58	208	494	372	-	-	372	●	
Other Revenue	-	(0)	0	-	(0)	0	55	55	55	-	-	56	●	
Interest	0	-	0	0	-	0	-	0	-	-	-	-		
Grants and Contributions	221	(226)	448	885	16	870	345	1,564	3,181	559	-	3,740	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	22	102	(80)	106	171	(65)	4	102	207	204	-	411	●	Net zero impact as this relates to unspent internal expenses.
Total Income attributable to Operations	298	(94)	392	1,203	340	863	612	2,214	3,814	763	-	4,577		
Operating Expenses														
Employee Costs	644	516	(128)	2,901	3,075	174	3,035	7,218	7,805	(129)	-	7,676	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	453	163	(290)	1,836	2,103	267	760	4,551	10,638	408	-	11,047	●	
Depreciation and Amortisation	48	48	-	240	240	-	366	8,024	650	-	-	650	●	
Other Expenses	4	19	15	19	19	-	-	111	25	156	-	181	●	
Loss on Disposal	-	-	-	-	-	-	-	79	-	-	-	-		
Internal Expenses	139	219	80	678	806	128	787	1,922	1,757	125	-	1,882	●	
Overheads	1,354	1,354	0	1,354	1,354	0	1,505	3,347	-	3,249	-	3,249	●	
Total Expenses attributable to Operations	2,641	2,318	(323)	7,027	7,596	569	6,462	25,292	20,676	3,809	-	24,685		
Operating Result after Overheads and before Capital Amounts	(2,343)	(2,412)	69	(5,824)	(7,256)	1,432	(5,841)	(23,038)	(17,062)	(3,045)	-	(20,108)		
Capital Grants	81	-	81	103	188	(85)	163	306	754	-	-	754	●	Unfavourable variance associated with delays to expected delivery of Environment Restoration Fund projects
Capital Contributions	-	-	-	-	-	-	-	87	-	-	-	-		
Grants and Contributions Capital Received	81	-	81	103	188	(85)	163	393	754	-	-	754		
Net Operating Result	(2,262)	(2,412)	150	(5,721)	(7,068)	1,347	(5,677)	(22,645)	(16,309)	(3,045)	-	(19,354)		

05.05. Environmental Compliance Services

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	116	57	59	1,047	991	56	699	1,268	1,792	-	-	1,792	●	
Other Revenue	288	109	178	1,540	1,218	322	1,326	3,882	2,552	-	-	2,552	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	72	(776)	848	319	250	69	219	1,604	2,217	5,408	-	7,629	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	74	40	34	71	48	24	1	149	191	-	-	191	●	
Internal Revenue	10	10	-	55	50	5	54	124	121	-	-	121	●	
Total Income attributable to Operations	569	(659)	1,120	3,033	2,557	476	2,294	7,027	6,872	5,408	-	12,281		
Operating Expenses														
Employee Costs	615	1,629	1,015	4,062	4,453	391	2,821	8,073	7,700	964	-	8,664	●	
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-	-		
Materials and Services	412	2,895	2,484	4,404	4,091	(313)	1,046	4,732	4,028	2,865	-	6,893	●	Additional expenses due to recovery efforts associated with the March and July storm events costed to ECS remain above adopted budget however position has improved slightly due to Q1 budget
Depreciation and Amortisation	31	31	-	155	155	-	155	416	375	-	-	375	●	
Other Expenses	-	-	-	1,579	1,601	22	1,480	5,115	5,816	-	-	5,816	●	
Loss on Disposal	-	-	-	-	-	-	-	32	-	-	-	-		
Internal Expenses	167	2,282	2,114	2,786	2,826	42	608	3,046	1,568	1,991	-	3,559	●	
Overheads	(260)	(260)	0	(260)	(260)	0	(300)	51	(624)	-	-	(624)	●	
Total Expenses attributable to Operations	964	6,577	5,613	12,725	12,867	142	5,719	21,471	19,488	5,196	-	24,684		
Operating Result after Overheads and before Capital Amounts	(404)	(7,136)	6,732	(9,692)	(10,310)	618	(3,426)	(14,444)	(12,615)	212	-	(12,403)		
Capital Grants	(1)	35	(36)	12	46	(34)	-	45	-	81	-	81	●	Works associated with upgrade with the Charmhaven Emergency Operation Centre behind schedule but progressing. Matching grant associated with these works.
Capital Contributions	-	-	-	-	-	-	-	1,378	-	-	-	-		
Grants and Contributions Capital Received	(1)	35	(36)	12	46	(34)	-	1,423	-	81	-	81		
Net Operating Result	(405)	(7,101)	6,696	(9,680)	(10,265)	584	(3,426)	(13,021)	(12,615)	293	-	(12,322)		

05.06. Economic Development and Property

Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	986	829	157	4,458	4,057	401	2,935	11,579	11,039	25	-	11,064	●	
Other Revenue	299	(24)	323	919	732	186	562	2,226	2,882	(25)	-	2,857	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	5	1	4	8	8	0	14	30	16	700	-	716	●	
Gain on Disposal	-	-	-	1,014	1,034	(20)	-	24,874	5,294	-	-	5,294	●	Property disposal program will be reviewed in the new year.
Other Income	338	515	(177)	1,886	2,041	(155)	2,321	4,595	5,016	-	-	5,016	●	Expected to be on track at year end. Phasing to be adjusted to reflect accounting for income.
Internal Revenue	-	-	-	-	-	-	1	1	-	-	-	-		
Total Income attributable to Operations	1,628	1,322	307	8,284	7,872	412	5,833	43,304	24,246	700	-	24,946		
Operating Expenses														
Employee Costs	263	227	(36)	1,279	1,360	81	1,345	3,745	3,847	(43)	-	3,804	●	
Borrowing Costs	-	-	-	-	-	-	-	27	-	-	-	-		
Materials and Services	923	708	(215)	4,171	4,042	(129)	1,936	8,508	11,360	584	-	11,944	●	Includes receipt of Central Coast Stadium mobilisation charge deferred from FY2022. Will be absorbed within budget.
Depreciation and Amortisation	305	305	-	1,538	1,538	-	1,418	5,015	3,533	-	-	3,533	●	
Other Expenses	40	221	181	186	357	171	122	543	651	-	-	651	●	
Loss on Disposal	-	-	-	-	-	-	-	67	-	-	-	-		
Internal Expenses	80	57	(23)	657	663	6	887	1,698	1,043	40	-	1,082	●	
Overheads	1,364	1,364	0	1,364	1,364	0	1,274	2,961	-	3,275	-	3,275		
Total Expenses attributable to Operations	2,976	2,883	(92)	9,196	9,326	129	6,982	22,564	20,433	3,855	-	24,289		
Operating Result after Overheads and before Capital Amounts	(1,347)	(1,562)	214	(912)	(1,453)	541	(1,149)	20,741	3,813	(3,155)	-	656		
Capital Grants	-	-	-	-	-	-	-	10	500	-	-	500	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	10	500	-	-	500		
Net Operating Result	(1,347)	(1,562)	214	(912)	(1,453)	541	(1,149)	20,751	4,313	(3,155)	-	1,156		



Corporate Services Monthly Financial Reports November 2022

06. Corporate Services Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	101	130	(30)	744	651	92	1,010	1,957	1,563	-	-	1,563
Other Revenue	75	127	(52)	296	200	96	1,314	2,501	218	109	-	327
Interest	-	1	(1)	1	1	(1)	-	-	-	3	-	3
Grants and Contributions	178	149	29	795	746	49	720	1,781	1,790	-	-	1,790
Gain on Disposal	-	-	-	-	-	-	-	1,136	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	3,028	2,869	158	15,557	16,204	(647)	15,940	38,892	40,004	(1,487)	-	38,517
Total Income attributable to Operations	3,381	3,277	104	17,392	17,802	(410)	18,985	46,267	43,575	(1,375)	-	42,200
Operating Expenses												
Employee Costs	2,569	2,163	(406)	12,619	14,040	1,420	12,772	31,953	35,706	(587)	-	35,120
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-
Materials and Services	3,191	4,328	1,137	20,638	21,628	990	18,026	45,369	42,081	6,357	-	48,439
Depreciation and Amortisation	905	905	-	5,155	5,155	-	4,457	13,467	15,404	(350)	-	15,054
Other Expenses	-	15	15	-	15	15	0	0	15	-	-	15
Loss on Disposal	-	-	-	-	-	-	-	1,443	-	-	-	-
Internal Expenses	323	309	(14)	1,570	1,566	(3)	1,542	3,604	3,777	(81)	-	3,696
Overheads	(22,254)	(22,254)	(0)	(22,254)	(22,254)	(0)	(23,462)	(49,569)	-	(53,409)	-	(53,409)
Total Expenses attributable to Operations	(15,266)	(14,533)	732	17,728	20,150	2,422	13,334	46,267	96,984	(48,070)	-	48,914
Operating Result after Overheads and before Capital Amounts	18,647	17,811	836	(337)	(2,348)	2,012	5,650	0	(53,409)	46,695	-	(6,714)
Capital Grants	-	-	-	66	-	66	-	116	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	66	-	66	-	116	-	-	-	-
Net Operating Result	18,647	17,811	836	(271)	(2,348)	2,078	5,650	117	(53,409)	46,695	-	(6,714)

06.01. Corporate Services Executive Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	57	38	(19)	259	278	19	284	714	706	(19)	-	687	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	-	145	145	392	471	79	279	752	659	18	-	677	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	6	5	7	10	2	5	10	11	9	-	20	●	
Overheads	(574)	(574)	-	(574)	(574)	-	(565)	(1,477)	-	(1,377)	-	(1,377)	●	
Total Expenses attributable to Operations	(516)	(386)	131	85	185	100	2	-	1,377	(1,369)	-	8		
Operating Result after Overheads and before Capital Amounts	516	386	131	(85)	(185)	100	(2)	-	(1,377)	1,369	-	(8)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	516	386	131	(85)	(185)	100	(2)	-	(1,377)	1,369	-	(8)		

06.02. Finance Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	2	4	-	-	-	-		
Interest	-	1	(1)	1	1	(1)	-	-	-	3	-	3		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	1	(1)	1	1	(1)	2	4	-	3	-	3		
Operating Expenses														
Employee Costs	422	355	(67)	2,089	2,213	125	2,168	5,489	5,375	(65)	-	5,310		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	424	540	115	1,903	2,011	108	1,987	4,797	4,723	27	-	4,750		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	0	0	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	709	-	-	-	-		
Internal Expenses	3	(31)	(33)	12	11	(1)	51	90	124	(98)	-	26		
Overheads	(4,259)	(4,259)	0	(4,259)	(4,259)	0	(4,246)	(11,082)	-	(10,222)	-	(10,222)		
Total Expenses attributable to Operations	(3,410)	(3,395)	15	(256)	(24)	232	(40)	4	10,222	(10,358)	-	(136)		
Operating Result after Overheads and before Capital Amounts	3,410	3,396	14	256	25	231	42	0	(10,222)	10,361	-	139		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	3,410	3,396	14	256	25	231	42	0	(10,222)	10,361	-	139		

06.03. People and Culture Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1	-	1	1	-	1	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	1	-	1	1	-	1	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	491	386	(104)	2,288	2,489	201	2,498	6,214	6,342	(142)	-	6,200		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	63	133	70	444	739	295	365	1,390	1,706	9	-	1,714		
Depreciation and Amortisation	-	-	-	-	-	-	2	4	-	-	-	-		
Other Expenses	-	15	15	-	15	15	-	-	15	-	-	15		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	14	(27)	(41)	55	29	(26)	83	179	168	(99)	-	69		
Overheads	(3,429)	(3,429)	0	(3,429)	(3,429)	0	(3,449)	(7,787)	-	(8,231)	-	(8,231)		
Total Expenses attributable to Operations	(2,862)	(2,923)	(61)	(643)	(157)	485	(501)	-	8,231	(8,463)	-	(232)		
Operating Result after Overheads and before Capital Amounts	2,863	2,923	(59)	644	157	487	501	-	(8,231)	8,463	-	232		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	2,863	2,923	(59)	644	157	487	501	-	(8,231)	8,463	-	232		

06.04. Information and Technology Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	99	129	(30)	742	646	96	997	1,938	1,550	-	-	1,550	●	
Other Revenue	5	0	5	8	2	6	6	23	4	-	-	4	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	(1,116)	1,116	-	-	-	1,388	2,222	3,349	(3,349)	-	-		
Total Income attributable to Operations	104	(987)	1,091	750	648	102	2,391	4,182	4,903	(3,349)	-	1,554		
Operating Expenses														
Employee Costs	592	585	(7)	2,869	3,344	475	2,777	7,228	8,851	(173)	-	8,677	●	
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Services	953	816	(137)	6,589	6,860	272	5,555	17,290	17,236	378	-	17,614	●	
Depreciation and Amortisation	447	447	-	2,821	2,821	-	1,550	5,498	6,451	(350)	-	6,101	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	3	(48)	(51)	15	14	(1)	78	136	186	(153)	-	33	●	
Overheads	(11,592)	(11,592)	0	(11,592)	(11,592)	0	(12,044)	(25,971)	-	(27,822)	-	(27,822)	●	
Total Expenses attributable to Operations	(9,598)	(9,793)	(195)	702	1,448	746	(2,085)	4,182	32,725	(28,120)	-	4,605		
Operating Result after Overheads and before Capital Amounts	9,702	8,806	896	48	(800)	849	4,476	0	(27,822)	24,771	-	(3,050)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	9,702	8,806	896	48	(800)	849	4,476	0	(27,822)	24,771	-	(3,050)		

06.05. Plant and Fleet Operating Statement

November 2022



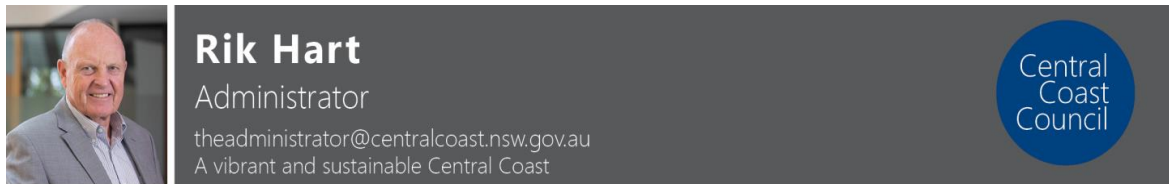
	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	(0)	-	-	-	-		
Other Revenue	59	18	41	164	89	75	146	604	214	-	-	214		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	178	149	29	795	746	49	720	1,781	1,790	-	-	1,790		
Gain on Disposal	-	-	-	-	-	-	-	1,136	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	3,028	3,986	(958)	15,557	16,204	(647)	14,552	36,671	36,655	1,862	-	38,517		
Total Income attributable to Operations	3,264	4,153	(888)	16,516	17,039	(523)	15,418	40,191	38,658	1,862	-	40,521		
Operating Expenses														
Employee Costs	625	462	(163)	2,985	3,373	388	3,107	7,810	8,631	(80)	-	8,551	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,423	2,391	968	7,045	7,120	76	5,545	15,006	10,627	5,926	-	16,553	●	
Depreciation and Amortisation	458	458	-	2,330	2,330	-	2,901	7,956	8,945	-	-	8,945	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	678	-	-	-	-		
Internal Expenses	299	417	118	1,463	1,481	18	1,291	3,121	3,197	300	-	3,497	●	
Overheads	3,025	3,025	(0)	3,025	3,025	(0)	2,154	5,621	-	7,259	-	7,259		
Total Expenses attributable to Operations	5,829	6,753	924	16,847	17,329	482	14,998	40,191	31,400	13,405	-	44,804		
Operating Result after Overheads and before Capital Amounts	(2,565)	(2,601)	36	(331)	(291)	(40)	419	0	7,259	(11,542)	-	(4,284)		
Capital Grants	-	-	-	66	-	66	-	116	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	66	-	66	-	116	-	-	-	-		
Net Operating Result	(2,565)	(2,601)	36	(265)	(291)	26	419	116	7,259	(11,542)	-	(4,284)		

06.06. Governance Risk and Legal Operating Statement

November 2022



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comment
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	0	1	(1)	0	5	(5)	14	19	13	-	-	13	●	
Other Revenue	11	109	(98)	124	109	15	1,160	1,870	-	109	-	109	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	12	110	(99)	124	114	10	1,174	1,890	13	109	-	122		
Operating Expenses														
Employee Costs	384	337	(46)	2,130	2,342	212	1,939	4,497	5,802	(108)	-	5,695	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	328	303	(25)	4,266	4,426	160	4,295	6,134	7,130	-	-	7,130	●	
Depreciation and Amortisation	1	1	-	4	4	-	4	8	8	-	-	8	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	56	-	-	-	-		
Internal Expenses	3	(8)	(11)	18	22	3	35	67	90	(40)	-	50	●	
Overheads	(5,424)	(5,424)	(0)	(5,424)	(5,424)	(0)	(5,312)	(8,873)	-	(13,017)	-	(13,017)	●	
Total Expenses attributable to Operations	(4,709)	(4,791)	(82)	993	1,369	376	960	1,890	13,030	(13,164)	-	(134)		
Operating Result after Overheads and before Capital Amounts	4,720	4,901	(181)	(869)	(1,255)	386	214	-	(13,017)	13,273	-	256		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	4,720	4,901	(181)	(869)	(1,255)	386	214	-	(13,017)	13,273	-	256		



12 January 2023

Office of Local Government
Locked Bag 3015
Nowra NSW 2541

Sent via email to: olg@olg.nsw.gov.au

Dear Sir/Madam

RE: Councillor Conduct Accountability Review

Central Coast Council (Council) appreciates the opportunity to provide comment on the Councillor Conduct in NSW Local Government – Consultation Paper which was released in November 2021.

Council is generally supportive of the independent review currently which has examined the current administrative framework under which complaints about councillor misconduct are managed and which has identified areas for improvement.

At the Council meeting held on **24 January 2022**, Council resolved to provide the following submission
<insert minute details>.

Feedback is provided in response to the priority areas for consideration and recommendations using the categories provided.

Priority Considerations

Council supports all priority considerations as detailed in the consultation guide. Council recommends that costs to establish a Councillor Conduct Commission and independent panels are funded by the Office of Local Government (OLG). Further, it is suggested that the day to day operations of these services including the triaging of complaints, data collection and interface with OLG are state government functions and therefore funded by the state.

Council supports the proposal that investigations should be undertaken on a user-pays basis and therefore Councils would assume the cost burden for this process. Cost recovery processes should include the option to allocate costs to the most appropriate actor as determined by the investigation. This may include the subject of a complaint where the investigation has been unduly delayed, is a serious or repeat matter. In cases of vexatious, malicious, frivolous or complaints not made in good faith, consideration should be given to allocating costs to the complainant.

Recommendations

Legislate

The prescription of a separate code of conduct for councillors and other categories of council officials is supported as it provides clarity for the specialised role of councillors and advice regarding situations specific to that role. Further, it removes a potential source of confusion where Councillors are prescribing conduct for officials not under their jurisdiction. The standards of conduct currently prescribed in the code of conduct are adequate, however it would be of benefit to support these with greater detail and clear examples.

The development of a code of conduct that applies to staff is not required as the expectation of professional behaviour is included within award and contract provisions whilst context specific guidance is prescribed under various policies such as conflict of interest. Procedures for the investigation into, and response to, conduct violations is adequately covered in industrial instruments. Further consideration should be given to how non-staff council officials (such as appointed committee members and volunteers) should be covered. It is likely that this subject can be covered in associated Terms of Reference for committee membership whilst volunteers and contractors are managed via relevant policy and standard contracts.

Educate

Council agrees with improved training options as outlined in recommendations 8 – 14. Council supports a requirement to make dates and times of mandatory courses available at time of nomination to enable pre-planning and reduce the number of excuses for failure to attend. Training in chairing a meeting and General Manger performance reviews should be extended to all Councillors undertaking these duties.

Prevent

Council supports live webcasting for council and committee meetings. Briefing sessions and other workshops are undertaken to convey information, provide a forum for detailed questions and to analyse available options. In many cases making the entire session public may deter frank and robust discussion and/or create an environment of grandstanding. It is suggested that an appropriate alternative be considered that balances the need for transparency with creating an environment suitable for open discussion. Further, the practical aspects of many sessions, which may include use of meetings rooms beyond the chamber, site visits, roadshows or roundtable discussions may create technical challenges not conducive to recording and streaming. One option is that session content and any outcomes, be made publicly available including an attendance list, copies of any presentations or other relevant documentation.

Registers of interest should be easily and publicly available and checked at future meetings to ensure consistent application.

The purpose of the public forum needs to be reconsidered as it may be construed as an outdated method of obtaining public input into agenda items in an environment where technology assisted, and more strategic, consultation exists. Other mechanisms to support public input on agenda items provide for greater community involvement over and above the limited numbers able to be accommodated within a public forum. Further, the timing of public forum does not enable thorough consideration of matters raised prior to decision making.

Central Coast Council currently operates a public forum separate to the council meeting and are reviewing options to improve outcomes associated with the function. Technological developments may now allow the forum to be held in advance of meetings to allow proper consideration of the submitters points without creating logistical issues for members of the public and Councillors whilst simultaneously delivering increased opportunity for civic participation.

Devolve/Empower

Council supports recommendations 18-21 regarding strengthening the powers of mayors to manage disorderly meeting behaviour, increasing the range of sanctions available and mandating compliance. There is a need to give further consideration to a mechanism to intervene in a meeting should it be that the Mayor/Chair is the cause of disruption and to the practical application of removing a councillor from a meeting.

The concept of 'meeting conduct advisors' or 'moderators' is supported. Consideration should be given to allocation of costs and the legislated power of the advisor/moderator to intervene. Potentially membership of LGNSW would include a set number of hours of support at the request of the Council (by either Mayor or GM) and additional support on pay per use basis. If a Moderator is appointed by the OLG then the Council should pay for this. Any OLG appointment should be undertaken with the support of a Performance Improvement Order which sets clear expectations and outlines consequences of failure to improve. This would encourage councils to improve behaviour and upgrade skills prior to a formal appointment being made.

Detect and Manage

Recommendations 23 to 29 documenting and establishing the Independent Councillor Conduct Review Panels and operationalising procedures are strongly supported in their entirety. It is the view of Council that any without an independent mechanism to oversee allegations of misconduct, combined with financial penalties it will be difficult to prevent a gradual decline in governance standards.

Discipline

Council supports improved clarity on the range and extent of penalties available to Councillor Conduct Review Panels and strongly supports consideration of increased penalties for repeat offenders. Recommendations regarding the application of penalties and the introduction of monetary penalties are supported.

The proposed graduated cost allocation is supported in principle however it should be a higher percentage than that proposed, and all frivolous/malicious complaints should be costed to the complainant at 100%. Any civic duty not undertaken as a result of a substantiated complaint should result in a reduction in councillor fees, including reduced duties as a result of suspension or removal from a representative role.

In regard to "Attachment D - Enforcement options for councillor conduct standards" within the Final Report, it is considered that Type 1 - Disorderly meeting conduct all references in part (b) to assault or threaten to assault are linked to penalties consistent with other legislation. This is a serious criminal offence and should not be treated differently simply because it occurs in a meeting and the listed enforcement options do not adequately respond to such a serious issue. Further, WHS and Bullying matters contained in Type 2 - general conduct matters should be subject to enforcement options consistent with WHS legislation. In all cases where staff are present WHS requirements, including psychological safety, should be paramount.

Direct, Audit and Intervene

Whether OLG be given jurisdiction, or an independent commission established, appropriate resourcing is the only method to achieve overall benefits. Sufficient budget needs to be allocated to ensure that appropriately skilled and knowledgeable staff are appointed, adequate systems are procured, and investigations can be undertaken without constraint.

A strong interface between the newly established commission and the OLG will be necessary to ensure transparency and support OLG to respond to structural issues related to performance. The current data gathering and reporting framework is too weak to enable this outcome.

If an independent commission is established then OLG should ensure that the Sector Performance and Intervention Directorate does indeed deliver on the "higher value analysis of more critical issues" as outlined in this report. Transparency in outcomes sought and workplans of this directorate should be managed in the same way that Councils are required to develop and report on achievements under Integrated Planning and Reporting provisions.

Assure equity

Council supports recommendation 42 and notes there should be a balance between natural justice for those under investigation and procedural fairness that considers time and cost implications for all parties. The establishment of the Independent Review Panel and Commissioner and related artefacts needs to consider both and ensure additional artefacts (such as more codes of conduct) are not created unnecessarily.

Implementation

Council supports the philosophical approach of recommendation 43 in that communities who do not use the service should not be burdened with costs however, communities already burdened with poorly conducted councillors would in effect be punished twice. It is therefore necessary to ensure penalties are sufficient to deter excessive reliance on the panel.

Council proposes that the costs of an Implementation Taskforce to progress recommendations of this review should be funded by the state government as the jurisdiction responsible for council performance and intervention.

Yours sincerely

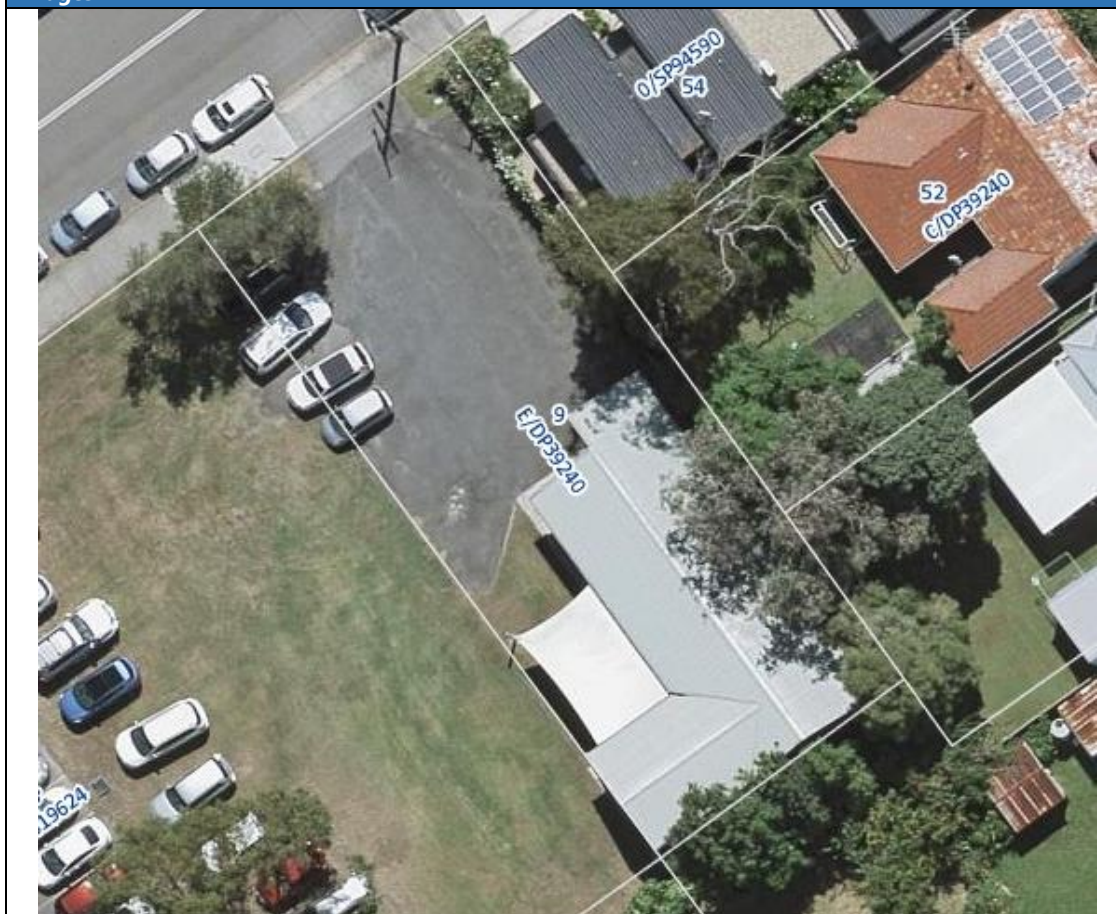
Rik Hart
Administrator
Central Coast Council

Internal Reference: CM D#

Council Property Pre-Sale Information Summary

Parcel Information – 9 Russell Drysdale Street East Gosford			
Lots & DP	Lot E DP 39240	Site Description	Small building used as training room with on-grade car parking
Land Size	620 m ²	Land Classification under Sec 26 Local Govt Act	Operational Land
Land Use Zoning	RE1 Public Recreation	Ecology	Low/Medium Environmental Risk
How it came into Council ownership	Purchased by Gosford City Council on 16.1.1995	Easements and Restrictions	Nil
Loss of Rent	Not leased	Strategic Implications of Selling	Minimal impact on Council operations. Use as training room winding down. Potential opportunity to host third party education provider.
Community Impacts	None Identified		

Images





Councillor Expenses and Facilities **Policy**

January 2023

Policy No: CCC020

Policy owner:	Governance, Risk and Legal, Corporate Services
Approved by:	Council
Date of approval:	23 November 2020
Policy category:	Statutory
Content Manager No:	D14371826
Review date:	1 September 2022

Central Coast Council P: 02 4306 7900 W: centralcoast.nsw.gov.au
Wyong Administration Building: 2 Hely St / PO Box 20, Wyong NSW 2259

Contents

Contents.....	2
Policy summary	4
Part A – Introduction.....	5
Introduction	5
Policy objectives	5
Principles	6
Private or political benefit	6
Part B – Expenses.....	7
General expenses.....	7
Specific expenses	7
Corporate uniform	7
General travel arrangements and expenses.....	7
Interstate, overseas and long-distance intrastate travel expenses.....	8
Travel expenses not paid by Council	9
Accommodation and meals	9
Refreshments for Council related meetings.....	9
Professional development	9
Conferences and seminars.....	10
Local Government NSW Annual Conference	10
Information and communications technology (ICT) expenses.....	11
Special requirement and carer expenses	11
Home office expenses.....	12
Insurances.....	12
Legal assistance	12
Part C – Facilities.....	13
General facilities for all Councillors.....	13
Additional facilities for the Mayor	14
Part D – Processes.....	14
Approval, payment and reimbursement arrangements.....	14

Councillor Expenses and Facilities Policy

Notification	15
Reimbursement to Council	16
Timeframe for reimbursement	16
Disputes	16
Return or retention of facilities	16
Publication	17
Reporting	17
Auditing	17
Breaches	17
Definitions	17
Related resources	19
History of revisions	20

Policy summary

1. This policy enables the reasonable and appropriate reimbursement of expenses and provision of facilities to Councillors to help them undertake their civic duties.
2. In this policy, Councillors and the Mayor should be read as the Administrator whilst Council is under Administration. The Administrator is singular and shall not be able to claim multiple payments, services, provision of equipment or benefits.
3. It ensures accountability and transparency, and seeks to align Councillor expenses and facilities with community expectations. Councillors must not obtain private or political benefit from any expense or facility provided under this policy.
4. The policy has been prepared in accordance with the Local Government Act 1993 (the **Act**) and Local Government (General) Regulation 2005 (the **Regulation**), and complies with the Office of Local Government's Guidelines for the payment of expenses and provision of facilities to Mayors and Councillors in NSW.
5. The policy sets out the maximum amounts Council will pay for specific expenses and facilities. Expenses and facilities are summarised in the table below. All monetary amounts are exclusive of GST.

Expense or facility	Maximum amount	Frequency
Administrator contract	The administrator is an appointment by the NSW Government under a term basis. This expense is only payable whilst Council is under administration	Contractual payment as directed by the Minister of Local Government
General travel expenses	\$5,000 per Councillor \$10,000 for the Mayor	Per year
Corporate uniform	Name badge per Councillor, 2 neckties/scarves per Councillor on request	Per term
Interstate, overseas and long-distance intrastate travel expenses	\$10,000 annual budget for all Councillors	Per year
Accommodation and meals	As per the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, adjusted annually	Per meal/night
Provision for Partners	Will meet cost of accompanying person of Councillor for LGNSW Annual Conference and ALGA official dinners	Per year

Councillor Expenses and Facilities Policy

	only	
Professional development	\$2,500 per Councillor.	Per year
ICT expenses	\$1,500 per Councillor \$3,500 per Councillor (equipment)	Per year/per Councillor Upon election
Carer expenses	\$8,000 per Councillor	Per year
Home office expenses	\$300 per Councillor	Per year
Access to facilities in a Councillor room	Provided to all Councillors	Not relevant
Council vehicle and fuel card	Provided to the Mayor	Not relevant
Reserved parking space at Council offices	Provided to the Mayor	Not relevant
Furnished office	Provided to the Mayor	Not relevant
Number of exclusive staff supporting Mayor and Councillor	Provided to the Mayor	Not relevant

Part A – Introduction

Introduction

6. The provision of expenses and facilities enables Councillors to fulfil their civic duties as the elected representatives of Central Coast Council.
7. The purpose of this policy is to clearly state the facilities and support that are available to Councillors to assist them in fulfilling their civic duties.
8. Expenses and facilities provided by this policy are in addition to fees paid to Councillors. The minimum and maximum fees a council may pay each Councillor are set by the Local Government Remuneration Tribunal as per Section 241 of the Act and reviewed annually. Council must adopt its annual fees within this set range.

Policy objectives

9. The objectives of this policy are to:
 - (a) enable the reasonable and appropriate reimbursement of expenses incurred by Councillors while undertaking their civic duties;

- (b) enable facilities of a reasonable and appropriate standard to be provided to Councillors to support them in undertaking their civic duties;
- (c) ensure accountability and transparency in reimbursement of expenses and provision of facilities to Councillors;
- (d) ensure facilities and expenses provided to Councillors meet community expectations;
- (e) support a diversity of representation; and
- (f) fulfil Council's statutory responsibilities.

Principles

10. Council commits to the following principles:

- (a) **Proper conduct:** Councillors and staff acting lawfully and honestly, exercising care and diligence in carrying out their functions;
- (b) **Reasonable expenses:** Providing for Councillors to be reimbursed for expenses reasonably incurred as part of their role as Councillor;
- (c) **Participation and access:** Enabling people from diverse backgrounds, underrepresented groups, those in carer roles and those with special needs to serve as a Councillor;
- (d) **Equity:** There must be equitable access to expenses and facilities for all Councillors;
- (e) **Appropriate use of resources:** Providing clear direction on the appropriate use of Council resources in accordance with legal requirements and community expectations; and
- (f) **Accountability and transparency:** Clearly stating and reporting on the expenses and facilities provided to Councillors.

Private or political benefit

- 11. Facilities provided and expenses reimbursed by Council should benefit the community and the civic role of Councillors who must not obtain private or political benefit from provisions under this policy.
- 12. Private use of Council equipment and facilities by Councillors may occur from time to time. For example, telephoning home to advise that a Council meeting will run later than expected.
- 13. Such incidental private use does not require a compensatory payment back to Council.
- 14. Councillors should avoid obtaining any greater private benefit from Council than an incidental benefit. Where there are unavoidable circumstances and more substantial private use of Council facilities does occur, Councillors must reimburse Council.

15. Campaigns for re-election are considered to be a private interest. The following are examples of what is considered to be a private interest during a re-election campaign:

- (a) production of election material;
- (b) use of Council resources for campaigning;
- (c) use of official Council letterhead, publications, websites or services for political benefit; and
- (d) fundraising activities of political parties or individuals, including political fundraising events.

Part B – Expenses

General expenses

16. All expenses provided under this policy will be for a purpose specific to the functions of holding civic office. Allowances for general expenses are not permitted under this policy.

Specific expenses

Corporate uniform

17. Council will provide a name badge and 2 neckties/scarves upon request per Councillor during their term of office.

General travel arrangements and expenses

18. All travel by Councillors should be undertaken using the most direct route and the most practicable and economical mode of transport.

19. Each Councillor may be reimbursed up to a total of \$5,000 per year for travel expenses incurred while undertaking official business or professional development or attending approved conferences and seminars within NSW. This includes reimbursement:

- (a) for public transport fares;
- (b) for the use of a private vehicle or hire car;
- (c) for parking costs for Council and other meetings;
- (d) for tolls;
- (e) for documented ride-share programs, such as Uber; and
- (f) by Cabcharge or equivalent.

20. Allowances for the use of a private vehicle will be reimbursed by kilometre at the rate contained in the Local Government (State) Award.

21. Councillors seeking to be reimbursed for use of a private vehicle must keep a log book recording the date, distance and purpose of travel being claimed. Copies of the relevant log book contents must be provided with the claim.

Interstate, overseas and long-distance intrastate travel expenses

22. This part includes reference to long distance intrastate travel. At Central Coast Council long distance intrastate travel is travel that is estimated to take more than four hours from the Councillor's residence or requires an overnight stay.
23. Total interstate, overseas and long-distance intrastate travel expenses for all Councillors will be capped at a maximum of \$10,000 provided in an annual budget per year.
24. Councillors seeking approval for any interstate and long-distance intrastate travel must submit a request to, and obtain the approval of, the Chief Executive Officer prior to travel.
25. Councillors seeking approval for any overseas travel must submit a request to, and obtain the approval of, a full Council meeting prior to travel.
26. The request should include:
- (a) objectives to be achieved in travel, including an explanation of how the travel aligns with current Council priorities and business, the community benefits which will accrue as a result and its relevance to the exercise of the Councillor's civic duties;
 - (b) who is to take part in the travel;
 - (c) duration and itinerary of travel; and
 - (d) a detailed budget including a statement of any amounts expected to be reimbursed by the participant/s.
27. For interstate and long-distance intrastate journeys of less than three hours the class of air travel is to be economy class.
28. For interstate journeys by air of more than three hours and international travel, the class of air travel may be premium economy where it is available.
29. Bookings for approved air travel are to be made through the Chief Executive Officer or their delegate.
30. For travel that is reimbursed as Council business, frequent flyer points will not accrue to Councillors. This is considered a private benefit.

Travel expenses not paid by Council

31. Council will not pay any traffic or parking fines or administrative charges for toll road accounts.

Accommodation and meals

32. Council will reimburse costs for accommodation and meals (when meals are not provided) while Councillors are undertaking prior approved travel or professional development.
33. The daily limits for accommodation and meal expenses within Australia are to be consistent with those set out in Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.
34. The daily limits for accommodation and meal expenses outside Australia are to be determined in advance by the Chief Executive Officer, in accordance with this policy.
35. Councillors will not be reimbursed for the purchase of alcoholic beverages.

Refreshments for Council related meetings

36. Appropriate refreshments may be available for Council meetings, Council committee meetings, Councillor briefings, approved meetings and engagements, and official Council functions as approved by the Chief Executive Officer.
37. As an indicative guide for the standard of refreshments to be provided at Council related meetings, the Chief Executive Officer must be mindful of Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.

Professional development

38. Council will set aside \$2,500 per Councillor annually in its budget to facilitate professional development of all Councillors through programs, training, education courses, conferences, seminars and membership of professional bodies.
39. In the first year of a new Council term, Council will provide a comprehensive induction program for all Councillors which considers any guidelines issued by the Office of Local Government (OLG). The cost of the induction program will be in addition to the ongoing professional development funding.
40. Annual membership of professional bodies will only be covered where the membership is relevant to the exercise of the Councillor's civic duties, the Councillor actively participates in the body and the cost of membership is likely to be fully offset by savings from attending events as a member.

41. Approval for professional development activities is subject to a prior written request to the Chief Executive Officer outlining the:
- (a) details of the proposed professional development;
 - (b) relevance to Council priorities and business; and
 - (c) relevance to the exercise of the Councillor's civic duties.
42. In assessing a Councillor request for a professional development activity, the Chief Executive Officer must consider the factors set out in Clause 41, as well as the cost of the professional development in relation to the Councillor's remaining budget.

Conferences and seminars

43. Council is committed to ensuring its Councillors are up to date with contemporary issues facing Council and the community, and local government in NSW. Council will set aside a total of \$30,000 annually in its budget to facilitate Councillor attendance at conferences and seminars. This allocation is for all Councillors. The Chief Executive Officer will ensure that access to expenses relating to conferences and seminars is distributed equitably.
44. Approval to attend a conference or seminar is subject to a written request to the Chief Executive Officer. In assessing a Councillor request, the Chief Executive Officer must consider factors including the:
- (a) relevance of the topics and presenters to current Council priorities and business and the exercise of the Councillor's civic duties; and
 - (b) cost of the conference or seminar in relation to the total remaining budget.
45. Reimbursement for accommodation and meals not included in the conference fees will be considered in accordance with this policy.

Local Government NSW Annual Conference

46. The number of Councillors permitted to attend the Local Government NSW Annual Conference should align with the number of voters allocated to vote on motions as determined by LGNSW. Council will reimburse the cost of registration fees and where the conference is outside the local government area, the cost of travel, accommodation and meals not covered by the conference registration, in accordance with this policy.
47. For the Local Government NSW Annual Conference only, Council will meet the costs of the official conference dinner for an accompanying person of a Councillor.

Information and communications technology (ICT) expenses

48. Council will provide, or reimburse Councillors for expenses associated with, appropriate ICT devices and services up to a limit of \$1,500 per annum for each Councillor. This may include mobile phones and tablets, mobile phone and tablet services and data, and home internet costs. Allowances will only be made for tablets, tablet services and data to tablets where a Councillor consents to receiving communications and business papers from Council by electronic means only.
49. Council may provide appropriate ICT equipment for use during their term as Councillor up to a limit of \$3,500 per Councillor upon the commencement of their term of office. The determination as to what equipment will be provided will be made by the Chief Executive Officer based upon Council's general ICT program and identified business needs.
50. Reimbursements will be made only for communications devices and services used for Councillors to undertake their civic duties, such as:
- (a) receiving and reading Council business papers;
 - (b) relevant phone calls and correspondence; and
 - (c) diary and appointment management.
51. Council may from time to time provide Councillors with upgraded equipment or new facilities where doing so will result in efficiencies and aligns to Council's general ICT program.

Special requirement and carer expenses

52. Council encourages wide participation and interest in civic office. It will seek to ensure Council premises and associated facilities are accessible for all.
53. The Chief Executive Officer may authorise the provision of reasonable additional facilities and expenses in order to allow a Councillor with a disability to perform their civic duties.
54. Councillors who are the principal carer of a child or other elderly, disabled and/or sick immediate family member will be entitled to reimbursement of carer's expenses up to a maximum of \$8,000 per annum for attendance at official business, plus reasonable travel from the principal place of residence.
55. Child care expenses may be claimed for children up to and including the age of 16 years where the carer is not a relative.
56. In the event of caring for an adult person, Councillors will need to provide suitable evidence to the Chief Executive Officer that reimbursement is applicable. This may take the form of advice from a medical practitioner.

Home office expenses

57. Each Councillor may be reimbursed up to \$300 per year for costs associated with the maintenance of a home office, such as minor items of consumable stationery and printer ink cartridges.

Insurances

58. In accordance with Section 382 of the Act 1993, Council is insured against public liability and professional indemnity claims. Councillors are included as a named insured on this policy.
59. Insurance protection is only provided if a claim arises out of or in connection with the Councillor's performance of his or her civic duties, or exercise of his or her functions as a Councillor. All insurances are subject to any limitations or conditions set out in the policies of insurance.
60. Council shall pay the insurance policy excess in respect of any claim accepted by Council's insurers, whether defended or not.
61. Appropriate travel insurances will be provided for any Councillors travelling on approved interstate and overseas travel on Council business.

Legal assistance

62. Council may, if requested, indemnify or reimburse the reasonable legal expenses of:
- (a) a Councillor defending an action arising from the performance in good faith of a function under the Local Government Act 1993;
 - (b) a Councillor defending an action in defamation, provided the statements complained of were made in good faith in the course of exercising a function under the Act; and
 - (c) a Councillor for proceedings before an appropriate investigative or review body, provided the subject of the proceedings arises from the performance in good faith of a function under the Local Government Act 1993 and the matter has proceeded past any initial assessment phase to a formal investigation or review and the investigative or review body makes a finding substantially favourable to the Councillor.
63. In the case of a conduct complaint made against a Councillor, legal costs will only be made available where the matter has been referred by the Chief Executive Officer to a conduct reviewer or conduct review panel to make formal enquiries into that matter in accordance with Council's Code of Conduct.
64. Legal expenses incurred in relation to proceedings arising out of the performance by a Councillor of his or her functions under the Local Government Act 1993 are distinguished from expenses

incurred in relation to proceedings arising merely from something that a Councillor has done during his or her term in office. For example, expenses arising from an investigation as to whether a Councillor acted corruptly would not be covered by this clause.

65. Council will not meet the legal costs:

- (a) of legal proceedings initiated by a Councillor;
- (b) of a Councillor seeking advice in respect of possible defamation, or in seeking a non- litigious remedy for possible defamation; and
- (c) for legal proceedings that do not involve a Councillor performing their role as a Councillor.

66. Reimbursement of reasonable legal expenses must have Council approval by way of a resolution at a Council meeting prior to costs being incurred.

Part C – Facilities

General facilities for all Councillors

Facilities

67. Council will provide the following facilities to Councillors to assist them to effectively discharge their civic duties:

- (a) a Councillor common room appropriately furnished to include telephone, photocopier, printer, desks, computer terminals, pigeon holes and appropriate refreshments (excluding alcohol);
- (b) access to shared car parking spaces while undertaking official business; and
- (c) a name badge which may be worn at official functions, indicating that the wearer holds the office of a Councillor and/or Mayor or Deputy Mayor; and
- (d) appropriate meeting spaces to allow Councillors to meet with community members as determined by the Chief Executive Officer.

68. The provision of facilities will be of a standard deemed by the Chief Executive Officer as appropriate for the purpose.

69. Council may from time to time provide additional facilities for Councillor use such as protective equipment for use during site visits.

Stationery

70. Council will provide the following to Councillors:

- (a) Electronic letterhead template, to be used only for correspondence associated with civic duties; and
- (b) Electronic Christmas or festive message.

71. Council may from time to time provide stationery or branded items for Councillor use.

Administrative support

72. Council will provide administrative support to Councillors to assist them with their civic duties only. Administrative support may be provided by staff in the Mayor's office or by a member of Council's administrative staff as arranged by the Chief Executive Officer or their delegate.

Additional facilities for the Mayor

- 73. Council will provide to the Mayor appropriate, as determined by the Chief Executive Officer, motor vehicle with a fuel card. The vehicle will be supplied for use in attending official business and professional development and attendance at the Mayor's office. The vehicle can also be used for reasonable private benefit.
- 74. A parking space at Council's offices will be reserved for the Mayor's Council-issued vehicle for use on official business, professional development and attendance at the Mayor's office.
- 75. Council will provide the Mayor with a furnished office incorporating a computer configured to Council's standard operating environment, telephone and meeting space.
- 76. In performing his or her civic duties, the Mayor will be assisted by a small number of staff providing appropriate support, as determined by the Chief Executive Officer.
- 77. The number of exclusive staff provided to support the Mayor and Councillors will not exceed the number of full-time equivalents identified in the adopted organisational structure and as provided in the adopted budget.
- 78. Council staff in the Mayor's office are expected to work on official business only, and not for matters of personal or political interest, including campaigning.

Part D – Processes

Approval, payment and reimbursement arrangements

- 79. Expenses should only be incurred by Councillors in accordance with the provisions of this policy.
- 80. Approval for incurring expenses, or for the reimbursement of such expenses, should be obtained before the expense is incurred.

81. Up to the maximum limits specified in this policy, approval for the following may be sought after the expense is incurred:
- (a) local travel relating to the conduct of official business;
 - (b) carer costs; and
 - (c) ICT expenditure.
82. Final approval for payments made under this policy will be granted by the Chief Executive Officer or their delegate.
83. The Chief Executive Officer will provide a system for the request of reimbursements for Councillors. This will include a form whereby Councillors will be required to specifically identify the clause within this policy to which the request relates.
84. Council may approve and directly pay expenses. Requests for direct payment must be submitted through the appropriate system for assessment against this policy using the prescribed form, with sufficient information and time to allow for the claim to be assessed and processed.
85. All claims for reimbursement of expenses incurred must be made on the prescribed form, supported by appropriate receipts and/or tax invoices and be submitted through the appropriate system.
86. Council may pay a cash advance for Councillors attending approved conferences, seminars or professional development. Requests should be submitted and assessed as per conference and travel request systems with sufficient information and time to allow for the claim to be assessed and processed.
87. Councillors must fully reconcile all expenses against the cost of the advance within one month of incurring the cost and/or returning home. This includes providing to Council:
- (a) a full reconciliation against the provisions of this policy of all expenses including appropriate receipts and/or tax invoices; and
 - (b) reimbursement of any amount of the advance payment not spent in attending to official business or professional development.

Notification

88. If a claim is approved, Council will make payment directly or reimburse the Councillor through accounts payable.
89. If a claim is refused, Council will inform the Councillor in writing that the claim has been refused and the reason for the refusal.

Reimbursement to Council

90. If Council has incurred an expense on behalf of a Councillor that exceeds a maximum limit, exceeds reasonable incidental private use or is not provided for in this policy:
- (a) Council will invoice the Councillor for the expense; and
 - (b) the Councillor will reimburse Council for that expense within 14 days of the invoice date.
91. If the Councillor cannot reimburse Council within 14 days of the invoice date, they are to submit a written explanation to the Chief Executive Officer. The Chief Executive Officer may elect to deduct the amount out of the Councillor's allowance.

Timeframe for reimbursement

92. Unless otherwise specified in this policy, Councillors must provide all claims for reimbursement within three months of an expense being incurred. Claims made after this time cannot be approved.

Disputes

93. If the Councillor disputes a determination under this policy, the Councillor should discuss the matter with the Chief Executive Officer.
94. If the Councillor and the Chief Executive Officer cannot resolve the dispute, the Councillor may submit a notice of motion to Council seeking to have the dispute resolved.

Return or retention of facilities

95. All unexpended facilities or equipment supplied under this policy are to be relinquished immediately upon a Councillor or Mayor ceasing to hold office or at the cessation of their civic duties.
96. Should a Councillor desire to keep any equipment allocated by Council, then this policy enables the Councillor to make an application to Chief Executive Officer to purchase any such equipment. The Chief Executive Officer will determine an agreed fair market price or written down value for the item of equipment.
97. The prices for all equipment purchased by Councillors under Clause 96 will be recorded in Council's annual report.

Publication

Reporting

98. Council will report on the provision of expenses and facilities to Councillors as required in the Act and Regulations.
99. Detailed reports on the provision of expenses and facilities to Councillors will be publicly tabled at a Council meeting every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

Auditing

100. The operation of this policy, including claims made under the policy, will be included in Council's audit program and an audit undertaken at least every two years.

Breaches

101. Suspected breaches of this policy are to be reported to the Chief Executive Officer.
102. In accordance with the Code of Conduct this Councillor Expenses and Facilities Policy is a policy of Council and must not be contravened.
103. Alleged breaches of this policy shall be dealt with by the processes outlined for breaches of the Code of Conduct, as detailed in the Code and in the Procedures for the Administration of the Code.

Definitions

104. In this policy:

Accompanying person	Means a spouse, partner or de facto or other person who has a close personal relationship with or provides carer support to a Councillor.
Administrator	Means a person appointed under the Act as either an Administrator or Interim Administrator.
Appropriate refreshments	Means food and beverages, excluding alcohol, provided by Council to support Councillors undertaking official business.
Act	Means the <u>Local Government Act 1993 (NSW)</u> .

Councillor Expenses and Facilities Policy

Annual Conference	Means Local Government NSW Annual Conference
Clause	Unless stated otherwise, a reference to a clause is a reference to a clause of this policy.
Code of Conduct	Means the Code of Conduct adopted by Council or the Model Code if none is adopted.
Councillor	Means a person elected or appointed to civic office as a member of the governing body of Council who is not suspended, including the Mayor.
Chief Executive Officer	Means the General Manager of Council and includes their delegate or authorised representative
ICT	Means telecommunications and is an acronym for Information Communications and Technology.
Incidental personal use	Means use that is infrequent and brief and use that does not breach this policy or the Code of Conduct.
Long distance intrastate travel	Means travel to other parts of NSW of more than three hours duration by private vehicle.
Maximum limit	Means the maximum limit for an expense or facility provided in the text and summarised in the table in the Policy Summary.
NSW	New South Wales
Official business	<p>Means functions that the Mayor or Councillors are required or invited to attend to fulfil their legislated role and responsibilities for Council or result in a direct benefit for Council and/or for the local government area, and includes:</p> <ul style="list-style-type: none">• meetings of Council and committees of the whole;• meetings of committees facilitated by Council;• civic receptions hosted or sponsored by Council; and• meetings, functions, workshops and other events to which attendance by a Councillor has been requested or approved by Council.

Professional development	Means a seminar, conference, training course or other development opportunity relevant to the role of a Councillor or the Mayor
Regulation	Means the Local Government (General) Regulation 2005 (NSW)
Year	Means the financial year, that is the 12-month period commencing on 1 July each year.

Related resources

105. Legislation:

- a. [Local Government Act 1993 \(NSW\)](#) Sections 252 and 253
- b. [Local Government \(General\) Regulation 2005](#), Clauses 217 and 403

106. Associated/Internal documents:

- a. Code of Conduct
- b. Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors in NSW, 2009
- c. Local Government Circular 09-36 Guidelines for Payment of Expenses and Facilities
- d. Local Government Circular 05-08 legal assistance for Councillors and Council Employees.
- e. NSW Crown Employees Reviewed Award

History of revisions

Amendment history	Details
Original approval authority details	<p>Council</p> <p>D12757794</p> <p>26 July 2017 – Minute number 504/17</p> <p>Policy adopted pursuant to section 253(2) of the Local Government Act.</p>
Version # 2	<p>23 October 2017 – Minute numbers 669/17 and 700/17 (public exhibition)</p> <p>18 December 2017 - adoption</p> <p>D12835914</p> <p><i>Amendments:</i></p> <p>Clause 6.2 General travel arrangements and expenses.</p> <p>The current provisions in this clause are insufficient given the size of the Central Coast local government area, and the number of residents in that local government area. Taking into consideration the likely travel that the Mayor, Deputy Mayor and Councillors will need to undertake, it is recommended that this clause be amended to provide for up to a total of \$12,500 per Councillor per year.</p> <p>Reimbursement under this proposed amended clause will require the submission of appropriate documents such as a log book or opal card statement.</p> <p>Clause 6.7 Interstate, overseas and long distance intrastate travel expenses.</p> <p>This clause is recommended to be amended to provide for a maximum of \$15,000 per Councillor per year. It is noted that this is a reasonable maximum for this category of travel given the role of the Mayor, Deputy Mayor and Councillors in pursuing the interests of the local government area.</p> <p>Expenditure in this category requires a Councillor to provide a business case and have the prior approval of the Chief Executive Officer. Overseas travel requires prior approval by way of a Council resolution.</p>

Councillor Expenses and Facilities Policy

Clause 6.18 Accommodation and meals

This clause is recommended to reflect a maximum of \$500 per Councillor per night for accommodation and meals.

Providing a specific amount gives greater transparency as to the provision to Councillors for accommodation and meals. The amount reflects the reasonable costs of accommodation and meals, particularly in metropolitan Sydney.

Clause 6.23 Professional development and Clause 6.29 Conferences and Seminars

It is recommended that these two provisions be combined to allow an amount of \$12,000 per Councillor per year.

In practice, attendance at conferences and seminars will almost always be part of a Councillor's professional development and distinguishing the two provisions is arbitrary.

It is noted that s. 232 of the Act provides that Councillors are required to make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a Councillor. In addition, the Act provides for regulations to be made for induction and other professional development for Mayors and Councillors. The Office of Local Government advised on 22 December 2016 that it has commenced work on development of these regulations and it is appropriate that Council provide adequate funding to facilitate meeting these future regulations.

Clause 6.42 Special requirement and carer expenses.

It is recommended that the provision for carer expenses be \$8,000 per Councillor per year. This is to reflect the current cost of care for children, those with special needs.

It is noted that this clause includes provision for those who may need to care for a dependent over the age of 16 years upon consultation with the Chief Executive Officer.

Part 10: Additional facilities for the Mayor.

To appropriately reflect the size and scale of the role of Mayor of Central Coast Council a number of provisions are recommended in this Part.

This includes travel expenses, provision of an appropriate vehicle for official duties, newspaper subscription and allowances for a small number of spouse/partner attendances at events and the like. These provisions reflect the community expectations of the role of Mayor of Central Coast Council and the likely impact and time demands this important role brings.

Various: Amendment of all references to 'General Manager' to 'Chief Executive Officer', to reflect the current Council corporate structure and nomenclature.

Councillor Expenses and Facilities Policy

Amendments to the table in the Policy Summary to reflect the proposed changes.

Version # 3 9 April 2020 – Minute Number 268/18

D13186819

State reasons for amendments:

In the table of the new section 4:

Expense or facility	Maximum amount	Frequency
Corporate Uniform	\$1,000 per Councillor	Upon election
	\$500 per Councillor	Per full twelve months there after

In the new section 23 to 24 under Part B – Expenses, Specific Expense:

Corporate Uniform

23. Council will cover the costs up to a limit of \$1,000 per Councillor upon the commencement of their term of office to use for the provision of a Council Corporate Uniform as determination by the Chief Executive Officer. This would include the costs of suitable Council professional attire.
-
24. Thereafter Council will cover the costs up to a limit of up to \$500 per Councillor per annum.

Version # 4 9 July 2020 – Minute Number 649/18

D13186819

State reasons for amendments

New Clause 57 under Part B – Expenses, General Expenses –Conferences and Seminars is proposed as follows:

- 57 Council will meet the costs of official conference dinners for an accompanying person of a Councillor up to \$1,000 per Councillor per year.

Councillor Expenses and Facilities Policy

The proposed addition of a new Clause 81 under the following heading:

ASIC or Relevant Searches

- 81 Council will meet the costs of any ASIC or relevant searches undertaken by Councillors to assist in providing appropriate responses in relation to declarations as Key Management Personnel under the Related Party Disclosures requirements for Council's Financial Statements

New Clause 22 under Part B – Expenses, General Expenses is proposed as follows:

- 22 Council will cover expenses and/or provide facilities deemed appropriate and necessary by the Chief Executive Officer to assist Councillors in the performance of their civic duties.

649/18 That Council adopt the amended Councillor Expenses and Facilities Policy set out in Attachment 1 to this report, with the following amendment to Clause 116;

- To allow Councillors to claim expenses up until the end of the financial year or within three months of the occurrence of the expense, whichever comes last.

Version # 5 27 August 2018 – Minute Number 850/18

D13259207

State reasons for amendments

New Clause 48 under Part B – Expenses, General Expenses Professional Development is proposed as follows:

- 48 Council will set aside \$12,000 per Councillor annually in its budget to facilitate professional development of Councillors through programs, training, education courses, conferences, seminars and membership of professional bodies. This is in addition to professional development opportunities identified by the Chief Executive Officer that may be determined appropriate for all Councillors.

The proposed addition of a new Clause 81 under Part C – Additional Facilities for the Mayor is as follows:

- 92 In performing his or her civic duties, the Mayor will be assisted by a small number of staff providing appropriate support, as determined by the Chief Executive Officer.
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Councillor Expenses and Facilities Policy

Version # 6 14 September 2020 – Minute numbers 455/20 and 456/20 (public exhibition)
23 November 2020 Minute Number 1109/20 - adoption

D14371826

State reasons for amendments

Amended expenses provisions as follows:

Expense or facility	Maximum amount	Frequency
Corporate Uniform	Name badge per Councillor, 2 neckties/scarves per Councillor on request	Once upon election
General travel expenses	\$5,000 per Councillor	Per year/per Councillor
Interstate, overseas and long-distance intrastate travel expenses	\$10,000 annual budget for all Councillors.	Per year for all Councillors
Accommodation and meals	As per the NSW Crown Employees Reviewed Award clause 6.21	Per night/per Councillor
Provision for Partners	Will meet cost of accompanying person of Councillor for LGNSW Annual Conference official dinner only	Per year/per Councillor
Professional development	\$30,000 annual budget for all Councillors.	Per year for all Councillors
ICT expenses	\$1,500 per Councillor (per year) \$3,500 per Councillor per term (equipment)	Per year Upon election
Carer expenses	\$8,000 per Councillor	Per year/per Councillor
Home office expenses	\$300 per Councillor	Per year/per Councillor
Access to facilities in a Councillor room	Provided to all Councillors	Not relevant

New Clause 52A in response to Audit Recommendation:

52A Council will provide Councillors with access to the Employee Assistance Program as provided to Council employees.

Small amendments to correct typographical errors

Addition to Clause 22 to clarify the provision:

Councillor Expenses and Facilities Policy

This includes but is not limited to ad hoc events for which there is an associated cost such as corporate events, Council events and events at Council facilities.

Change to Clause 166 and Clause 6 to align to provide three months:

- 6. *Councillors must provide claims for in accordance with Clause 116.*
- 116. *Unless otherwise specified in this policy, Councillors must provide all claims for reimbursement for a financial year within three months after the end of that financial year. In the case of the year of an election, Councillors must provide all claims for reimbursement after 30 June of that year by 30 September of that year. Claims made after this time cannot be approved.*

New provision at Clause 91 to provide for emergency provisions:

On the rare occasions where the Mayor is unable to attend the office and use the equipment provided due to an emergency situation, Council will meet the reasonable costs of reimbursement for office equipment up to \$500 per occasion as agreed with the Chief Executive Officer.

Clarification in Clause 82(b) as to parking:

access to shared car parking spaces while undertaking official business



REPORT TITLE:	ACTION #105: SCENIC ROAD BUSHLAND RESERVE OFFSET AREA YEAR 1 (2021-22) UPDATE AND REVISIT 15 YEAR PLAN
REPORT TO ADVISORY GROUP:	PROTECTION OF THE ENVIRONMENT TRUST
DATE OF MEETING:	12 DECEMBER 2022
REPORT AUTHOR:	SHARYN STYMAN

Report Purpose

The purpose of this report is to request that the Protection of the Environment Trust (POET) Management Committee make a recommendation to Council as Trustee to approve release of the funds held by the Trust for Scenic Road Bushland Reserve Offset Area as per the 15 year plan adopted by the POET Management Committee at the meeting held on 15 June 2022.

Background

At its meeting held on 15 June 2022 the POET Management Committee agreed to *...adopt 15 year plan for Scenic Road Bushland Reserve Offset Area.*" Refer to Attachment 1 for the adopted 15 year plan.

A subsequent recommendation needs to be made to Council as Trustee to approve release of the funds according to the adopted 15 year plan, as per the second recommendation made by staff in the report to the Committee presented at the meeting held on 15 June 2022.

Staff recommendation

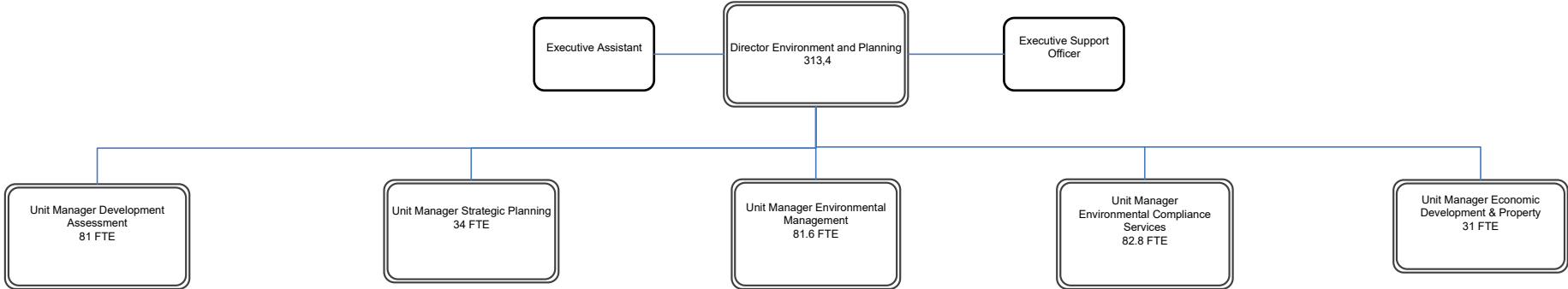
1. The Committee recommend that Council as Trustee approve release of:
 - a. \$6,850 in February 2023 of the 2022/23 financial year;
and then the following amounts in July of each year
 - b. \$9,450 in 2023/24
 - c. \$11,350 in 2024/25
 - d. \$5,950 in 2025/26
 - e. \$2,850 in 2026/27
 - f. \$6,450 in 2027/28
 - g. \$2,850 in 2028/29
 - h. \$6,450 in 2029/30
 - i. \$4,350 in 2030/31
 - j. \$2,450 in 2031/32
 - k. \$6,850 in 2032/33
 - l. \$2,450 in 2033/34

- m. \$2,850 in 2034/35
- n. \$8,950 in 2035/36
from funds held in the Trust for Scenic Road Bushland Reserve Offset Area to
Central Coast Council project number 26186 POET – Conservation Agreement
COSS The Scenic Road Bushland Reserve Offset Area as per the adopted 15 year
plan

Attachment 1: 15 Year Plan - The Scenic Road Bushland Reserve Offset Area																	
ID	Management Issue	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	Total
7.1	Weed control, suppression and monitoring	\$3,725	\$4,000	\$4,000	\$2,500	\$2,000	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$4,000	\$0	\$0	\$4,000	\$32,225
7.2	Management of retained vegetation & buffer zones	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.3	Feral animal control	\$1,750	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$29,750
7.4	Fire management (incl APZs)	\$0	\$0	\$3,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,000
7.5	Public access, increased traffic & associated impacts	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$4,500
7.6	Increased refuse and pets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.7	Minimisation of edge effects and fragmentation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.8	Stormwater control & changes in hydrology	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.9	Specific habitat enhancement measures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.10	Fauna displacement & translocations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.11	Proposed surveys, pre-clearance baseline, pre-clearance & rehabilitation surveys	\$1,500	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$3,600
7.12	Long-termed monitoring	\$1,725	\$400	\$0	\$400	\$1,500	\$400	\$0	\$400	\$0	\$1,900	\$0	\$400	\$0	\$400	\$1,500	\$9,025
7.13	Rehabilitation programs, timing, staging, revegetation & species mix & rehabilitation measures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.14	Post-rehabilitation measures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.15	Measures to ensure conservation in-perpetuity	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7.16	Long-term funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
	Total	\$9,000	\$6,850	\$9,450	\$11,350	\$5,950	\$2,850	\$6,450	\$2,850	\$6,450	\$4,350	\$2,450	\$6,850	\$2,450	\$2,850	\$8,950	\$89,100



Environment and Planning Directorate





Corporate Services Directorate

